U.S. Department of Housing and Urban Development Office of Public and Indian Housing

# Housing Authority of the City of Newark PHA Plan (v.2)

Five-year Plan for Fiscal Year 2005-2009 Annual Plan for Fiscal Year 2005-2006

NOTE: THIS PHA PLANS TEMPLATE (HUD 50075) IS TO BE COMPLETED IN ACCORDANCE WITH INSTRUCTIONS LOCATED IN APPLICABLE PIH NOTICES

# PHA Plan Agency Identification

<b>PHA Name:</b> Housing Authority of the City of Newark				
PHA Number: NJ2				
PHA Fiscal Year Beginning: 04/2005				
Public Access to Information				
Information regarding any activities outlined in this plan can be obtained by contacting: (select all that apply)  Main administrative office of the PHA  PHA development management offices  PHA local offices				
Display Locations For PHA Plans and Supporting Documents				
The PHA Plans (including attachments) are available for public inspection at: (select all that apply)  Main administrative office of the PHA PHA development management offices PHA local offices Main administrative office of the local government Main administrative office of the County government Main administrative office of the State government Public library PHA website Other (list below)				
PHA Plan Supporting Documents are available for inspection at: (select all that apply)  Main business office of the PHA  PHA development management offices  Other (list below)				

# 5-YEAR PLAN 2005-2009 PHA ANNUAL PLAN FISCAL YEARS 2005 - 2006

[24 CFR Part 903.5]

#### A. Mission

State the PHA's mission for serving the needs of low-income, very low income, and extremely low-income families in the PHA's jurisdiction. (select one of the choices below)

Provide safe, decent and affordable housing by improving existing housing stock and developing new units through public/private partnerships and innovative financing mechanisms.

Promote the economic self-sufficiency of its residents through resident empowerment, job training and homeownership.

#### **B.** Goals

The goals and objectives listed below are derived from HUD's strategic Goals and Objectives and those emphasized in recent legislation. PHAs may select any of these goals and objectives as their own, or identify other goals and/or objectives. Whether selecting the HUD-suggested objectives or their own, PHAS ARE STRONGLY ENCOURAGED TO IDENTIFY QUANTIFIABLE MEASURES OF SUCCESS IN REACHING THEIR OBJECTIVES OVER THE COURSE OF THE 5 YEARS. (Quantifiable measures would include targets such as: numbers of families served or PHAS scores achieved.) PHAs should identify these measures in the spaces to the right of or below the stated objectives.

HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing.

#### 1. Operational Based Goals

- Reduce our operating deficit to zero in the next three years.
- Continue energy savings program.

#### 2. Revenue /Expense Based Goal.

- Reduce expenditures through attrition, early retirement program, right-sizing of various departments, etc.
- Monitor rental integrity through third party verification of tenant's domestic income during certification and re-certification.

#### 3. Resident Based Goals

- Improve economic self-sufficiency of residents.
- Promote homeownership options for residents.
- Provide supportive services for elderly and disabled residents.

#### 4. Neighborhood Based Goals

- Complete the Stella Wright HOPE VI Revitalization plan by 2006.
- Promote the revitalization of the Central Ward.

#### 3. Property Based Goals

- Build 868 new Public Housing units and 362 new low income/market rate and home-ownership units in the next five years.
- Modernize/re-design our low-rise family properties to upgrade housing portfolio.
- Demolish NJ2-27A&B and construct 105 new townhouse replacement housing units under RHF program.
- Continue with our Designated Housing Plan to best benefit the needs of elderly and disabled residents.
- Improve security and maintenance at existing properties.

PHA Goal: Expand the supply of assisted housing Objectives:
PHA Goal: Improve the quality of assisted housing Objectives:  ☐ Improve public housing management: (PHAS score) 87 ☐ Improve voucher management: (SEMAP score) 81 ☐ Increase customer satisfaction and resident input. ☐ Concentrate on efforts to improve specific management functions: ☐ Improve occupancy rate and vacancy turn-around time. ☐ Renovate or modernize public housing units: ☐ Demolish or dispose of obsolete public housing: ☐ Provide replacement public housing: ☐ Provide replacement vouchers:
PHA Goal: Increase assisted housing choices  Objectives:  ☐ Provide voucher mobility counseling: ☐ Conduct outreach efforts to potential voucher landlords ☐ Increase voucher payment standards ☐ Implement voucher homeownership program: ☐ Implement public housing or other homeownership programs: ☐ Implement public housing site-based waiting lists:

Strateg	ic Goal: Improve community quality of life and economic vitality
PHA (Object	Goal: Provide an improved living environment ives:  Implement measures to deconcentrate poverty by bringing higher income public housing households into lower income developments:
	Implement public housing security improvements:  Designate developments or buildings for particular resident groups (elderly, persons with disabilities)
_	ic Goal: Promote self-sufficiency and asset development of families and
PHA (househousehousehousehousehousehousehouse	
Strateg	ic Goal: Ensure Equal Opportunity in Housing for all Americans
PHA (Object	Goal: Ensure equal opportunity and affirmatively further fair housing rives:  Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and disability:  Undertake affirmative measures to provide a suitable living environment for families living in assisted housing, regardless of race, color, religion national origin, sex, familial status, and disability:  Undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required:
	PHA (Object Strateg duals  PHA (Object Strateg Cobject Strateg

# Annual PHA Plan FY 2005-2006 and

#### PHA Five-Year Plan 2005-2009

[24 CFR Part 903.7]

i. Annual Plan Type:
Select which type of Annual Plan the PHA will submit.
Standard Plan
Streamlined Plan:
<ul> <li>☐ High Performing PHA</li> <li>☐ Small Agency (&lt;250 Public Housing Units)</li> <li>☐ Administering Section 8 Only</li> </ul>
Troubled Agency Plan
<u>ii.</u> Executive Summary of the Annual PHA Plan  [24 CFR Part 903.7 9 (r)]
Provide a brief overview of the information in the Annual Plan, including highlights of major initiatives and

discretionary policies the PHA has included in the Annual Plan.

#### A. PHA PERFORMANCE BENCHMARK:

Our 2003 PHAS score was 84. The NHA PHAS score for FY2004 is 87. This coming year, we intend to improve on this score and bring it to 88.

	POINTS	MAXIMUM
Physical	22	30
Financial	28	30
Managemen	t 29	30
Resident	8	10
TOTAL	87	100

#### **B. OCCUPANCY RATE:**

Our current occupancy rate on our public housing stock is 97%. We expect to be maintaining this level of occupancy over the next five years at which time we will be servicing the housing needs of over 6,000 more low-income families over the 1989 (Court Case) baseline.

#### C. BUDGET CUTS AND OPERATING COSTS:

With the big budget cuts in our operating subsidies and capital improvement budgets, the Authority faces budgetary shortfalls each year unless spending cuts and efficiency measures are implemented beginning FY2005. NHA management will be assessing each departments operations to ensure that in spite of the budget cuts, the Authority will continue to provide its residents with safe, decent affordable housing and support them in their goal of economic self– sufficiency.

#### D. HOUSING NEEDS ASSESSMENT:

The City of Newark has approximately 100,000 housing units, of which, 34,000 are rental units. 7,828 of these rental units are public housing stock operated by the NHA. The City of Newark's Consolidated Plan indicates that the jurisdiction has over 56,000 families below the average median income (AMI). Of these, 48% or 31,000 families fall below 30 percent of the AMI. In 1989, the NHA served a total of 8,491 low income families. The NHA currently serves around 14,528 low income families who receive public housing and Section 8 housing assistance. While we expect to increase our inventory of new housing units as we build new townhouses at various sites in the City, we are also aware that a third of our housing stock are older family low-rise units with undersized rooms, poor layout and design issues that could not be rectified by available capital improvement funds. The NHA is still assessing whether or not a few of its family low-rise sites that were earlier identified for possible voluntary conversion, could be replaced in the near future with more suitable housing stock. Over the next five years, the NHA intends to build 1,230 new housing units of which 868 are public housing stock. It will tap current HUD funding sources as well as leveraged funds for the HOPE VI and RHF Programs.

The Authority's Replacement Housing Factor funding application (RHF) covering Fiscal Years 2003-2007 was approved this year. The Replacement Housing Plan, will fund approximately 220 replacement public housing units using \$37.6 million of HUD RHF funding and \$4.7million of leveraged, non-HUD funds.

#### E. MANAGEMENT AND RESIDENT INVOLVEMENT:

Under the Executive Director, the management of the Authority is divided in the two main Divisions, the Operations Division which is responsible for the main property management of Public Housing units and Section 8 program administration; and the Finance and Budgets Division, which is responsible for Finance, Budget, Affirmative Action, Human Resources, Information Technology (IT), Planning and Risk Management functions.

The Authority expects to achieve continued improvement to our housing stock from development of new housing programs and the RHF (Replacement Housing Factor) program. We will continue to provide homeownership opportunities for residents.

In the current year, the Authority has made very substantial progress in supporting resident leadership and participation at all sites and developments. 39 Associations have been formed, all with 501C non-profit organization standing and with duly elected officers. The Resident Advisory Board, represented by all tenant presidents as well as Section 8 resident representatives meet monthly to participate and provide input to the Authority's various operating policies and programs. Training in understanding the ACOP (Admissions and Continued Occupancy Policy), grants applications and general functions of the Tenant Associations are conducted regularly. Links with the Newark Police, and access to the City Council on crime and safety issues have been established with the tenant associations.

