# PHA 5-Year and Annual Plan

## U.S. Department of Housing and Urban Development Office of Public and Indian Housing

OMB No. 2577-0226 Expires 4/30/2011

1.0	PHA Information PHA Name: Muscatine Municipal Housing PHA Type: ☐ Small ☐ High PHA Fiscal Year Beginning: (MM/YYYY):	Performing	☐ Standard	PHA Code: ☐ HCV (Section 8)	IA 049	
2.0	Inventory (based on ACC units at time of F Number of PH units: <u>151</u>	Y beginning	in 1.0 above)  Number of HCV units: _	_376		
3.0	Submission Type  5-Year and Annual Plan	Annual l	Plan Only	5-Year Plan Only		
4.0	PHA Consortia	HA Consortia	a: (Check box if submitting a join	int Plan and complete table b	elow.)	
	Participating PHAs	PHA Code	Program(s) Included in the Consortia	Programs Not in the Consortia	No. of Ur Program	its in Each
	PHA 1:				rn	псч
	PHA 2: PHA 3:					
5.0	<b>5-Year Plan.</b> Complete items 5.1 and 5.2 or	ly at 5-Year	Plan update.	1	<b>,</b>	1
5.1	Mission. State the PHA's Mission for serving the needs of low-income, very low-income, and extremely low income families in the PHA's jurisdiction for the next five years:  To provide safe, decent and sanitary housing conditions for low income, very low-income and extremely low income families and to manage resources efficiently. To the greatest extent possible promote personal, economic and social upward mobility to provide families the opportunity to make the transition from subsidized to non-subsidized housing.					

Goals and Objectives. Identify the PHA's quantifiable goals and objectives that will enable the PHA to serve the needs of low-income and very low-income and extremely low-income families for the next five years. Include a report on the progress the PHA has made in meeting the goals and objectives described in the previous 5-Year Plan.

## 2005-2009 Strategic Goal: Increase the availability of decent, safe and affordable housing.

## PHA Goal: Improve the quality of assisted housing.

Objective: Improve public housing management (PHAS score goal is 95)

Outcome: Muscatine Municipal Housing Agency (MMHA) has consistently achieved the high performer status over the last five year.

Objective: Improve voucher management (SEMAP score goal is 95).

Outcome: MMHA has exceeded the SEMAP score of 95 consistently over the last five years and has received the High rating for the last three years.

Objective: Increase customer satisfaction (RASS score goal of eight).

Outcome: The (MMHA) received a nine the last time RASS was ranked by HUD.

Objective: Renovate or modernize public housing units. Renovate 10 units each year.

Outcome: MMHA has exceeded ten units of minor modernization each year of the five-year plan.

Objective: In 2006, convert 22 Vouchers to Project Based (for Disabled).

Outcome: In 2006, plans for 22 units were reduced to 16. In September 2006, MMHA entered into a contract and project based 16 units of housing for disabled participants. This contract is in effect for 10 years.

## 2005-2009 Strategic Goal: Improve community quality of life and economic vitality.

#### PHA Goal: Provide an improved living environment.

**Objective:** Designate developments or buildings for particular resident groups (elderly, persons with disabilities) and maintain the Clark House as an Elderly/Near Elderly facility.

**Outcome:** In August 2003, our 100-unit elderly development (Clark House) was re-designated as an elderly/near-elderly development. In 2008 the Elderly/Near-Elderly designation was extended for two years.

## 2005-2009 Strategic Goal: Promote self-sufficiency and asset development of families and individuals.

## PHA Goal: Promote self-sufficiency and asset development of assisted households.

Objective: Provide or attract supportive services to increase independence for the elderly or families with disabilities.

**Outcome:** MMHA has worked closely with Senior Resources, a local federally funded multi-facetted agency, to provide meal service and case management for residents to Elderly/Near-Elderly development and seniors on the Housing Choice Voucher Program.

In 2008, MMHA recognized that many disabled and elderly families were having a difficult time following program rules and as a result were placing their assistance at risk. MMHA drafted a vision of an independent advocate, funded and controlled by on outside agency, who could intervene on behalf of the family and assist them with complying with program rules. Since this position/concept was through a non-profit in our area, the advocate managed to help over 80% of all referrals to resolve issues and maintain program assistance.

