PHA 5-Year and
Annual PlanU.S. Department of Housing and Urban
Development
Office of Public and Indian Housing

1.0	PHA Information		-	_		
	PHA Name: TAYLOR HOUSING COMMISSION PHA Code: MI – 089				MI – 089	
		Performing	Standard	HCV (Section 8)		
	PHA Fiscal Year Beginning: (MM/YYYY):	04/2011				
2.0	Inventory (based on ACC units at time of F	V beginning	in 1.0 above)			
2.0	Number of PH units:102	1 beginning		umber of HCV units:981		
	102		11	uniber of file v units		
3.0	Submission Type					
	5-Year and Annual Plan	🛛 Annual I	Plan Only	5-Year Plan Only		
			-	-		
4.0	PHA Consortia	HA Consortia	a: (Check box if submitting a joi	int Plan and complete table be	elow.)	
					No. of Uni	its in Each
	Participating PHAs	PHA	Program(s) Included in the	Programs Not in the Consortia	Program	
	Farticipating FHAs	Code	Consortia		PH	HCV
	PHA 1:					
	PHA 2:					
	РНА 3:					
5.0	5-Year Plan. Complete items 5.1 and 5.2 or	nly at 5-Year	Plan update.			
5.1	Mission. State the PHA's Mission for serving the needs of low-income, very low-income, and extremely low income families in the PHA's				PHA's	
	jurisdiction for the next five years:					
	The Taylor Housing Commission will create and provide decent, safe, quality affordable housing					
	to low and moderate income families and, in developing mixed income communities will enhance				enhance	
	and promote individual opportunity, help achieve Family Self-Sufficiency and stability in healthy,					
						meaniny,
	dynamic and diversified neigl	nborhood	S.			
5.2	Goals and Objectives. Identify the PHA's	quantifiable a	vale and objectives that will an	bla the DUA to some the nee	de of low in con	a and yory
5.2						
	low-income, and extremely low-income families for the next five years. Include a report on the progress the PHA has made in meeting the goals and objectives described in the previous 5-Year Plan.				g the gotals	

	PHA Plan Update							
	(a) Identify all PHA Plan elements that have been revised by the PHA since its last Annual Plan submission:							
	THC has amended the following policies:							
	• THC Procurement Policy							
	0	THC Reasonable Accommodation	on Policy					
	• THC Homeownership Plan							
	eleme	(b) Identify the specific location(s) where the public may obtain copies of the 5-Year and Annual PHA Plan. For a complete list of PHA Plan elements, see Section 6.0 of the instructions.						
	-	The public may obtain copies of the Annual Plan from the Management offices at 15270 Plaza South Drive, Taylor, MI 48180						
	PHA F	PHA Plan Elements						
	1.	Eligibility, Selection and Admiss	sion Policies, including	Deconcentration	n and Wait List			
		Procedures are outlined in THC'	S					
		a. Admissions and Occupar		0				
		b. Admissions Plan for Hou	6	0				
	2.	Financial Resources – THC oper						
	Choice Voucher Program. The Commission Public Housing operations and capital							
		improvements are funded by U.S.	1	0	-			
		through operating subsidy and ca						
		Rental Income from residents an						
		income and leasing of space for				;		
		are funded exclusively by U.S. I		and Urban Deve	lopment.			
6.0		a. Anticipated Sources for 2	Resource	Federal	Non-Federal			
		Program Public Housing	Operating Subsidy	\$217,600	Non-reueral			
		Public Housing	Rental Income	\$217,000	\$270,000			
		Public Housing	Interest Earnings		\$1,500			
		Public Housing	Other Income		\$1,500			
		Public Housing	Capital Fund	\$123,000	\$10,000			
		Housing Choice Voucher	Housing Assistance	\$6,000,000				
		Program	Payments &	φ0,000,000				
		Togram	ADMIN					
	3	Rent Determination –						
	5.	a. Public Housing						
		Total Tenant Payment for fa	amilies whose initial lease	is effective on or	after August 1, 198	2,		
		shall be the higher of the fol			Ū.	,		
		rent for the unit being occup		st dollar:				
		1. 30 percent of monthly A	+					
		2. 10 percent of Monthly I						
		3. A minimum amount of		. 1 10	11	.1		
			t is based on the market re tal market. It is equal					
			comptly lease the public					
		occupancy.	omptry lease the public	indusing unit t	inter preparation i	101		
			use a reasonable method	to determine the f	flat rent for a unit.	То		
			, the Commission will co					
		type, and age of the un	it, as well as any amenition					
		utilities provided by the	e Commission.					
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b. Housing Choice Voucher Program