#### F. PREVENTIVE MAINTENANCE PROGRAM:

Within the current budget constraints, the NHA intends to establish an efficient preventive maintenance program in 2005 which will ensure long-term viability of its equipment and housing stock. The Central Maintenance Division currently responds to over 1000 emergency and over 36,000 non-emergency work orders a year. We hope to make substantial cut-downs on this figure when we implement our Preventive Maintenance program.

#### **G. DECONCENTRATION PLAN:**

Our current resident profile at all our sites indicates average income levels below 30% of the Median Income for the jurisdiction and that there are no development sites with high incomes that need to be deconcentrated. The NHA has identified five development sites with relatively poorer average income levels where it will attempt to increase family incomes through its public housing self sufficiency program. In 2003, our FSS(Family Self-Sufficiency) staff and CSS (Community and Supportive Services staff formerly under HOPE VI) was consolidated into one department due to funding constraints.

#### H. COMMUNITY SERVICE & SELF-SUFFICIENCY REQUIREMNT:

This unfunded mandate has been re-activated by HUD for implementation by October 31, 2003. The NHA is implementing the CSP requirement under the QHWRA guidelines to about 1500 impacted residents. Again, due to HUD funding constraints, this activity is operating under severely limited resources.

I. HOPE VI: Stella Wright Homes: The HOPE VI Revitalization Program for the former Stella Wright Homes originally envisioned the construction of 755 units of mixed-income housing comprised of rental and home ownership units. Additionally, five (5) parks and two (2) community facilities were to be developed. However, due to leverage funding constraints, the NHA requested and received an approval from HUD for a reduction in the number of units developed. The Authority is now required to develop a total of 384 housing units using HOPE VI Program funds. An additional 260 units will be developed without HOPE VI Program funds bringing the total number of housing units to be developed to 644.

The Revitalization Plan contemplates the following development activities:

Phase I- Former Hayes Homes Site: Will be redeveloped into 170 rental units and 36 homeownership units. This phase is currently under construction. Units are being occupied on a weekly basis. It is anticipated that all units will be completed by December 31, 2004 with 100% occupancy by January 31, 2005.

Phase II-Former Stella Wright Homes Site: Phase IIA-Stella Gardens will be redeveloped into 93 rental units. The financial closing took place in August and construction is anticipated to be completed by December 31, 2005. Phase II B will consist of 60 rental units, which the Authority expects to have a financial closing in the first quarter of 2005, and construction completion by December 31, 2006. Phase IIC will consist of 25 homeownership units. The timing for financing and construction completion will be conterminous with Phase IIC.

In addition to the foregoing, the Authority will be developing housing without the benefit of the HOPE VI Program funds. The Authority will develop an additional 100 rental units on the former Hill Manor site. Construction has begun and the Authority anticipates construction completion of the 100 rental units by March of 2006.

The Authority also contemplates the development of an additional 160 units on a portion of the former Stella Wright Homes site. These plans are in the preliminary stages and we have not established dates as yet. Moreover, land located at the corner of Irvine Turner Boulevard and Spruce Street is being considered for a community center/boxing arena/management office. Again this is in the preliminary planning stage.

Walsh North: Phases II and I were completed in year 2000. However, problems with the developer First Connecticut Consulting Group (FCCG) prevented further progress. The related issues were resolved and construction work on Phases III and IV has resumed and finalized through Will k. Allen. Construction will be completed in the fourth quarter of 2004.

Walsh South: Tony Gomes Construction, Inc has been selected for the construction of 75 townhouses and the re-construction of the community building for a contract price of \$ 12.5 million. The construction work is expected to commence by the close of 2004.

Kretchmer Homes: Kretchmer Homes is incorporated in our Hope VI program. As the original contractor failed to complete the Turnkey Contract of Sale, the Authority terminated the contract and assumed control of the construction work. The work resumed on the project in September of 2002 with Tony Gomes Construction Company doing the work. The development was completed in the third quarter of 2004.

#### J. HOMEOWNERSHIP:

Major modernization work at Mt. Pleasant Estates NJ2-51 has been completed, except for brick façade work. Home ownership training, legal and title work for the homeownership program is ongoing and the first sale has taken place in October 2004. 31 homeowneship units are under contract and expected to close by end of 2004.

#### K. SECTION 8:

Our Section 8 operations have grown very rapidly in the last three years. We have increased our Section 8 utilization from 1,081 to over 5,000 vouchers leased over the last three years. We expect to continue increasing our Section 8 voucher program through continued efficient operations. Our Section 8 Homeownership Program is ongoing with 100 resident families.

#### L. DESIGNATED HOUSING PLAN:

In 2002, HUD approved the NHA's Designated housing plan for six elderly-only buildings. The NHA is monitoring whether there is need to designate more buildings as elderly only and a few buildings as "disabled-only" buildings. Currently the impact of the designated housing plan has not been significant due to the slow turn over of units and the high occupancy levels at our designated housing buildings.

#### M. FLAT RENT:

The NHA implemented its Flat Rent option, replacing the Ceiling Rents. The Flat Rents were developed from a comprehensive market rent study of available comparable rental units in the private market. All residents will have an option to chose the Flat Rent in lieu of the income-based rent at their annual re-certification process. However, out of our 7838 resident families in public housing, less than 150 are in the income range where the flat rent option would be lower than the income based rent.

The NHA will be reviewing this flat rent schedule in fiscal year 2004 as it adds flat rent options for the new townhouse developments put on line this year.

#### N. CAPITAL FUND:

The NHA's capital budget has dramatically decreased from over \$30 million to approximately \$17 million a year. At this level, we can only focus on spending our Capital Funds on priority repairs at our old family low-rise developments and high-rise mixed population developments that have heating, electrical and drainage problems. Our elderly and family low rise housing stock are now over 30-40 years old. Some capital funding will also be used to improve our curb appeal and needed grounds improvement at most sites. The NHA solicits RAB input on these plans.

The NHA has successfully tapped the Capital Fund's RHF Replacement Housing Factor funding which has programmed \$37.6 million over five years for replacement of obsolete housing units in the NHA's inventory.

#### O. FISCAL PLAN:

HUD announced significant cuts to the PHA operating budget funding for the coming fiscal years. The NHA will take steps to reduce the impact of the deficit through energy conservation, cost reduction, improved efficiency, early retirement of staff and revenue enhancement programs. In the coming years, the Authority will continue to explore non-HUD funding sources to supplement its income source.

P. RESIDENT/PUBLIC INPUT: The NHA has on-going monthly meetings with its Resident Advisory Board (RAB). The NHA has provided support in the establishment of duly elected Tenant Associations, their registration as 501C3 non-profit organizations, training of newly elected officers, and funding support for their activities. Resident Presidents representing 39 sites are members of the RAB. At the monthly RAB meetings, QHWRA related programs as well as operational activities of various areas of the NHA organization are presented by staff to the RAB for their information, comment and input.

## iii. Annual Plan Table of Contents

[24 CFR Part 903.7 9 (r)]

Provide a table of contents for the Annual Plan, including attachments, and a list of supporting documents available for public inspection.

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#### **Attachments**

Indicate which attachments are provided by selecting all that apply. Provide the attachment's name (A, B, etc.) in the space to the left of the name of the attachment. Note: If the attachment is provided as a **SEPARATE** file submission from the PHA Plans file, provide the file name in parentheses in the space to the right of the title.

#### Required Attachments:

$\times$	Admissions Policy for Deconcentration (hard copy document)
$\boxtimes$	FY 2004 Capital Fund Program Annual Statement
$\times$	Most recent board-approved operating budget (Required Attachment for PHAs that are
	troubled or at risk of being designated troubled ONLY)

# Optional Attachments:

$\times$	PHA Management	Organizational	Chart (Hard	Copy	Document)
$\overline{}$	TT				

FY 2004-2008 Capital Fund Program 5 Year Action Plan

Comments of Resident Advisory Board or Boards (must be attached if not included in PHA Plan text)

## **Supporting Documents Available for Review**

Indicate which documents are available for public review by placing a mark in the "Applicable & On Display" column in the appropriate rows. All listed documents must be on display if applicable to the program activities conducted by the PHA.

List of Supporting Documents Available for Review					
Applicable & On Display	Supporting Document	Applicable Plan Component			
YES	PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations	5 Year and Annual Plans			
YES	State/Local Government Certification of Consistency with the Consolidated Plan	5 Year and Annual Plans			
YES	Fair Housing Documentation: Records reflecting that the PHA has examined its programs or proposed programs, identified any impediments to fair housing choice in those programs, addressed or is addressing those impediments in a reasonable fashion in view of the resources available, and worked or is working with local jurisdictions to implement any of the jurisdictions' initiatives to affirmatively further fair housing that require the PHA's involvement.	5 Year and Annual Plans			
YES	Consolidated Plan for the jurisdiction/s in which the PHA is located (which includes the Analysis of Impediments to Fair Housing Choice (AI))) and any additional backup data to support statement of housing needs in the jurisdiction	Annual Plan: Housing Needs			
YES	Most recent board-approved operating budget for the public housing program	Annual Plan: Financial Resources;			
YES	Public Housing Admissions and (Continued) Occupancy Policy (A&O), which includes the Tenant Selection and Assignment Plan [TSAP]	Annual Plan: Eligibility, Selection, and Admissions Policies			
YES	Section 8 Administrative Plan	Annual Plan: Eligibility, Selection, and Admissions Policies			
YES	Public Housing Deconcentration and Income Mixing Documentation:  1. PHA board certifications of compliance with deconcentration requirements (section 16(a) of the US Housing Act of 1937, as implemented in the 2/18/99 Quality Housing and Work Responsibility Act Initial Guidance; Notice and any further HUD guidance) and 2. Documentation of the required deconcentration and income mixing analysis	Annual Plan: Eligibility, Selection, and Admissions Policies			
YES	Public housing rent determination policies, including the methodology for setting public housing flat rents  check here if included in the public housing	Annual Plan: Rent Determination			