### 2010-2015 Strategic Goal: Increase the availability of decent, safe, and affordable housing.

#### PHA Goal: Improve the quality of assisted housing.

**Objective:** Consistently maintain an average occupancy level of 97% throughout the five-year plan.

Objective: Consistently collect a minimum of 98% of all rents due in public housing throughout the five-year plan.

Objective: Consistently spend a minimum of 97% ABA (HAPs) throughout the five-year plan.

**Objective:** Maintain an average work order turnaround time of less then 48 hours.

**Objective:** Support and participate in resident associations at Clark House and Sunset Park.

Objective: Executive Director to meet with RAB quarterly to review all significant changes and PHA ongoing activity.

#### 2010-2015 Strategic Goal, Improve community quality of life and economic vitality

## PHA Goal: Provide an improved living environment

**Objective:** Build an education/community center at the family complex for low income children.

Objective: Offer educational programming opportunities sanctioned and in partnership with local school district and other stakeholders.

Objective: Incorporate Green technologies and energy-saving measures in capital improvement plans.

## 2010-2015 Strategic Goal: Promote self-sufficiency and asset development of families and individuals.

## PHA Goal: Promote self-sufficiency and asset development of assisted household.

**Objective:** Successfully fund and operate the Housing Choice Voucher Homeownership program.

Objective: Successfully fund and operate a multi-facetted homeownership program for public housing residents and other qualified families in our service area.

Objective: Develop a Family Self-Sufficiency Program for Section 8 participants and Public Housing residents as HUD funding would allow.

	PHA Plan Update							
6.0	<ul> <li>(a) Identify all PHA Plan elements that have been revised by the PHA since its last Annual Plan submission:</li> <li>(b) Identify the specific location(s) where the public may obtain copies of the 5-Year and Annual PHA Plan. For a complete list of PHA Plan elements, see Section 6.0 of the instructions.</li> </ul>							
7.0	Hope VI, Mixed Finance Modernization or Development, Demolition and/or Disposition, Conversion of Public Housing, Homeownership Programs, and Project-based Vouchers. Include statements related to these programs as applicable.							
8.0	Capital Improvements. Please complete Parts 8.1 through 8.3, as applicable.							
8.1	Capital Fund Program Annual Statement/Performance and Evaluation Report. As part of the PHA 5-Year and Annual Plan, annually complete and submit the Capital Fund Program Annual Statement/Performance and Evaluation Report, form HUD-50075.1, for each current and open CFP grant and CFFP financing.							
8.2	Capital Fund Program Five-Year Action Plan. As part of the submission of the Annual Plan, PHAs must complete and submit the Capital Fund Program Five-Year Action Plan, form HUD-50075.2, and subsequent annual updates (on a rolling basis, e.g., drop current year, and add latest year for a five year period). Large capital items must be included in the Five-Year Action Plan.							
8.3	Capital Fund Financing Program (CFFP).  Check if the PHA proposes to use any portion of its Capital Fund Program (CFP)/Replacement Housing Factor (RHF) to repay debt incurred to finance capital improvements.							
9.0	Housing Needs. Based on information provided by the applicable Consolidated Plan, information provided by HUD, and other generally available data, make a reasonable effort to identify the housing needs of the low-income, very low-income, and extremely low-income families who reside in the jurisdiction served by the PHA, including elderly families, families with disabilities, and households of various races and ethnic groups, and other families who are on the public housing and Section 8 tenant-based assistance waiting lists. The identification of housing needs must address issues of affordability, supply, quality, accessibility, size of units, and location.							
9.1	Strategy for Addressing Housing Needs. Provide a brief description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list in the upcoming year. Note: Small, Section 8 only, and High Performing PHAs complete only for Annual Plan submission with the 5-Year Plan.							
	Additional Information. Describe the following, as well as any additional information HUD has requested.  (a) Progress in Meeting Mission and Goals. Provide a brief statement of the PHA's progress in meeting the mission and goals described in the 5-Year Plan. See 5.2 this document  (b) Significant Amendment and Substantial Deviation/Modification. Provide the PHA's definition of "significant amendment" and "substantial deviation/modification"							
10.0	Agency Policy Substantial Deviation from the 5-year Plan:  The (MMHA) will amend or modify its 5-Year Agency plan upon the occurrence of any of the following events during the term of an approved plan:  • A federal statutory or regulatory change is made effective and, in the opinion of the Authority, has either substantial programmatic or financial effects on the programs administered by the Authority, or creates substantial obligations or administrative burdens beyond the programs under administration at the start of the Plan year.  • Any other event that the Authority's Board determines to be a significant amendment or modification of the approved 5-Year plan  • A change to the Capital Fund Program 5 year Action Plan involving the addition of a new, non-emergency work item that costs in excess of 50% of the yearly grant amount. (A new work item is one that does not already appear in another approved Annual Statement for an open CFP or the current CFP Five-Year Action Plan.)							
	VAWA 2007 Implemented 52641 HAP contract Mailed VAWA flyer along with notification of Right and Obligations and agency policy to all program participants Added VAWA information to all public housing move in orientations and section 8 voucher briefings Posted VAWA information at all Public Housing sites Reviewed law with RAB Included VAWA information in landlord packets Administered one case under VAWA 2008 Verified all certifications in participant files at annual review Included VAWA verbiage to all tenant correspondence. 2009 Administered one case under VAWA 2010 Outreach to area landlords							