Amount of Rent Payable by Family to Owner

Voucher holders shall pay a minimum of ten percent (10%) of gross monthly income or thirty percent (30%) of adjusted monthly income whichever is greater. There is no maximum TTP for Voucher holders. If the tenant rent is less than the allowance for utilities and other services, the Commission shall pay the difference directly to the family.

- 4. Operation and Management Policies governing operations, management and maintenance of all THC programs are outlined in
 - a. Admissions and Occupancy Policy
 - b. Rent Collection Policy
 - c. Pet Policy
 - d. Maintenance Policy
 - e. Capitalization Policy
 - f. Investment Policy
 - g. Disposition Policy, and
 - h. Housing Choice Voucher Admissions Plan
 - i. Rent Reasonableness Policy
 - j. Procurement Policy
 - k. Reasonable Accommodation Policy
 - 1. Grievance Policy
- 5. Grievance Procedures THC has Grievance policy and procedure established for both the Public Housing Program and Housing Choice Voucher Program.
- 6. Designated Housing for Elderly and Disabled Families With respect to Public Housing THC plans to apply for designation of Elderly only for the Maplewood Manor, Project MI-089 in fiscal year 2011 2012.
- 7. Community Service and Self-Sufficiency THC, currently, does not operate any community service or self-sufficiency programs. For the assisted housing families THC makes referral to community organizations that provide services for enhancement of quality of life.
- 8. Safety and Crime Prevention THC operates one senior building under public housing. Through the cooperation of its residents and assistance from the local police department THC maintains a safe environment for its residents. Additionally THC has set up security camera system that monitors the building internally and externally 24 hrs.
- 9. Pets THC has an established pet policy for its public housing residents.
- 10. Civil Rights Certification THC has adopted Fair Housing Policy through the Admissions and Occupancy Policy for Public Housing and Admissions Plan for Housing Choice Voucher Program. In working with the City of Taylor, THC's annual plan is consistent with Consolidated Plan of the city.

Fair Housing Policy

It is the policy of the Commission to comply fully with all Federal, State, and local nondiscrimination laws and to act in accordance with the rules and regulations governing Fair Housing and Equal Opportunity in housing and employment and with the Americans with Disability Act.

Specifically, the Commission shall not, on account of race, color, sex, religion, creed, national or ethnic origin, familial status, disability or handicap, deny any family or individual the opportunity to apply for or receive assistance under the THC programs, within the requirements and regulations of HUD and other regulatory authorities.

To further its commitment to full compliance with applicable Civil Rights laws, the Commission will provide access to information related to discrimination to public housing residents and any recourse available to them on an on-going basis through posters in the Central Office, and will also be discussed during the application process. Any resident complaints of discrimination will be documented and made part of the applicant's/resident's file.

All written information and advertisements will contain the appropriate Equal Opportunity language and logo.

Privacy Rights

Applicants will be required to sign the Federal Privacy Act Statement, which states the conditions in which the Commission or HUD may release resident information.

Unless specifically authorized under Federal or State law or regulation, all requests for information concerning individual residents or applicants must be accompanied by a signed release request prior to the Commission releasing the information.

All adult members of both applicant and tenant households will be required to sign HUD 9886, Authorization for Release of Information and Privacy Act Notice. The authorization for Release of Information and Privacy Act Notice states how family information will be released and includes the Federal Privacy Act Statement.

- 11. Fiscal Year Audit THC had submitted its audited financial statements for FY 2009 2010 to HUD-REAC. Copies of the audited financial statements are available at the Management office.
- 12. Asset Management With only 102 units of public housing THC operates and maintains its functions under Non-Asset Management.
- 13. Violence Against Women Act (VAWA) THC partners with First Step to assist victims of domestic violence, dating violence, sexual assault, or stalking.

Hope VI, Mixed Finance Modernization or Development, Demolition and/or Disposition, Conversion of Public Housing, Homeownership Programs, and Project-based Vouchers.