List of Supporting Documents Available for Review					
Applicable &	Supporting Document	Applicable Plan Component			
On Display					
	A & O Policy				
YES	Schedule of flat rents offered at each public housing	Annual Plan: Rent			
	development	Determination			
	check here if included in the public housing A & O Policy				
YES	Section 8 rent determination (payment standard) policies	Annual Plan: Rent			
	check here if included in Section 8	Determination			
	Administrative Plan				
YES	Public housing management and maintenance policy	Annual Plan: Operations			
	documents, including policies for the prevention or	and Maintenance			
	eradication of pest infestation (including cockroach				
*******	infestation)	151 6:			
YES	Public housing grievance procedures	Annual Plan: Grievance			
	check here if included in the public housing	Procedures			
	A & O Policy				
YES	Section 8 informal review and hearing procedures	Annual Plan: Grievance			
	check here if included in Section 8	Procedures			
	Administrative Plan				
YES	The HUD-approved Capital Fund/Comprehensive Grant	Annual Plan: Capital Needs			
	Program Annual Statement (HUD 52837) for the active grant				
N/A	year   Most recent CIAP Budget/Progress Report (HUD 52825) for	N/A			
IN/A	any active CIAP grant	IN/A			
YES	Most recent, approved 5 Year Action Plan for the Capital	Annual Plan: Capital Needs			
TES	Fund/Comprehensive Grant Program, if not included as an	7 minuar Frank Capitar Feeds			
	attachment (provided at PHA option)				
YES	Submitted Replacement Housing Factor Application (RHF),	Annual Plan: Capital Needs			
	approved or submitted HOPE VI Revitalization Plans or any	_			
	other approved proposal for development of public housing				
NO	Approved or submitted applications for demolition and/or	Annual Plan: Demolition			
	disposition of public housing	and Disposition			
YES	Approved or submitted applications for designation of public	Annual Plan: Designation of			
	housing (Designated Housing Plans)	Public Housing			
YES	Approved or submitted assessments of reasonable	Annual Plan: Conversion of			
	revitalization of public housing and approved or submitted	Public Housing			
	conversion plans prepared pursuant to section 202 of the 1996 HUD Appropriations Act				
YES	Approved or submitted public housing homeownership	Annual Plan:			
ILS	programs/plans	Homeownership			
YES	Policies governing any Section 8 Homeownership program	Annual Plan:			
_~	check here if included in the Section 8	Homeownership			
	Administrative Plan	1			
NO	Any cooperative agreement between the PHA and the TANF	Annual Plan: Community			
1.0	agency	Service & Self-Sufficiency			
YES	FSS Action Plan/s for public housing and/or Section 8	Annual Plan: Community			
		Service & Self-Sufficiency			
YES	Most recent self-sufficiency (ED/SS, TOP or ROSS or other	Annual Plan: Community			
	resident services grant) grant program reports	Service & Self-Sufficiency			

List of Supporting Documents Available for Review					
Applicable	Supporting Document	Applicable Plan			
&		Component			
On Display					
NO	The most recent Public Housing Drug Elimination Program	Annual Plan: Safety and			
	(PHEDEP) semi-annual performance report for any open	Crime Prevention			
	grant and most recently submitted PHDEP application				
	(PHDEP Plan)				
YES The mostrecent fiscal year audit of the PHA conducted		Annual Plan: Annual Audit			
under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U.					
S.C. 1437c(h)), the results of that audit and the PHA's					
	response to any findings (FY 2003)				
N/A	Troubled PHAs: MOA/Recovery Plan	N/A			
N/A	Other supporting documents (optional)	N/A			
	(list individually; use as many lines as necessary)				

#### 1. Statement of Housing Needs

Indicate year:

Other sources: (list and indicate year of information)

[24 CFR Part 903.7 9 (a)]

#### A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the "Overall" Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being "no impact" and 5 being "severe impact." Use N/A to indicate that no information is available upon which the PHA can make this assessment.

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all

# B. Housing Needs of Families on the Public Housing and Section 8 Waiting Lists

State the housing needs of the families on the PHA's waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

Housing Needs of Families on the Public Housing Waiting List					
	October	r 2003			
Waiting list type: (select on	e)				
Section 8 tenant-base	ed assistance				
□ Public Housing	□ Public Housing				
Combined Section 8 a	Combined Section 8 and Public Housing				
☐ Public Housing Site-I	Public Housing Site-Based or sub-jurisdictional waiting list (optional)				
If used, identify which development/sub-jurisdiction:					
# of families % of total families Annual Turnover					
Waiting list total         5758         100%         957					

Housing Needs of Families on the Public Housing Waiting List October 2003			
	00	2003	
Extremely low income <=30% AMI	5287	91%	
Very low income (>30% but <=50% AMI)	406	7%	
Low income (>50% but <80% AMI)	58	1%	
Over Limit (>80% AMI)	7	1%	
Families with children	3204	55%	
Elderly families	496	9%	
Families with Disabilities	1733	30%	
Near Elderly families	325	6%	
Race/ethnicity Black	4759	83%	
Race/ethnicity white	915	16%	
Race/ethnicity other	84	1%	
Characteristics by Bedroom Size (Public Housing Only)			
1BR	2199	38%	
2 BR	1830	31%	
3 BR	233	4%	
4 BR	108	2%	
5 BR	6	1%	
0 BR	1382	24%	
Is the waiting list closed (se If yes: How long has it	lect one)? No	⊠ Yes	
O	,	n the PHA Plan year? X No Yes	•
	it specific categorie	es of families onto the waiting list	

# **SECTION 8 WAITING LIST:**

Housing Needs of Families on the Waiting List						
Waiting list type: (sel	Waiting list type: (select one)					
Section 8 tenan	Section 8 tenant-based assistance					
Public Housing	Public Housing					
Combined Sect	Combined Section 8 and Public Housing					
Public Housing	Public Housing Site-Based or sub-jurisdictional waiting list (optional)					
If used, identify which development/subjurisdiction:						
	# of families	% of total families	Annual Turnover			

Housing Needs of Families on the Waiting List			
Waiting list total	21.473		325
Extremely low income <=30% AMI	12,732	78%	
Very low income (>30% but <=50% AMI)	2,955	18%	
Low income (>50% but <80% AMI)	433	4%	
Families with children	11,745	72%	
Elderly families	2,440	15%	
Families with Disabilities	1,952	12%	
Race/ethnicity Black	13,376	82%	
Race/ethnicity white	1,138	7%	
Race/ethnicity other	1,605	10%	
Characteristics by			
Bedroom Size			
(Public Housing			
Only)			
1BR	5130	32%	
2 BR	3843	24%	
3 BR	1994	12%	
4 BR	1194	7%	
5 BR	90	.5%	
0 BR	4012	25%	

# C. Strategy for Addressing Needs

Provide a brief description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency's reasons for choosing this strategy.

# (1) Strategies

Need: Shortage of affordable housing for all eligible populations

# Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

	it resources by:
Select al	ll that apply
	Employ effective maintenance and management policies to minimize the number of public housing units off-line
$\boxtimes$	Reduce turnover time for vacated public housing units
	Reduce time to renovate public housing units
$\boxtimes$	Seek replacement of public housing units lost to the inventory through mixed finance
$\boxtimes$	development  Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
$\boxtimes$	Maintain or increase section 8 lease-up rates by marketing the program to owners,
	particularly those outside of areas of minority and poverty concentration
	Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
$\boxtimes$	Participate in the Consolidated Plan development process to ensure coordination with
	broader community strategies
	gy 2: Increase the number of affordable housing units by:  Il that apply
$\bowtie$	Apply for additional section 8 units should they become available
$\boxtimes$	Leverage affordable housing resources in the community through the creation of mixed -
	e housing
	Pursue housing resources other than public housing or Section 8 tenant-based assistance.
Need:	Specific Family Types: Families at or below 30% of median
Strate	gy 1: Target available assistance to families at or below 30 % of AMI
Select al	Il that apply
$\boxtimes$	Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
	Exceed HUD federal targeting requirements for families at or below 30% of AMI in
	tenant-based section 8 assistance Employ admissions preferences aimed at families with economic hardships
	Adopt rent policies to support and encourage work
Need:	Specific Family Types: Families at or below 50% of median
	gy 1: Target available assistance to families at or below 50% of AMI

$\boxtimes$	Employ admissions preferences aimed at families who are working Adopt rent policies that support and encourage work
Strate	Specific Family Types: The Elderly gy 1: Target available assistance to the elderly: ll that apply
$\boxtimes$	Apply for special-purpose vouchers targeted to the elderly, should they become available Seek designation of public housing for the elderly
Strate	Specific Family Types: Families with Disabilities gy 1: Target available assistance to Families with Disabilities: ll that apply
$\boxtimes$	Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
	Apply for special-purpose vouchers targeted to families with disabilities, should they become available
	Affirmatively market to local non-profit agencies that assist families with disabilities
Need:	Specific Family Types: Races or ethnicities with disproportionate housing needs
	gy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:  applicable
	Affirmatively market to races/ethnicities shown to have disproportionate housing needs Other: (list below)
	gy 2: Conduct activities to affirmatively further fair housing
	Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units  Market the section 8 program to owners outside of areas of poverty /minority concentrations  Other: (list below)

(2) Reasons for Selecting Strategies
Of the factors listed below, select all that influenced the PHA's selection of the strategies it will pursue:

$\boxtimes$	Funding constraints
	Staffing constraints
$\boxtimes$	Limited availability of sites for assisted housing
$\boxtimes$	Extent to which particular housing needs are met by other organizations in the community
$\boxtimes$	Evidence of housing needs as demonstrated in the Consolidated Plan and other
	information available to the PHA
$\boxtimes$	Influence of the housing market on PHA programs
$\boxtimes$	Community priorities regarding housing assistance
$\boxtimes$	Results of consultation with local or state government
	Results of consultation with residents and the Resident Advisory Board
$\boxtimes$	Results of consultation with advocacy groups
	Other: (list below)

# 2. Statement of Financial Resources

[24 CFR Part 903.7 9 (b)]

List the financial resources that are anticipated to be available to the PHA for the support of Federal public housing and tenant-based Section 8 assistance programs administered by the PHA during the Plan year. Note: the table assumes that Federal public housing or tenant based Section 8 assistance grant funds are expended on eligible purposes; therefore, uses of these funds need not be stated. For other funds, indicate the use for those funds as one of the following categories: public housing operations, public housing capital improvements, public housing safety/security, public housing supportive services, Section 8 tenant-based assistance, Section 8 supportive services or other.