- 11.0 Required Submission for HUD Field Office Review. In addition to the PHA Plan template (HUD-50075), PHAs must submit the following documents. Items (a) through (g) may be submitted with signature by mail or electronically with scanned signatures, but electronic submission is encouraged. Items (h) through (i) must be attached electronically with the PHA Plan. Note: Faxed copies of these documents will not be accepted by the Field Office.
  - (a) Form HUD-50077, PHA Certifications of Compliance with the PHA Plans and Related Regulations (which includes all certifications relating to Civil Rights)
  - (b) Form HUD-50070, Certification for a Drug-Free Workplace (PHAs receiving CFP grants only)
  - (c) Form HUD-50071, Certification of Payments to Influence Federal Transactions (PHAs receiving CFP grants only)
  - (d) Form SF-LLL, Disclosure of Lobbying Activities (PHAs receiving CFP grants only)
  - (e) Form SF-LLL-A, Disclosure of Lobbying Activities Continuation Sheet (PHAs receiving CFP grants only)
  - (f) Resident Advisory Board (RAB) comments. Comments received from the RAB must be submitted by the PHA as an attachment to the PHA Plan. PHAs must also include a narrative describing their analysis of the recommendations and the decisions made on these recommendations.
  - (g) Challenged Elements
  - (h) Form HUD-50075.1, Capital Fund Program Annual Statement/Performance and Evaluation Report (PHAs receiving CFP grants only)
  - (i) Form HUD-50075.2, Capital Fund Program Five-Year Action Plan (PHAs receiving CFP grants only)

This information collection is authorized by Section 511 of the Quality Housing and Work Responsibility Act, which added a new section 5A to the U.S. Housing Act of 1937, as amended, which introduced 5-Year and Annual PHA Plans. The 5-Year and Annual PHA plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission and strategies for serving the needs of low-income and very low-income families. This form is to be used by all PHA types for submission of the 5-Year and Annual Plans to HUD. Public reporting burden for this information collection is estimated to average 12.68 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. HUD may not collect this information, and respondents are not required to complete this form, unless it displays a currently valid OMB Control Number.

**Privacy Act Notice.** The United States Department of Housing and Urban Development is authorized to solicit the information requested in this form by virtue of Title 12, U.S. Code, Section 1701 et seq., and regulations promulgated thereunder at Title 12, Code of Federal Regulations. Responses to the collection of information are required to obtain a benefit or to retain a benefit. The information requested does not lend itself to confidentiality

## **Instructions form HUD-50075**

**Applicability**. This form is to be used by all Public Housing Agencies (PHAs) with Fiscal Year beginning April 1, 2008 for the submission of their 5-Year and Annual Plan in accordance with 24 CFR Part 903. The previous version may be used only through April 30, 2008.

#### 1.0 PHA Information

Include the full PHA name, PHA code, PHA type, and PHA Fiscal Year Beginning (MM/YYYY).

#### 2.0 Inventory

Under each program, enter the number of Annual Contributions Contract (ACC) Public Housing (PH) and Section 8 units (HCV).