THC has developed the following plans:

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• Section 8 Housing Choice Homeownership Program

As part of the American Dream, Taylor Housing Commission (THC) is committed to assist families participating in the Housing Choice Voucher Program and families enrolled in Family Self-Sufficiency Program at other Housing Commissions to become homeowners. Working with lenders, nonprofit organizations, Fannie Mae, Freddie Mac, Michigan State Housing Development Authority, other local Housing Commissions and City of Taylor THC is committed to use Housing Choice Voucher rental subsidies for mortgage payments. The program will provide pre-purchase counseling and training through participating agencies and local partners. The purpose of the counseling is to assist and develop eligible HCV participants to move into successful homeownership. Once the participants become homeowners, they will be required to participate in post-purchase counseling, both general and one-on-one as a requirement to continue future rental subsidies as mortgage payments. The Taylor Housing Commission's Housing Choice Voucher Homeownership Program (HCVHP) was developed under HUD final rule 24 CFR Part 982 dated November 18, 2002. The plan will pilot a program with 25 participants.

• Section Housing Choice Project Based Vouchers

THC in partnership with private sector will provide Project Based Vouchers to Housing Choice Voucher participants access to neighborhoods outside of high poverty areas. Of the 981 vouchers in its portfolio, THC will allocate a total of 150 Vouchers for project based.

General Location of Units - Northern boundary – Van Born Road; Eastern boundary – Telegraph Road; Southern boundary – Goddard Road; Western boundary – Inkster Road

• Capital Improvements – Energy Efficiency

THC will begin exploring options for energy upgrades to the building including, but not limited to geo thermal heating & cooling, solar source heat & electricity, etc. THC will leverage its Capital Fund with CDBG and other resources to create a more energy efficient building and provide a healthy environment for its residents.

8.0 Capital Improvements. Please complete Parts 8.1 through 8.3, as applicable.

8.1 Capital Fund Program Annual Statement/Performance and Evaluation Report. As part of the PHA 5-Year and Annual Plan, annually complete and submit the *Capital Fund Program Annual Statement/Performance and Evaluation Report*, form HUD-50075.1, for each current and open CFP grant and CFFP financing. Attached P & E Reports

8.2 <i>Program Five-Year Action Plan,</i> form HUD-50075.2, and subsequent annual updates (on a reference of the second seco		Capital Fund Program Five-Year Action Plan. As part of the submission of the Annual Plan, PHAs must complete and submit the <i>Capital Fund</i> <i>Program Five-Year Action Plan</i> , form HUD-50075.2, and subsequent annual updates (on a rolling basis, e.g., drop current year, and add latest year for a five year period). Large capital items must be included in the Five-Year Action Plan. Attached Capital Fund Five-Year Action Plan
8	.3	Capital Fund Financing Program (CFFP). Check if the PHA proposes to use any portion of its Capital Fund Program (CFP)/Replacement Housing Factor (RHF) to repay debt incurred to finance capital improvements.

Housing Needs. Based on information provided by the applicable Consolidated Plan, information provided by HUD, and other generally available data, make a reasonable effort to identify the housing needs of the low-income, very low-income, and extremely low-income families who reside in the jurisdiction served by the PHA, including elderly families, families with disabilities, and households of various races and ethnic groups, and other families who are on the public housing and Section 8 tenant-based assistance waiting lists. The identification of housing needs must address issues of affordability, supply, quality, accessibility, size of units, and location.

According to the 2000 Census, there were 7,003 people or 10% of the City's population living in poverty. Most of the housing stock in Taylor was built in the 1950's and 1960's and is now about 65 years old.

Per the City of Taylor Consolidated Plan:

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"Taylor's housing values are relatively low in comparison to the county and other nearby communities. In addition to declining prices, oversupply of housing units has resulted in prolonged vacancies. Mortgage foreclosures rates in the city of Taylor have increased drastically over the past few years and at 10.5% is one of the highest in the state. The city expresses concern that the entire city of Taylor is at risk for housing foreclosures.

As the number of foreclosed properties has increased over the past three years, the city of Taylor has seen a spike in non-owner occupied residential properties. Of the 2,273 valid sales that occurred between 2006 and year to date 2008, the number of homes that have been converted rental properties has increased 19% in 2006, 27\$ in 2007 and now approaching 38% for 2008."