[24 CFR Part 903.7 9 (c)]

Financial Resources: Planned Sources and Uses		
Sources	Planned \$	Planned Uses
1. Federal Grants (FY 2005 grants)		
Public Housing Operating Fund	49,447,652	Public Housing Operation, Maintenance, security, tenant services.
2. Public Housing Capital Fund/RHF	24,404,093	Capital Improvement / Public Housing, Modernization / New Units/ program Administration/tenant Services.
3. HOPE VI Revitalization	NONE	
4. HOPE VI Demolition	NONE	

	Financial Resource	
Sources	Planned Sources and Planned \$	Uses Planned Uses
5. Annual Contributions for	51,732,258	Section 8 assistance
Section 8 Tenant-Based Assistance	31,732,230	payments/Administrative expense
6. Branch Brook – HAP Brick Towers HAP	1,128,000 378,000	Branch Brook Operational Expenses Brick Towers Operational Expenses
7. Public Housing Drug Elimination Program (including any Technical Assistance funds)	NONE	
8. Resident Opportunity and Self-Sufficiency Grants	NONE	
9. Community Development Block Grant	NONE	
10. HOME	NONE	
Other Federal Grants (list below)		
2. Prior Year Federal Grants (un obligated funds only) (list below)		
CFP/RHF –FY2003-2004	38,286,546	Capital Improvement / Modernization Expenses/New Units
HOPE VI	2,923,068	HOPE VI Administrative Expenses/ New Units
DEVELOPMENT GRANTS	5,351,172	New Units /Development Expenses
UPFRONT GRANT (HILL MANOR)	3,078,632	Development Expenses, Relocation
UPFRONT GRANT (BRICK TOWERS)	12,366,668	Development Expenses, Relocation
RESIDENT OPPORTUNITY AND SELF SUFFICIENCY GRANT (ROSS)	205,956	Economic Development and Resident Supportive Services (Admin. Salaries, Computer software/hardware, training, etc.)
3. Public Housing Dwelling Rental Income		

Financial Resources: Planned Sources and Uses			
Sources	Planned \$	Planned Uses	
LIH	18,944,688	Public Housing Operation,	
		maintenance, security, tenant services	
Branch Brook Park Manor	683,628	Operating Expenses Branch Brook	
Brick Towers	239,592	Operating Expenses Brick Towers	
4. Other income (list below) Other Income etc LIH Branch Brook HFC Urban Renewal	1,481,096 178,777 111,188 742,305	Operating Expense Operating Expense Operating Expense Operating Expense Operating Expense	
LIH Mckinney Act Savings(HFC)	999,573	Operating Expense	
5. Non-federal sources (list			
below)			
WORKFIRST NJ WORKPLACE LITERACY	103,358	Operating Expenses	
FSS- Essex County	52,570	Operating Expenses	
Total resources	212,838,820		

# A. Public Housing

Exemptions: PHAs that do not administer public housing are not required to complete subcomponent 3A.

(1) El	<u>igibility</u>
a. Wh	en does the PHA verify eligibility for admission to public housing? (select all that apply) When families are within a certain number of being offered a unit: (1-250) When families are within a certain time of being offered a unit: (state time) Other: (describe)
	ich non-income (screening) factors does the PHA use to establish eligibility for admission bublic housing (select all that apply)?  Criminal or Drug-related activity  Rental history  Housekeeping  Other (describe)
	<ul> <li>Yes ∑ No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?</li> <li>Yes ∑ No: Does the PHA request criminal records from State law enforcement agencies for screening purposes?</li> <li>Yes ∑ No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)</li> </ul>
(2)Wa	aiting List Organization
	ich methods does the PHA plan to use to organize its public housing waiting list (select all tapply)  Community-wide list Sub-jurisdictional lists Site-based waiting lists (for Mixed Population/Elderly sites) Other (describe)
b. Wł	nere may interested persons apply for admission to public housing?  PHA main administrative office  PHA development site management office  Other (list below)

c. If the PHA plans to operate one or more site-based waiting lists in the coming year, answer each of the following questions; if not, skip to subsection (3) **Assignment** 

1. How many site-based waiting lists will the PHA operate in the coming year?  10 mixed population sites
2. Yes No: Are any or all of the PHA's site-based waiting lists new for the upcoming year (that is, they are not part of a previously-HUD-approved site based waiting list plan)?  If yes, how many lists?
3. Yes No: May families be on more than one list simultaneously If yes, how many lists? up to 3 sites for mixed population applicants
<ul> <li>4. Where can interested persons obtain more information about and sign up to be on the site-based waiting lists (select all that apply)?</li> <li>PHA main administrative office</li> <li>All PHA development management offices</li> <li>Management offices at developments with site-based waiting lists</li> <li>At the development to which they would like to apply</li> <li>Other (list below)</li> </ul>
(3) Assignment
<ul> <li>a. How many vacant unit choices are applicants ordinarily given before they fall to the bottom of or are removed from the waiting list? (select one)</li> <li>One</li> <li>Two</li> <li>Three or More</li> </ul>
b.  Yes No: Is this policy consistent across all waiting list types?
c. If answer to b is no, list variations for any other than the primary public housing waiting list/s for the PHA:  Mixed population site based waiting list provides 3 choices of sites per applicant.
(4) Admissions Preferences
a. Income targeting:  Yes No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 40% of all new admissions to public housing to families at or below 30% of median area income?  This is due to the fact that over 90% of families in our waiting list are at or below 30% median area income.
<ul> <li>b. Transfer policies:</li> <li>In what circumstances will transfers take precedence over new admissions? (list below)</li> <li>Emergencies</li> </ul>

Overhoused Underhoused Medical justification Administrative reasons determined by the PHA (e.g., to permit modernization work) Resident choice: (state circumstances below) Other: (list below)
c. Preferences  1. Yes No: Has the PHA established preferences for admission to public housing (other than date and time of application)? (If "no" is selected, skip to subsection (5) Occupancy)
2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)
Former Federal preferences:  Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)  Victims of domestic violence Note: The Authority's definition of displacement Substandard housing includes disaster, Govt. Action and Victims Homelessness of domestic violence.  High rent burden (rent is > 50 percent of income)
Other preferences: (select below)
Those enrolled currently in educational, training, or upward mobility programs  Working families and those unable to work because of age or disability  Veterans and veterans' families  Residents who live and/or work in the jurisdiction  Households that contribute to meeting income goals (broad range of incomes)  Households that contribute to meeting income requirements (targeting)  Those previously enrolled in educational, training, or upward mobility programs  Victims of reprisals or hate crimes  Other preference(s) (list below)

3. If the PHA will employ admissions preferences, please prioritize by placing a "1" in the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use "1" more than once, "2" more than once, etc.

Date and time.

2	Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition) Victims of domestic violence Substandard housing Homelessness High rent burden
Other 1	Preferences (select all that apply)  Working families and those unable to work because of age or disability  Veterans and veterans' families  Residents who live and/or work in the jurisdiction  Those enrolled currently in educational, training, or upward mobility programs  Households that contribute to meeting income goals (broad range of incomes)  Households that contribute to meeting income requirements (targeting)  Those previously enrolled in educational, training, or upward mobility programs  Victims of reprisals or hate crimes  Other preference(s) (list below)  Within income tiers, (local preference) applicants are sorted by their ranking preference in their date and time stamped order.
4. Rel ⊠ □	ationship of preferences to income targeting requirements:  The PHA applies preferences within income tiers  Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements
(5) Oc	<u>cupancy</u>
	at reference materials can applicants and residents use to obtain information about the rules occupancy of public housing (select all that apply)  The PHA-resident lease The PHA's Admissions and (Continued) Occupancy policy PHA briefing seminars or written materials
b. Hov apply)	At an annual reexamination and lease renewal Any time family composition changes At family request for revision Other (list)  (select all that

Former Federal preferences:

# (6) Deconcentration and Income Mixing a. Yes No: Did the PHA's analysis of its family (general occupancy) developments to determine concentrations of poverty indicate the need for measures to promote deconcentration of poverty or income mixing? b. Yes No: Did the PHA adopt any changes to its **admissions policies** based on the results of the required analysis of the need to promote deconcentration of poverty or to assure income mixing? NOTE: NHA ACOP already contains QHWRA income preference guidelines. c. If the answer to b was yes, what changes were adopted? (select all that apply) Adoption of site based waiting lists If selected, list targeted developments below: Employing waiting list "skipping" to achieve deconcentration of poverty or income mixing goals at targeted developments If selected, list targeted developments below: Employing new admission preferences at targeted developments If selected, list targeted developments below: Other: d. X Yes No: Did the PHA adopt any changes to **other** policies based on the results of the required analysis of the need for deconcentration of poverty and income mixing? e. If the answer to d was yes, how would you describe these changes? (select all that apply) Additional affirmative marketing Actions to improve the marketability of certain developments Adoption or adjustment of ceiling rents for certain developments Adoption of rent incentives to encourage deconcentration of poverty and income-mixing Implementation of FSS Program for public Housing residents will focus on Other: improving income levels of families residing at the relatively "poorer" income sites:

NJ2-1 SETH BOYDEN COURT NJ2-2 PENNINGTON COURT NJ2-7 HYATT COURT NJ2-8 FELIX FULD NJ2-14 BRADLEY COURT

	ed on the results of the required analysis, in which developments will the PHA make efforts to attract or retain higher-income families? (select all that apply)  Not applicable: results of analysis did not indicate a need for such efforts  List (any applicable) developments below:  NJ2-1 SETH BOYDEN COURT
	NJ2-2 PENNINGTON COURT NJ2-7 HYATT COURT NJ2-8 FELIX FULD NJ2-14 BRADLEY COURT
special	ed on the results of the required analysis, in which developments will the PHA make efforts to assure access for lower-income families? (select all that apply)  Not applicable: results of analysis does not indicate a need for such efforts.  List (any applicable) developments below:
Unless o	ons: PHAs that do not administer section 8 are not required to complete sub-component 3B.  otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance in (vouchers, and until completely merged into the voucher program, certificates).
(1) Eli;	gibility
a. Wha	at is the extent of screening conducted by the PHA? (select all that apply) Criminal or drug-related activity only to the extent required by law or regulation Criminal and drug-related activity, more extensively than required by law or regulation More general screening than criminal and drug-related activity (list factors below) Other (list below)
b. 🗌 `	Yes No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?

c. Yes No: Does the PHA request criminal records from State law enforcement agencies for screening purposes?
d.  Yes No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)
<ul> <li>e. Indicate what kinds of information you share with prospective landlords? (select all that apply)</li> <li>Criminal or drug-related activity</li> <li>Other (describe below)</li> </ul>
(2) Waiting List Organization
<ul> <li>a. With which of the following program waiting lists is the section 8 tenant-based assistance waiting list merged? (select all that apply)</li> <li>None</li> <li>Federal public housing</li> <li>Federal moderate rehabilitation</li> <li>Federal project-based certificate program</li> <li>Other federal or local program (list below)</li> </ul>
<ul> <li>b. Where may interested persons apply for admission to section 8 tenant-based assistance? (select all that apply)</li> <li>PHA main administrative office</li> <li>Other (list below)</li> <li>When waiting list is open, admission applications need to be mailed to Section 8 Office.</li> </ul>
(3) Search Time
a. Yes No: Does the PHA give extensions on standard 60-day period to search for a unit?
If yes, state circumstances below: Extensions may be granted when applicant provides proof that they could not find a suitable unit. Extensions will also be approved for illnesses or hospitalization during the initial 60 days. The NHA will provide a full 120 days for applicants with disabilities.
(4) Admissions Preferences a. Income targeting
Yes No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 75% of all new admissions to the section 8 program to families at or below 30% of median area income?

b. Pre 1.⊠	Yes No: Has the PHA established preferences for admission to section 8 tenant-based assistance? (other than date and time of application) (if no, skip to subcomponent (5) Special purpose section 8 assistance programs)
2.	Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)
Forme	er Federal preferences 3 Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition) 4 Victims of domestic violence Substandard housing 6 Homelessness High rent burden (rent is > 50 percent of income)
Other	preferences (select all that apply)  5 Working families and those unable to work because of age or disability Veterans and veterans' families  1 Residents who live and/or work in your jurisdiction Those enrolled currently in educational, training, or upward mobility programs Households that contribute to meeting income goals (broad range of incomes)  2 Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs Victims of reprisals or hate crimes Other preference(s) (list below)

3. If the PHA will employ admissions preferences, please prioritize by placing a "1" in the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use "1" more than once, "2" more than once, etc.

Lottery for placement on list.

#### Preferences:

- a. Residents who live and work in the jurisdiction
- b. Households that contribute to meeting income requirements (targeting)
- c. Involuntary displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)
- d. Victims of domestic violence
- e. Working families and those unable to work because of age or disability
- f. Homelessness

Other	preferences (select all that apply) Working families and those unable to work because of age or disability Veterans and veterans' families Residents who live and/or work in your jurisdiction Those enrolled currently in educational, training, or upward mobility prog Households that contribute to meeting income goals (broad range of incon Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility Victims of reprisals or hate crimes Other preference(s) (list below)	
	nong applicants on the waiting list with equal preference status, how are ed? (select one)  Date and time of application  Drawing (lottery) or other random choice technique	applicants
	he PHA plans to employ preferences for "residents who live and/or work in isdiction" (select one)  This preference has previously been reviewed and approved by HUD  The PHA requests approval for this preference through this PHA Plan	the
6. Re	lationship of preferences to income targeting requirements: (select one)  The PHA applies preferences within income tiers  Not applicable: the pool of applicant families ensures that the PHA will n targeting requirements	neet income
(5) S	pecial Purpose Section 8 Assistance Programs	
sele	which documents or other reference materials are the policies governing elignection, and admissions to any special-purpose section 8 program administered tained? (select all that apply)  The Section 8 Administrative Plan  Briefing sessions and written materials  Other (list below)	•
	ow does the PHA announce the availability of any special-purpose section 8 e public?  Through published notices Other (list below)	programs to

# **4. PHA Rent Determination Policies** [24 CFR Part 903.7 9 (d)]

A. Public Housing	
Exemptions: PHAs that do not administer public housing are not required to complete sub-component 4A.	
(1) Income Based Rent Policies	
Describe the PHA's income based rent setting policy/ies for public housing using, including discretionary (that is, not required by statute or regulation) income disregards and exclusions, in the appropriate spaces below.	
a. Use of discretionary policies: (select one)	
The PHA will not employ any discretionary rent-setting policies for income based rent in public housing. Income-based rents are set at the higher of 30% of adjusted monthly income, 10% of unadjusted monthly income, the welfare rent, or minimum rent (less HUD mandatory deductions and exclusions). (If selected, skip to sub-component (2))	
The PHA employs discretionary policies for determining income based rent (If selected, continue to question b.)	
b. Minimum Rent  1. What amount best reflects the PHA's minimum rent? (select one)  \$0  \$1-\$25  \$26-\$50	
2. ☐ Yes ☒ No: Has the PHA adopted any discretionary minimum rent hardship exemption policies?	
3. If yes to question 2, list these policies below:	
c. Rents set at less than 30% than adjusted income	
1. ☐ Yes ☒ No: Does the PHA plan to charge rents at a fixed amount or percentage less than 30% of adjusted income?	
2. If yes to above, list the amounts or percentages charged and the circumstances under which these will be used below:	
<ul> <li>d. Which of the discretionary (optional) deductions and/or exclusions policies does the PHA plan to employ (select all that apply)</li> <li>For the earned income of a previously unemployed household member</li> <li>For increases in earned income</li> </ul>	

Fixed amount (other than general rent-setting policy)

If yes, state amount/s and circumstances below:

	Fixed percentage (other than general rent-setting policy)  If yes, state percentage/s and circumstances below: For household heads For other family members For transportation expenses For the non-reimbursed medical expenses of non-disabled or non-elderly families Other (describe below)
e. <b>(</b>	Ceiling rents
1.	Do you have ceiling rents? (rents set at a level lower than 30% of adjusted income) (select one)
	Yes for all developments Yes but only for some developments No Note: Ceiling Rents have been replaced by the NHA Flat Rent Option
2.	For which kinds of developments are ceiling rents in place? (select all that apply)
	For all developments For all general occupancy developments (not elderly or disabled or elderly only) For specified general occupancy developments For certain parts of developments; e.g., the high-rise portion For certain size units; e.g., larger bedroom sizes Other (list below)
3.	Select the space or spaces that best describe how you arrive at ceiling rents (select all that apply)
	Market comparability study Fair market rents (FMR) 95 <sup>th</sup> percentile rents 75 percent of operating costs 100 percent of operating costs for general occupancy (family) developments Operating costs plus debt service The "rental value" of the unit Other (list below)

## f. Rent re-determinations:

- 1. Between income reexaminations, how often must tenants report changes in income
- 2. or family composition to the PHA such that the changes result in an adjustment to rent? (select all that apply)