## 3.0 Submission Type

Indicate whether this submission is for an Annual and Five Year Plan, Annual Plan only, or 5-Year Plan only.

#### 4.0 PHA Consortia

Check box if submitting a Joint PHA Plan and complete the table.

#### 5.0 Five-Year Plan

Identify the PHA's Mission, Goals and/or Objectives (24 CFR 903.6). Complete only at 5-Year update.

- **5.1 Mission**. A statement of the mission of the public housing agency for serving the needs of low-income, very low-income, and extremely low-income families in the jurisdiction of the PHA during the years covered under the plan.
- **5.2** Goals and Objectives. Identify quantifiable goals and objectives that will enable the PHA to serve the needs of low income, very low-income, and extremely low-income families.
- **6.0 PHA Plan Update.** In addition to the items captured in the Plan template, PHAs must have the elements listed below readily available to the public. Additionally, a PHA must:
  - (a) Identify specifically which plan elements have been revised since the PHA's prior plan submission.
  - (b) Identify where the 5-Year and Annual Plan may be obtained by the public. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project (AMP) and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on its official website. PHAs are also encouraged to provide each resident council a copy of its 5-Year and Annual Plan.

PHA Plan Elements. (24 CFR 903.7)

 Eligibility, Selection and Admissions Policies, including Deconcentration and Wait List Procedures. Describe the PHA's policies that govern resident or tenant eligibility, selection and admission including admission preferences for both public housing and HCV and unit assignment policies for public housing; and procedures for maintaining waiting lists for admission to public housing and address any site-based waiting lists.

- 2. Financial Resources. A statement of financial resources, including a listing by general categories, of the PHA's anticipated resources, such as PHA Operating, Capital and other anticipated Federal resources available to the PHA, as well as tenant rents and other income available to support public housing or tenant-based assistance. The statement also should include the non-Federal sources of funds supporting each Federal program, and state the planned use for the resources.
- Rent Determination. A statement of the policies of the PHA governing rents charged for public housing and HCV dwelling units.
- 4. Operation and Management. A statement of the rules, standards, and policies of the PHA governing maintenance management of housing owned, assisted, or operated by the public housing agency (which shall include measures necessary for the prevention or eradication of pest infestation, including cockroaches), and management of the PHA and programs of the PHA.
- Grievance Procedures. A description of the grievance and informal hearing and review procedures that the PHA makes available to its residents and applicants.
- 6. Designated Housing for Elderly and Disabled Families. With respect to public housing projects owned, assisted, or operated by the PHA, describe any projects (or portions thereof), in the upcoming fiscal year, that the PHA has designated or will apply for designation for occupancy by elderly and disabled families. The description shall include the following information: 1) development name and number; 2) designation type; 3) application status; 4) date the designation was approved, submitted, or planned for submission, and; 5) the number of units affected.
- 7. Community Service and Self-Sufficiency. A description of: (1) Any programs relating to services and amenities provided or offered to assisted families; (2) Any policies or programs of the PHA for the enhancement of the economic and social self-sufficiency of assisted families, including programs under Section 3 and FSS; (3) How the PHA will comply with the requirements of community service and treatment of income changes resulting from welfare program requirements. (Note: applies to only public housing).
- 8. Safety and Crime Prevention. For public housing only, describe the PHA's plan for safety and crime prevention to ensure the safety of the public housing residents. The statement must include: (i) A description of the need for measures to ensure the safety of public housing residents; (ii) A description of any crime prevention activities conducted or to be conducted by the PHA; and (iii) A description of the coordination between the PHA and the appropriate police precincts for carrying out crime prevention measures and activities.