The continuing loss of HUD assisted housing units is taking place as the demand for affordable low-income rental housing across the state grows each year. According to the Census, nearly one million people in Michigan, or about 10 per cent of the population, are living below the poverty line. This far exceeds the number of people in the state who live in HUD subsidized rental housing. Many of the new poor are under the age of 18. When federal welfare reform began in 1997, these youth living in poverty accounted for 42 per cent of the total Michigan poor. These problems are most severe in the largest cities. According to HUD estimates in recent years, 23,000 households in Detroit are on the waiting list for federal housing assistance. There are 51,000 low-income renters in the city of Detroit (with incomes less than 50 per cent of the area median) who pay over half of their income for rent, or live in severely substandard housing. Another 40,000 of these renters live in the surrounding suburbs. HUD computes a fair market rent to determine the amount of subsidy allocated to tenants. According to the Low Income Housing Information Service, 38 per cent of all renters in Michigan would have to spend more than 30 per cent of their income to pay the HUD fair market rent for a two-bedroom apartment.

The above trends indicate the need for affordable housing growing and with limited and declining resources it is challenging to address the growing demand. THC operates 104 senior Public Housing Units and 980 Housing Choice Voucher Units. THC has been successful in keeping its Public Housing occupancy at 99% and leasing of the Voucher units at 95%. This leaves little opportunity for families who are seeking assistance. THC has over 200 families in its Housing Choice Voucher waiting list and plans to open up its waiting list in 2009. Previously when the Housing Choice Voucher waiting list was opened for a single day, THC received more than 1,200 applications. With the current economic conditions, loss of jobs, and continued decline in earned wages are some of the critical factors that are contributing to the increase in demand for affordable low-income affordable housing.

Strategy for Addressing Housing Needs. Provide a brief description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list in the upcoming year. Note: Small, Section 8 only, and High Performing PHAs complete only for Annual Plan submission with the 5-Year Plan.

1. To sustain private housing as a key resource for affordable housing THC plans to offer Project Based Vouchers to multi-family properties and ensure quality housing is available for families seeking housing assistance.

2. THC will conduct outreach sessions with multi-family property owners, single-family owners and create a list of suitable properties for participants of the program.

3. THC will open its waiting list for Housing Choice Vouchers in 2012.

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4. The City of Taylor received Neighborhood Stabilization funding to the extent of \$2.5 million from HUD. Using these funds the city plans to conduct Acquisition, Rehabilitation and Resale of 20 units to families and individuals with incomes at or less than 120% of AMI. THC will work with the city to evaluate the possibility of any Housing Choice Voucher participants that may qualify and eligible for the program. This would create an opportunity for participants to move into homeownership.

	Addition	al Information. Describe the following, as well as any additional information HUD has requested.	
	(a) Progr Year	ess in Meeting Mission and Goals. Provide a brief statement of the PHA's progress in meeting the mission and goals described in the 5- Plan.	
	PHA (Goal: Expand the supply of assisted housing	
	Object	ives:	
	0	Apply for additional rental vouchers: - THC has increased its Voucher portfolio from 408 to 981 and has leased up to 95% within 18 months.	
	0	Reduce public housing vacancies: - THC maintains a 100% occupancy.	
	0	Leverage private or other public funds to create additional housing opportunities: - THC has adopted in its Annual Plan to provide project based vouchers through partnership with	
		private entities/properties.	
	0	Acquire or build units or developments: - THC has partnered with City of Taylor non- profit Taylor Homes LLC in providing Homeownership Vouchers to units acquired and rehabbed.	
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PHA Goal: Improve the quality of assisted housing Objectives:			
	00jee	Improve public housing management: (PHA'S score) To sustain current standards and	
	0	focus on continuous improvement – THC has moved from being a troubled agency to a	
		HIGH PERFORMER. For the past six years THC has consistently maintained its standards	
		of performance and being responsive to HUD's requirements	
	0	Improve voucher management: (SEMAP score) To sustain current standards and focus on	
	0	continuous improvement - THC has moved from being a troubled agency to a HIGH	
		PERFORMER. For the past five years THC has consistently maintained its standards of	
		performance and being responsive to HUD's requirements. THC consistently maintains	
).0		95% + leasing rate.	
	0	Increase customer satisfaction: THC hosts periodic meetings with residents to discuss	
	0	concerns, modernization activities, program changes, maintenance issues, and tenant	
		holiday activities.	
	0	Concentrate on efforts to improve specific management functions: - With the assistance of	
	0	a Management Consultant THC has improved many of its management functions such as	
		operations, leasing, maintenance, implementation of Capital Fund Programs on a timely	
		basis, and policy updates.	
	0	Provide continuous training to staff; - THC administration staff is fully certified under	
	0	Public Housing and Housing Choice Voucher Program and in Occupancy and Rent	
		Determination. Staff is sent to trainings that enhance knowledge in programs.	
	0	Increase operational efficiencies;- THC with a small staff of six and assistance from the	
	0	Management Consultant manages the entire public housing and section 8 Housing Choice	
		Voucher programs maintaining a 100% occupancy of public housing and 95% - 98%	
		leasing in section 8.	
	0	Implement effective cost controls:	
	0	Renovate or modernize public housing units – THC has substantially modernized its public	
	0	housing development since 2005 and recently upgraded its administrative offices, front	
		lobby of the building, community room and hallways.	
	ρη γ		
	PHA Goal: Increase assisted housing choices Objectives:		
	00jeci	Conduct outreach efforts to potential voucher landlords: THC has increased its landlord	
	0	base from 408 vouchers to 981 vouchers.	
	-	Increase voucher payment standards: THC has managed its payment standards to balance	
	0	the budget and still meet the needs of the families. The payment standards are reviewed	
		annually and are kept at or below the Fair Market Rent.	