<ul> <li>Never</li> <li>At family option</li> <li>Any time the family experiences an income increase</li> <li>Any time a family experiences an income increase above a threshold amount or percentage: (if selected, specify threshold)</li> <li>Other (list below)</li> </ul>
g. Yes No: Does the PHA plan to implement individual savings accounts for residents (ISAs) as an alternative to the required 12 month disallowance of earned income and phasing in of rent increases in the next year?
(2) Flat Rents
<ol> <li>In setting the market-based flat rents, what sources of information did the PHA use to establish comparability? (select all that apply.)</li> <li>The section 8 rent reasonableness study of comparable housing</li> <li>Survey of rents listed in local newspaper</li> <li>Survey of similar unassisted units in the neighborhood</li> <li>Other:</li> </ol>
B. Section 8 Tenant-Based Assistance  Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub- component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).
(1) Payment Standards
Describe the voucher payment standards and policies.
<ul> <li>a. What is the PHA's payment standard? (select the category that best describes your standard)</li> <li>At or above 90% but below100% of FMR</li> <li>100% of FMR</li> <li>Above 100% but at or below 110% of FMR</li> <li>Above 110% of FMR (if HUD approved; describe circumstances below)</li> </ul>
b. If the payment standard is lower than FMR, why has the PHA selected this standard? (select all that apply)
FMRs are adequate to ensure success among assisted families in the PHA's segment of the FMR area
The PHA has chosen to serve additional families by lowering the payment standard Reflects market or submarket Other (list below)

c. If the payment standard is higher than FMR, why has the PHA chosen this level? (select all
that apply)
FMRs are not adequate to ensure success among assisted families in the PHA's segment
of the FMR area
Reflects market or submarket
To increase housing options for families
U Other (list below)
d. How often are payment standards reevaluated for adequacy? (select one)
Annually  Other (list heles)
Other (list below)
a. What feators will the DIIA consider in its assessment of the adequacy of its normant standard?
e. What factors will the PHA consider in its assessment of the adequacy of its payment standard?
(select all that apply)  Success rates of assisted families
Rent burdens of assisted families
Other (list below)
(2) Minimum Rent
a. What amount best reflects the PHA's minimum rent? (select one)
\$0
\$1-\$25
\$1-\$23 \$26-\$50
\$20-\$30
b. Yes No: Has the PHA adopted any discretionary minimum rent hardship exemption
policies? (if yes, list below)
policies: (ii yes, list below)
5. Operations and Management
[24 CFR Part 903.7 9 (e)]
Exemptions from Component 5: High performing and small PHAs are not required to complete this section. Section
8 only PHAs must complete parts A, B, and C(2)
A DITA M
A. PHA Management Structure  Describe the PHA's management structure and organization.
(select one)
An organization chart showing the PHA's management structure and organization is
attached.

A brief description of the management structure and organization of the PHA follows:

To meet its annual plan and 5 Year goals, the Housing Authority of the City of Newark has re-structured its Organization into two major functional Divisions:

- 1. Administration and Property Management
- 2. Finance and Budget

Each Division is headed by an Assistant Executive Director who report directly to the Executive Director. In addition to the two Assistant Executive Directors, five other departments with a total head count of 41 report directly to Executive Director. The Executive Director provides top level direction, and two Assistant Executive Directors provides day to day coordination and delegation of tasks to the various Departments of the Agency.

#### Administration and Property Management

This function represents the current operating business of the Authority, which is the efficient management and rent-up of its ACC housing inventory. The Asset Management Division is responsible for maintenance and long term viability of the Authority's unit inventory. Concurrent with its responsibility to rent up all its apartment units, this function is also responsible for providing resident services and security to the tenant population it serves. Aside from managing its ACC low-income housing inventory, the Authority also administers the Section 8 voucher program which has recently doubled to over 5000 vouchers. Asset Management Division has 7 departments with 892 budgeted positions.

#### Finance and Budget

This Division provides logistical support to the operating departments of the Agency. It ensures that HUD Grants compliance, procurement of materials and services, personnel, accounting and budgeting activities are efficiently provided to the operating departments. The agency's Information Technology Department as well as Human Resources Department is also under the Assistant Executive Director of this division. There are eight departments under this division with 102 approved staff positions.

Attached chart shows the organizational structure for the Agency.

#### **B. HUD Programs Under PHA Management**

List Federal programs administered by the PHA, number of families served at the beginning of the upcoming fiscal year, and expected turnover in each. (Use "NA" to indicate that the PHA does not operate any of the programs listed below.)

Program Name	Units or Families Served at Year Beginning	Expected Turnover
Public Housing	7600	1000
Section 8 Vouchers	4236	250
Section 8 Certificates	246	25
Section 8 Mod Rehab		
Special Purpose Section		

8 Certificates/Vouchers *Welfare to work *Family Unification *SRO *Mainstream	752 100 50 75	20 10 15 5
Other Federal Programs(list individually)		

#### C. Management and Maintenance Policies

List the PHA's public housing management and maintenance policy documents, manuals and handbooks that contain the Agency's rules, standards, and policies that govern maintenance and management of public housing, including a description of any measures necessary for the prevention or eradication of pest infestation (which includes cockroach infestation) and the policies governing Section 8 management.

(1) Public Housing Maintenance and Management:
NHA Admissions and Continued Occupancy Policy (ACOP)
NHA Maintenance Plan

(2) Section 8 Management:
Section 8 Administrative Plan
Housing Quality Standards

## 6. PHA Grievance Procedures

[24 CFR Part 903.7 9 (f)]

Exemptions from component 6: High performing PHAs are not required to complete component 6. Section 8-Only PHAs are exempt from sub-component 6A.

A. Public Housing
1. Yes No: Has the PHA established any written grievance procedures in addition to federal requirements found at 24 CFR Part 966, Subpart B, for residents of public housing?
If yes, list additions to federal requirements below:
Grievance procedures is incorporated in the ACOP.
<ul> <li>Which PHA office should residents or applicants to public housing contact to initiate the PHA grievance process? (select all that apply)</li> <li>PHA main administrative office</li> </ul>
PHA main administrative office  PHA development management offices  Other (list below)
B. Section 8 Tenant-Based Assistance
1. Yes No: Has the PHA established informal review procedures for applicants to the Section 8 tenant-based assistance program and informal hearing procedures for families assisted by the Section 8 tenant-based assistance program in addition to federal requirements found at 24 CFR 982?
If yes, list additions to federal requirements below:
2. Which PHA office should applicants or assisted families contact to initiate the informal review and informal hearing processes? (select all that apply)  PHA main administrative office
Other Section 8 Office at 500 Broad St., 1st Flr. Newark NJ 07102
7. Capital Improvement Needs [24 CFR Part 903.7 9 (g)]
Exemptions from Component 7: Section 8 only PHAs are not required to complete this component and may skip to
Component 8.
A. Capital Fund Activities
Exemptions from sub-component 7A: PHAs that will not participate in the Capital Fund Program may skip to
component 7B. All other PHAs must complete 7A as instructed.
(1) Capital Fund Program Annual Statement
Using parts I, II, and III of the Annual Statement for the Capital Fund Program (CFP), identify capital activities the
PHA is proposing for the upcoming year to ensure long-term physical and social viability of its public housing

developments. This statement can be completed by using the CFP Annual Statement tables provided in the table library at the end of the PHA Plan template **OR**, at the PHA's option, by completing and attaching a properly updated

HUD-52837.

Select -or-	one: The Capital Fund Program Annual Statement is provided as an attachment to the PHA Plan at Attachment (state name)
	The Capital Fund Program Annual Statement is provided below: (if selected, copy the CFP Annual Statement from the Table Library and insert here)
Compo	onent 7 parts 1,2 & 3 are included in this template as Tables (Page 62).
(2) O	ptional 5-Year Action Plan
Agencie	es are encouraged to include a 5-Year Action Plan covering capital work items. This statement can be ted by using the 5 Year Action Plan table provided in the table library at the end of the PHA Plan template <b>OR</b> pleting and attaching a properly updated HUD-52834.
a. 🔀	Yes No: Is the PHA providing an optional 5-Year Action Plan for the Capital Fund? (if no, skip to sub-component 7B)
b. If y  or-	res to question a, select one:  The Capital Fund Program 5-Year Action Plan is provided as an attachment to the PHA Plan at Attachment (state name
	The Capital Fund Program 5-Year Action Plan is provided below: (if selected, copy the CFP optional 5 Year Action Plan from the Table Library and insert here) Note: CFP action Plan is incorporated in Tables at end of this Template.(Page 66)
	OPE VI and Public Housing Development and Replacement Activities -Capital Fund)
	ability of sub-component 7B: All PHAs administering public housing. Identify any approved HOPE VI and/or nousing development or replacement activities not described in the Capital Fund Program Annual Statement.
X Y	es No: a) Has the PHA received a HOPE VI revitalization grant? (if no, skip to question c; if yes, provide responses to question b for each grant, copying and completing as many times as necessary) b) Status of HOPE VI revitalization grant (complete one set of questions for each grant)

1. Dev	velopment name: WALSH HOMES HOPE VI
2. Dev	velopment (project) number: NJ2-11 Note
3. Stat	tus of grant: (select the statement that best describes the current status)
	Revitalization Plan under development
	Revitalization Plan submitted, pending approval
	Revitalization Plan approved
	Activities pursuant to an approved Revitalization Plan underway
	velopment name: STELLA WRIGHT HOPE VI
	velopment (project) number: NJ2-15
3. Stat	tus of grant: (select the statement that best describes the current status)
	Revitalization Plan under development
	Revitalization Plan submitted, pending approval
	We got the RP approved on August 13, 2004.
	Activities pursuant to an approved Revitalization Plan underway
Yes No: c) D	oes the PHA plan to apply for a HOPE VI Revitalization grant in the Plan year?
	If yes, list development name/s below:
Yes No: d)	Will the PHA be engaging in any mixed-finance development activities for public housing in the Plan year?
	If yes, list developments or activities below:
	rise family developments is being conducted for either voluntary conversion or mixed-financing programs that will integrate these sites into the
P Domolition on	ad Dianosition
<b>Demolition an</b> 24 CFR Part 903.7 9 (h)	
	ent 8: Section 8 only PHAs are not required to complete this section.
1. X Yes No:	Does the PHA plan to conduct any demolition or disposition activities
	(pursuant to section 18 of the U.S. Housing Act of 1937 (42 U.S.C. 1437p))
	in the plan Fiscal Year? (If "No", skip to component 9; if "yes", complete
	one activity description for each development.)
	Demolition/Disposition Activity Description
la. Develonment nan	ne: New Horizons Gardens
-	oject) number: NJ2-27 A&B