- Pets. A statement describing the PHAs policies and requirements pertaining to the ownership of pets in public housing.
- 10. Civil Rights Certification. A PHA will be considered in compliance with the Civil Rights and AFFH Certification if: it can document that it examines its programs and proposed programs to identify any impediments to fair housing choice within those programs; addresses those impediments in a reasonable fashion in view of the resources available; works with the local jurisdiction to implement any of the jurisdiction's initiatives to affirmatively further fair housing; and assures that the annual plan is consistent with any applicable Consolidated Plan for its jurisdiction.
- Fiscal Year Audit. The results of the most recent fiscal year audit for the PHA.
- 12. Asset Management. A statement of how the agency will carry out its asset management functions with respect to the public housing inventory of the agency, including how the agency will plan for the long-term operating, capital investment, rehabilitation, modernization, disposition, and other needs for such inventory.
- 13. Violence Against Women Act (VAWA). A description of: 1) Any activities, services, or programs provided or offered by an agency, either directly or in partnership with other service providers, to child or adult victims of domestic violence, dating violence, sexual assault, or stalking; 2) Any activities, services, or programs provided or offered by a PHA that helps child and adult victims of domestic violence, dating violence, sexual assault, or stalking, to obtain or maintain housing; and 3) Any activities, services, or programs provided or offered by a public housing agency to prevent domestic violence, dating violence, sexual assault, and stalking, or to enhance victim safety in assisted families.
- 7.0 Hope VI, Mixed Finance Modernization or Development, Demolition and/or Disposition, Conversion of Public Housing, Homeownership Programs, and Project-based Vouchers
  - (a) Hope VI or Mixed Finance Modernization or Development. 1) A description of any housing (including project number (if known) and unit count) for which the PHA will apply for HOPE VI or Mixed Finance Modernization or Development; and 2) A timetable for the submission of applications or proposals. The application and approval process for Hope VI, Mixed Finance Modernization or Development, is a separate process. See guidance on HUD's website at: http://www.hud.gov/offices/pih/programs/ph/hope6/index.cfm
  - (b) Demolition and/or Disposition. With respect to public housing projects owned by the PHA and subject to ACCs under the Act: (1) A description of any housing (including project number and unit numbers [or addresses]), and the number of affected units along with their sizes and accessibility features) for which the PHA will apply or is currently pending for demolition or disposition; and (2) A timetable for the demolition or disposition. The application and approval process for demolition and/or disposition is a separate process. See guidance on HUD's website at:

http://www.hud.gov/offices/pih/centers/sac/demo\_dispo/index.cfm

**Note:** This statement must be submitted to the extent **that approved and/or pending** demolition and/or disposition has changed.

(c) Conversion of Public Housing. With respect to public housing owned by a PHA: 1) A description of any building or buildings (including project number and unit count) that the PHA is required to convert to tenant-based assistance or that the public housing agency plans to voluntarily convert; 2) An analysis of the projects or buildings required to be converted; and 3) A statement of the amount of assistance received under this chapter to be used for rental assistance or other housing assistance in connection with such conversion. See guidance on HUD's website at: <a href="http://www.hud.gov/offices/pih/centers/sac/conversion.cfm">http://www.hud.gov/offices/pih/centers/sac/conversion.cfm</a>

- (d) Homeownership. A description of any homeownership (including project number and unit count) administered by the agency or for which the PHA has applied or will apply for approval.
- (e) Project-based Vouchers. If the PHA wishes to use the project-based voucher program, a statement of the projected number of project-based units and general locations and how project basing would be consistent with its PHA Plan.
- 8.0 Capital Improvements. This section provides information on a PHA's Capital Fund Program. With respect to public housing projects owned, assisted, or operated by the public housing agency, a plan describing the capital improvements necessary to ensure long-term physical and social viability of the projects must be completed along with the required forms. Items identified in 8.1 through 8.3, must be signed where directed and transmitted electronically along with the PHA's Annual Plan submission.
  - 8.1 Capital Fund Program Annual Statement/Performance and Evaluation Report. PHAs must complete the Capital Fund Program Annual Statement/Performance and Evaluation Report (form HUD-50075.1), for each Capital Fund Program (CFP) to be undertaken with the current year's CFP funds or with CFFP proceeds. Additionally, the form shall be used for the following purposes:
    - (a) To submit the initial budget for a new grant or CFFP;
    - (b) To report on the Performance and Evaluation Report progress on any open grants previously funded or CFFP; and
    - (c) To record a budget revision on a previously approved open grant or CFFP, e.g., additions or deletions of work items, modification of budgeted amounts that have been undertaken since the submission of the last Annual Plan. The Capital Fund Program Annual Statement/Performance and Evaluation Report must be submitted annually.