(b) Significant Amendment and Substantial Deviation/Modification. Provide the PHA's definition of "significant amendment" and "substantial deviation/modification"

10.

• Implement voucher homeownership program: THC has developed a Voucher Homeownership program and will be adopted by the board in 2009.

PHA Goal: Provide an improved living environment

Objectives:

- Implement public housing security improvements: Exterior safety systems; lighting: THC has made substantial improvements to the security of the building. Safety systems such as exterior lighting, camera system, card readers have been installed for safety of the residents
- Designate developments or buildings for particular resident groups (elderly, persons with disabilities); THC is considering to submit a designation for elderly persons for its Maplewood Manor building.

11.0 Required Submission for HUD Field Office Review. In addition to the PHA Plan template (HUD-50075), PHAs must submit the following documents. Items (a) through (g) may be submitted with signature by mail or electronically with scanned signatures, but electronic submission is encouraged. Items (h) through (i) must be attached electronically with the PHA Plan. Note: Faxed copies of these documents will not be accepted by the Field Office.

- (a) Form HUD-50077, PHA Certifications of Compliance with the PHA Plans and Related Regulations (which includes all certifications relating to Civil Rights)
- (b) Form HUD-50070, Certification for a Drug-Free Workplace (PHAs receiving CFP grants only)
- (c) Form HUD-50071, Certification of Payments to Influence Federal Transactions (PHAs receiving CFP grants only)
- (d) Form SF-LLL, Disclosure of Lobbying Activities (PHAs receiving CFP grants only)
- (e) Form SF-LLL-A, Disclosure of Lobbying Activities Continuation Sheet (PHAs receiving CFP grants only)

(f) Resident Advisory Board (RAB) comments. Comments received from the RAB must be submitted by the PHA as an attachment to the PHA Plan. PHAs must also include a narrative describing their analysis of the recommendations and the decisions made on these recommendations.
 (g) Challenged Elements : NO Elements of the Annual Plan Have Been Challenged

- (h) Form HUD-50075.1, Capital Fund Program Annual Statement/Performance and Evaluation Report (PHAs receiving CFP grants only)
- (i) Form HUD-50075.2, Capital Fund Program Five-Year Action Plan (PHAs receiving CFP grants only)

The RAB Taylor Housing Commission was held on Monday, December 10, 2010 at Maplewood Manor, 15270 Plaza South Drive, in Taylor, MI. Meeting called to order at 10:40 a.m.

Present: Mary Rademacher, Ravi Yalamanchi, Ruby Laurain, Lesley Green, Naomi Darling, Marvalene Underwood

Prayer to begin meeting.

Reading of the PHA Annual Plan.

Comments: New Windows are needed New generator is needed Building to become senior only Suggestion box Rental Box

The meeting was adjourned at 1:30 p.m.