1. Activity type: Demolition   Replacement Housing under approved RHF	
Disposition Program	
3. Application status (select one)	
Approved	
Submitted, pending approval	
Planned application	
4. Date application approved, submitted, or planned for submission: (01/20/05)	
5. Number of units affected: 104 Site has 58 units occupied.	
6. Coverage of action (select one)	
Total development	
Part of development	
7. Timeline for activity:	
a. Actual or projected start date of activity:01/20/05	
b. Projected end date of activity: 03/30/06	
2. Activity Description	
Yes No: Has the PHA provided the activities description information in the	
optional Public Housing Asset Management Table? (If "yes", skip to	
component 9. If "No", complete the Activity Description table below.)	
component 9. If "No", complete the Activity Description table below.)	
component 9. If "No", complete the Activity Description table below.)  Demolition/Disposition Activity Description	
Demolition/Disposition Activity Description	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □  Disposition □	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □ Submitted, pending approval □	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □ Submitted, pending approval □ Planned application □	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □ Submitted, pending approval □ Planned application □  4. Date application approved, submitted, or planned for submission: (27/02/96)	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □ Submitted, pending approval □ Planned application □  4. Date application approved, submitted, or planned for submission: (27/02/96)  5. Number of units affected: Site is vacant.	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI  1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □ Submitted, pending approval □ Planned application □  4. Date application approved, submitted, or planned for submission: (27/02/96)  5. Number of units affected: Site is vacant. 6. Coverage of action (select one)	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI 1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □ Submitted, pending approval □ Planned application □  4. Date application approved, submitted, or planned for submission: (27/02/96)  5. Number of units affected: Site is vacant. 6. Coverage of action (select one) □ Total development	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI 1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □ Approved □ Submitted, pending approval □ Planned application □ 4. Date application approved, submitted, or planned for submission: (27/02/96)  5. Number of units affected: Site is vacant. 6. Coverage of action (select one) □ Total development □ Part of development  7. Timeline for activity:	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI 1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  3. Application status (select one) Approved □ Submitted, pending approval □ Planned application □  4. Date application approved, submitted, or planned for submission: (27/02/96)  5. Number of units affected: Site is vacant. 6. Coverage of action (select one) □ Total development □ Part of development	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI 1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  Approved □ Submitted, pending approval □ Planned application □  4. Date application approved, submitted, or planned for submission: (27/02/96)  5. Number of units affected: Site is vacant.  6. Coverage of action (select one) □ Total development □ Part of development  7. Timeline for activity: a. Actual or projected start date of activity:01/20/03	
Demolition/Disposition Activity Description  1a. Development name: Hayes Homes HOPE VI 1b. Development (project) number: NJ2-12  1. Activity type: Demolition □ Disposition □  Approved □ Submitted, pending approval □ Planned application □  4. Date application approved, submitted, or planned for submission: (27/02/96)  5. Number of units affected: Site is vacant.  6. Coverage of action (select one) □ Total development □ Part of development  7. Timeline for activity: a. Actual or projected start date of activity:01/20/03	

1b. Development (project) number: NJ2-12	
1. Activity type: Demolition	
Disposition 🖂	
3. Application status (select one)	
Approved	
Submitted, pending approval	
Planned application \( \overline{\mathbb{N}} \)	
4. Date application approved, submitted, or planned for submission: (01/20/03)	
5. Number of units affected: Site is vacant.	
6. Coverage of action (select one)	
☐ Total development	
Part of development	
7. Timeline for activity:	
a. Actual or projected start date of activity:01/20/03	
b. Projected end date of activity: 03/30/05	

## 9. <u>Designation of Public Housing for Occupancy by Elderly Families or</u> <u>Families with Disabilities or Elderly Families and Families with Disabilities</u>

[24 CFR Part 903.7 9 (i)]

Exemptions from Component 9; Section 8 only PHAs are not required to complete this section.

1. Yes No: Has the PHA designated or applied for approval to designate or does the **PHA plan to apply to designate** any public housing for occupancy only by the elderly families or only by families with disabilities, or by elderly families and families with disabilities or will apply for designation for occupancy by only elderly families or only families with disabilities, or by elderly families and families with disabilities as provided by section 7 of the U.S. Housing Act of 1937 (42 U.S.C. 1437e) in the upcoming fiscal year? (If "No", skip to component 10. If "yes", complete one activity description for each development, unless the PHA is eligible to complete a streamlined submission; PHAs completing streamlined submissions may skip to component 10.)

**Note:** Then NHA has obtained HUD approval of its Allocation Plan for Designated Housing on December 2003. The Designated Housing Plan converts part of the NHA Mixed population properties to elderly-only buildings. Six buildings are designated as elderly only. As part of its Family Services Program, the NHA has applied for ROSS funding to retain an Elderly/Disabled Services (EDS) Coordinator and the available grant amount has been incorporated in the operating budget in accordance with HUD instructions PIH 2003-22.

Due to the physical location of the sites the residents feel isolated and cut off from many of the services other residents of the city receive. In addition due to wide disparity of ages at the sites, many of the younger residents do not feel like they are part of the community. For many of the residents this is the first time that they have lived independently or the first time in many years. A good percentage of the residents have past mental health issues and or substance abuse issues.

The EDS Coordinator will report directly to the Assistant Chief Of Community Relations and Social Services. The EDS Coordinator will coordinate and oversee the work of Samuel Fawole, Senior Social Work Specialist, Jacque Morency, Social Worker, and Veilie Natus, Psychologist. Chart below show the sites and number of residents covered.

2. Activity Description		
Yes No:	Ias the PHA provided all required activity description infor	rmation for this
Co	omponent in the optional Public Housing Asset Managem	ent Table? If
"	yes", skip to component 10. If "No", complete the Activity	y Description
ta	able below.	
	nation of Public Housing Activity Description	
1a. Development name:		
	ct) number: NJ2-19E 68-69 Lincoln St.	
2. Designation type:		
	nly the elderly 🗵	
	amilies with disabilities	
	nly elderly families and families with disabilities	
3. Application status (se	· · · · · · · · · · · · · · · · · · ·	
	ded in the PHA's Designation Plan	
Submitted, pend	· · · · · · · · · · · · · · · · · · ·	
Planned application		
4. Date this designation approved, submitted, or planned for submission: (02/01/02)		
5. If approved, will this	s designation constitute a (select one)	
New Designation Pl	lan	
	ously-approved Designation Plan?	
1. Number of units affe	ected: 245	
7. Coverage of action (	(select one)	
Part of the developr	nent	
X Total development		
Designatio	on of Public Housing Activity Description	
1a. Development name:	Stephen Crane Elderly	
-	ct) number: NJ2-22C 880 Franklin St.	
2. Designation type:		
_ • • • • • • • • • • • • • • • • • • •	nly the elderly 🛛	
	amilies with disabilities	
1	nly elderly families and families with disabilities	
3. Application status (se		
	ded in the PHA's Designation Plan	
	ing approval	
Planned applicat	tion 🗍	

4. Date this designation approved, submitted, or planned for submission: (02/01/02)	
5. If approved, will this designation constitute a (select one)	
New Designation Plan	
Revision of a previously-approved Designation Plan?	
1. Number of units affected: 67	
7. Coverage of action (select one)	
Part of the development	
Total development	
Designation of Public Housing Activity Description	
1a. Development name: Stephen Crane Elderly	
1b. Development (project) number: NJ2-22D 815 6 <sup>th</sup> St.	
2. Designation type:	
Occupancy by only the elderly	
Occupancy by families with disabilities	
Occupancy by only elderly families and families with disabilities	
3. Application status (select one)	
Approved; included in the PHA's Designation Plan	
Submitted, pending approval	
Planned application	
4. Date this designation approved, submitted, or planned for submission:	
(02/01/02)	
5. If approved, will this designation constitute a (select one)	
New Designation Plan	
Revision of a previously-approved Designation Plan?	
1. Number of units affected: 68	
7. Coverage of action (select one)	
Part of the development	
Total development	
Designation of Public Housing Activity Description	
1a. Development name: Kretchmer Homes	
1b. Development (project) number: NJ2-21A 100 Ludlow St.	
2. Designation type:	
Occupancy by only the elderly	
Occupancy by families with disabilities	
Occupancy by only elderly families and families with disabilities	
3. Application status (select one)	
Approved; included in the PHA's Designation Plan	
Submitted, pending approval	
Planned application	
4. Date this designation approved, submitted, or planned for submission:	
(02/01/02)	

5. If approved, will this designation constitute a (select one)	
New Designation Plan	
Revision of a previously-approved Designation Plan?	
1. Number of units affected: 121	
7. Coverage of action (select one)	
Part of the development	
Total development	
Designation of Public Housing Activity Description	
1a. Development name: Seth Boyden	
1b. Development (project) number: NJ2-21F 46 Evergreen St.	
2. Designation type:	
Occupancy by only the elderly	
Occupancy by families with disabilities	
Occupancy by only elderly families and families with disabilities	
3. Application status (select one)	
Approved; included in the PHA's Designation Plan	
Submitted, pending approval	
Planned application	
4. Date this designation approved, submitted, or planned for submission:	
(02/01/02)	
5. If approved, will this designation constitute a (select one)	
New Designation Plan	
Revision of a previously-approved Designation Plan?	
6. Number of units affected: 130	
7. Coverage of action (select one)	
Part of the development	
Total development	
Designation of Public Housing Activity Description	
1a. Development name: James C. White Manor	
1b. Development (project) number: NJ2-25 516 Bergen St.	
2. Designation type:	
Occupancy by only the elderly 🗵	
Occupancy by families with disabilities	
Occupancy by only elderly families and families with disabilities	
3. Application status (select one)	
Approved; included in the PHA's Designation Plan	
Submitted, pending approval	
Planned application	
4. Date this designation approved, submitted, or planned for submission:	