Additionally, PHAs shall complete the Performance and Evaluation Report section (see footnote 2) of the *Capital Fund Program Annual Statement/Performance and Evaluation* (form HUD-50075.1), at the following times:

- At the end of the program year; until the program is completed or all funds are expended;
- When revisions to the Annual Statement are made, which do not require prior HUD approval, (e.g., expenditures for emergency work, revisions resulting from the PHAs application of fungibility); and
- Upon completion or termination of the activities funded in a specific capital fund program year.

## 8.2 Capital Fund Program Five-Year Action Plan

PHAs must submit the *Capital Fund Program Five-Year Action Plan* (form HUD-50075.2) for the entire PHA portfolio for the first year of participation in the CFP and annual update thereafter to eliminate the previous year and to add a new fifth year (rolling basis) so that the form always covers the present five-year period beginning with the current year.

**8.3** Capital Fund Financing Program (CFFP). Separate, written HUD approval is required if the PHA proposes to pledge any

- portion of its CFP/RHF funds to repay debt incurred to finance capital improvements. The PHA must identify in its Annual and 5-year capital plans the amount of the annual payments required to service the debt. The PHA must also submit an annual statement detailing the use of the CFFP proceeds. See guidance on HUD's website at:
- $\underline{http://www.hud.gov/offices/pih/programs/ph/capfund/cffp.cfm}$
- 9.0 Housing Needs. Provide a statement of the housing needs of families residing in the jurisdiction served by the PHA and the means by which the PHA intends, to the maximum extent practicable, to address those needs. (Note: Standard and Troubled PHAs complete annually; Small and High Performers complete only for Annual Plan submitted with the 5-Year Plan).
  - 9.1 Strategy for Addressing Housing Needs. Provide a description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list in the upcoming year. (Note: Standard and Troubled PHAs complete annually; Small and High Performers complete only for Annual Plan submitted with the 5-Year Plan).
- **10.0** Additional Information. Describe the following, as well as any additional information requested by HUD:
  - (a) Progress in Meeting Mission and Goals. PHAs must include (i) a statement of the PHAs progress in meeting the mission and goals described in the 5-Year Plan; (ii) the basic criteria the PHA will use for determining a significant amendment from its 5-year Plan; and a significant amendment or modification to its 5-Year Plan and Annual Plan. (Note: Standard and Troubled PHAs complete annually; Small and High Performers complete only for Annual Plan submitted with the 5-Year Plan).
  - (b) Significant Amendment and Substantial Deviation/Modification. PHA must provide the definition of "significant amendment" and "substantial deviation/modification". (Note: Standard and Troubled PHAs complete annually; Small and High Performers complete only for Annual Plan submitted with the 5-Year Plan.)

- (c) PHAs must include or reference any applicable memorandum of agreement with HUD or any plan to improve performance. (Note: Standard and Troubled PHAs complete annually).
- 11.0 Required Submission for HUD Field Office Review. In order to be a complete package, PHAs must submit items (a) through (g), with signature by mail or electronically with scanned signatures. Items (h) and (i) shall be submitted electronically as an attachment to the PHA Plan.
  - (a) Form HUD-50077, PHA Certifications of Compliance with the PHA Plans and Related Regulations
  - (b) Form HUD-50070, Certification for a Drug-Free Workplace (PHAs receiving CFP grants only)
  - (c) Form HUD-50071, Certification of Payments to Influence Federal Transactions (PHAs receiving CFP grants only)
  - (d) Form SF-LLL, Disclosure of Lobbying Activities (PHAs receiving CFP grants only)
  - (e) Form SF-LLL-A, Disclosure of Lobbying Activities Continuation Sheet (PHAs receiving CFP grants only)
  - (f) Resident Advisory Board (RAB) comments.
  - (g) Challenged Elements. Include any element(s) of the PHA Plan that is challenged.
  - (h) Form HUD-50075.1, Capital Fund Program Annual Statement/Performance and Evaluation Report (Must be attached electronically for PHAs receiving CFP grants only). See instructions in 8.1.
  - (i) Form HUD-50075.2, Capital Fund Program Five-Year Action Plan (Must be attached electronically for PHAs receiving CFP grants only). See instructions in 8.2.

Part	Part I: Summary						
PHA Name/Number IA049			Locality Muscatine, M	luscatine County, Iowa	<b>◯</b> Original 5-Year Plan <b>◯</b> Revision No:		
A.	Development Number and Name	Work Statement for Year 1 FFY 2010	Work Statement for Year 2 FFY 2011	Work Statement for Year 3 FFY 2012	Work Statement for Year 4 FFY 2013	Work Statement for Year 5 FFY 2014	
В.	Physical Improvements Subtotal	Annual Statement	0	0	0	0	
C.	Management Improvements						
D.	PHA-Wide Non-dwelling Structures and Equipment						
E.	Administration						
F.	Other						
G.	Operations		230,000	240,000	240,000	240,000	
H.	Demolition						
I.	Development						
J.	Capital Fund Financing – Debt Service						
K.	Total CFP Funds						
L.	Total Non-CFP Funds						
M.	Grand Total		230,000	240,000	240,000	240,000	

Part I: Summary (Continuation) PHA Name/Number Locality Muscatine, Muscatine County, Iowa Original 5-Year Plan Revision No: Work Development Number Work Statement for Year 2 Work Statement for Year 3 Work Statement for Year 4 Work Statement for Year 5 and Name Statement for A. FFY 2011 FFY 2012 FFY 2014 FFY 2013 Year 1 FFY 2010 Annual Statement Sunset Park 40-4 Operations Operations Operations Operations Clark House 49-1 Operations Operations Operations Operations

Part II: Sup	porting Pages – Physic	cal Needs Work State	ement(s)			
Work	Work Statement for Year 2011			Work Statement for Year: 2012		
Statement for FFY 2011		T	FFY 2012			
Year 1 FFY 2010	Development Number/Name General Description of Major Work Categories	Quantity	Estimated Cost	Development Number/Name General Description of Major Work Categories	Quantity	Estimated Cost
See						
Annual	Sunset Park 40-4	Operations	118,000	Sunset Park 40-4	Operations	123,000
Statement	Clark House 49-1	Operations	112,000	Clark House 49-1	Operations	117,000
	Sub	total of Estimated Cost	\$230,000	Sul	ototal of Estimated Cost	\$240,000

Part II: Sup	porting Pages – Physic	cal Needs Work State	ement(s)				
Work	W	ork Statement for Year 20	13	Work Statement for Year: 2014			
Statement for				FFY 2014			
Year 1 FFY 2010	Development Number/Name General Description of Major Work Categories	Quantity	Estimated Cost	Development Number/Name General Description of Major Work Categories	Quantity	Estimated Cost	
See	Sunset Park 40-4	Operations	123,000	Sunset Park 40-4	Operations	123,000	
Annual	Clark House 49-1	Operations	117,000	Clark House 49-1	Operations	117,000	
Statement							
	Sub	total of Estimated Cost	\$240,000	Sub	total of Estimated Cost	\$240,000	

Part III: Sup	pporting Pages – Management Needs Worl	x Statement(s)		
Work	Work Statement for Year 20	Work Statement for Year: 2012		
Statement for			FFY 2012	
Year 1 FFY	Development Number/Name	Estimated Cost	Development Number/Name	Estimated Cost
2010	General Description of Major Work Categories		General Description of Major Work Categories	
See	Sunset Park 40-4	118,000	Sunset Park 40-4	123,000
Annual	Clark House 49-1	112,000	Clark House 49-1	117,000
Statement				
	Subtotal of Estimated Cost	\$230,000	Subtotal of Estimated Cost	\$240,000
	Subtotal of Estimated Cost	Ψ250,000	Subtotal of Estimated Cost	Ψ210,000

Part III: Su	oporting Pages – Management Needs Worl	k Statement(s)			
Work	Work Statement for Year 20	13	Work Statement for Year: 2014		
Statement for	FFY 2013		FFY 2014		
Year 1 FFY	Development Number/Name	Estimated Cost	Development Number/Name	Estimated Cost	
2010	General Description of Major Work Categories		General Description of Major Work Categories		
See	Sunset Park 40-4	123,000	Sunset Park 40-4	123,000	
Annual	Clark House 49-1	117,000	Clark House 49-1	117,000	
Statement					
	Subtotal of Estimated Cost	\$240,000	Subtotal of Estimated Cost	\$240,000	
	Subtotal of Estimated Cost	Ψ210,000	Subtotal of Estimated Cost	Ψ210,000	