(01/03/02)		
	his designation constitute a (select one)	
New Designation		
· =	viously-approved Designation Plan?	
1. Number of units a	V 11 V	
7. Coverage of action		
Part of the develo		
Total developmen	÷	
10tal developmen		
10. Conversion of	f Public Housing to Tenant-Based Assistance	
[24 CFR Part 903.7 9 (j)]		
Exemptions from Compor	nent 10; Section 8 only PHAs are not required to complete this section.	
A A CD		
	Reasonable Revitalization Pursuant to section 202 of the HU	UD FY 1996
HUD Approp	Driations Act	
1 Vac V No.	Hove any of the DIIA's developments on neutions of develop	nmanta haan
1. Yes No:	Have any of the PHA's developments or portions of develop	
	identified by HUD or the PHA as covered under section 202	
	FY 1996 HUD Appropriations Act? (If "No", skip to compo	
	"yes", complete one activity description for each identified of	_
	unless eligible to complete a streamlined submission. PHAs	completing
	streamlined submissions may skip to component 11.)	
<b>a</b>		
2. Activity Description		
☐ Yes ☐ No:	Has the PHA provided all required activity description inform	
	component in the optional Public Housing Asset Manageme	
	"yes", skip to component 11. If "No", complete the Activity	Description
	table below.	
Γ		
	version of Public Housing Activity Description	
1a. Development nam		
1b. Development (pro		
	of the required assessment?	
	nt underway	
Assessme	nt results submitted to HUD	
Assessme	nt results approved by HUD (if marked, proceed to next	
question	)	

Other (explain below)
3. Yes No: Is a Conversion Plan required? (If yes, go to block 4; if no, go to block 5.)
4. Status of Conversion Plan (select the statement that best describes the current
status)
Conversion Plan in development
Conversion Plan submitted to HUD on: (DD/MM/YYYY)
Conversion Plan approved by HUD on: (DD/MM/YYYY)
Activities pursuant to HUD-approved Conversion Plan underway
5. Description of how requirements of Section 202 are being satisfied by means other
than conversion (select one)
Units addressed in a pending or approved demolition application (date
submitted or approved:
Units addressed in a pending or approved HOPE VI demolition application (date submitted or approved:
Units addressed in a pending or approved HOPE VI Revitalization Plan (date submitted or approved: )
Requirements no longer applicable: vacancy rates are less than 10 percent
Requirements no longer applicable: site now has less than 300 units
Other: (describe below)
D. D
B. Reserved for Conversions pursuant to Section 22 of the U.S. Housing Act of 1937 C. Reserved for Conversions pursuant to Section 33 of the U.S. Housing Act of 1937

The NHA has made an initial Voluntary Conversion study of its Public Housing Stock and based on this initial assessment, identified five possible sites that fit the voluntary conversion criteria. These sites are: Pennington Court NJ2-2, Baxter Terrace NJ2-5, Hyatt Court NJ2-7, Terrell Homes NJ2-9 and Bradley Court NJ2-14. Further detailed assessments are required with inputs from out resident community and additional guidelines from HUD before the NHA will decide to pursue any conversion. Our Voluntary Conversion Study is included in the Annual Plan supporting documents.

## 11. Homeownership Programs Administered by the PHA

[24 CFR Part 903.7 9 (k)]

#### A. Public Housing

Exemptions from Component 11A: Section 8 only PHAs are not required to complete 11A.

1. X Yes No:	Does the PHA administer any homeownership programs administered by the PHA under an approved section 5(h) homeownership program (42 U.S.C. 1437c(h)), or an approved HOPE I program (42 U.S.C. 1437aaa) or has the PHA applied or plan to apply to administer any homeownership programs under section 5(h), the HOPE I program, or section 32 of the U.S. Housing Act of 1937 (42 U.S.C. 1437z-4). (If "No", skip to component 11B; if "yes", complete one activity description for each applicable program/plan, unless eligible to complete a streamlined submission due to small PHA or high performing PHA status. PHAs completing streamlined submissions may skip to component 11B.)	
2. Activity Description Yes No:	Has the PHA provided all required activity description information for this component in the <b>optional</b> Public Housing Asset Management Table? (If "yes", skip to component 12. If "No", complete the Activity Description table below.)	
	lic Housing Homeownership Activity Description Complete one for each development affected)	
	ne: Mt. Pleasant Estates	
-	oject) number: NJ2-51	
2. Federal Program a		
HOPE I  5(h) Turnkey l		
3. Application status:		
Submitted	l; included in the PHA's Homeownership Plan/Program d, pending approval application	
4. Date Homeowners	hip Plan/Program approved, submitted, or planned for submission:	
(16/02/2001)  5. Name of a families	effected, 42	
5. Number of units a		
6. Coverage of action Part of the development		
Total developme	•	
Z Total de velopine		
B. Section 8 Tena	ant Based Assistance	
1. Xes No:	Does the PHA plan to administer a Section 8 Homeownership program pursuant to Section 8(y) of the U.S.H.A. of 1937, as implemented by 24 CFR part 982? (If "No", skip to component 12; if "yes", describe each	

program using the table below (copy and complete questions for each program identified), unless the PHA is eligible to complete a streamlined submission due to high performer status. **High performing PHAs** may skip to component 12.)

2. Prog	gram Description	ı:
		Will the PHA limit the number of families participating in the section 8 tomeownership option?
	participants? (see 25 or few 26 - 50 p 51 to 10	the question above was yes, which statement best describes the number of elect one) wer participants participants 0 participants an 100 participants
	Hor	gibility criteria ne PHA's program have eligibility criteria for participation in its Section 8 neownership Option program in addition to HUD criteria? es, list criteria below:
[24 CFR Exemption	Part 903.7 9 (1)] ons from Componer	ty Service and Self-sufficiency Programs  12: High performing and small PHAs are not required to complete this component.
		a with the Welfare (TANF) Agency
	to s	ents: the PHA has entered into a cooperative agreement with the TANF Agency, thare information and/or target supportive services (as contemplated by ion 12(d)(7) of the Housing Act of 1937)?
	If y	es, what was the date that agreement was signed? 05/25/99
	Client referrals Information sha Coordinate the j eligible families Jointly administ	

$\boxtimes$	Joint administration of other demonstration program
	Other (describe) Job Literacy and Placement Program

## B. Services and programs offered to residents and participants

## (1) General

a. Self-Sufficiency Policies
Which, if any of the following discretionary policies will the PHA employ to enhance the
economic and social self-sufficiency of assisted families in the following areas? (select al
that apply)
Public housing rent determination policies
Public housing admissions policies
Section 8 admissions policies
Preference in admission to section 8 for certain public housing families
Preferences for families working or engaging in training or education programs fo
non-housing programs operated or coordinated by the PHA
Preference/eligibility for public housing homeownership option participation
Preference/eligibility for section 8 homeownership option participation
Other policies (list below)
b. Economic and Social self-sufficiency programs
o. Leonomic and social sent sufficiency programs
Yes No: Does the PHA coordinate, promote or provide any programs to
enhance the economic and social self-sufficiency of residents? (If
"yes", complete the following table; if "no" skip to sub-component 2,
Family Self Sufficiency Programs. The position of the table may be
altered to facilitate its use )

Services and Programs				
Program Name & Description (including location, if appropriate)	Estimated Size	Allocation Method (waiting list/random selection/specific criteria/other)	Access (development office / PHA main office / other provider name)	Eligibility (public housing or section 8 participants or both)
Workplace literacy At NHA Office 500 Broad st. Newark NJ	15 per class	specific	Section8 Office	Section 8

## (2) Family Self Sufficiency program/s

a. Participation Description

Family Self Sufficiency (FSS) Participation				
Program	Actual Number of Participants			
	(start of FY 2000 Estimate)	(As of: DD/MM/YY)		
Public Housing	FSS Program being developed Focus on 300 participants.			
Section 8	100 participants	82 active as of 10/31/01		

b. 🔀	Yes No: If the PHA is not maintaining the minimum program size required by HUD, does the most recent FSS Action Plan address the steps the PHA
	plans to take to achieve at least the minimum program size?
	If no, list steps the PHA will take below:
C. We	elfare Benefit Reductions
	PHA is complying with the statutory requirements of section 12(d) of the U.S. Housing
Act	of 1937 (relating to the treatment of income changes resulting from welfare program
requ	nirements) by: (select all that apply)
$\boxtimes$	Adopting appropriate changes to the PHA's public housing rent determination policies and
	train staff to carry out those policies
	Informing residents of new policy on admission and reexamination
$\boxtimes$	Actively notifying residents of new policy at times in addition to admission and
	reexamination.
$\boxtimes$	Establishing or pursuing a cooperative agreement with all appropriate TANF agencies
	regarding the exchange of information and coordination of services
	Establishing a protocol for exchange of information with all appropriate TANF agencies
Ħ	Other: (list below)

## D. Reserved for Community Service Requirement pursuant to section 12(c) of the U.S. Housing Act of 1937

\*Note: The NHA has an on-going HOPE VI CSS program for its Stella Wright Revitalization Plan.

### 13. PHA Safety and Crime Prevention Measures

[24 CFR Part 903.7 9 (m)]

Exemptions from Component 13: High performing and small PHAs not participating in PHDEP and Section 8 Only PHAs may skip to component 15. High Performing and small PHAs that are participating in PHDEP and are submitting a PHDEP Plan with this PHA Plan may skip to sub-component D.

submit	ing a PHDEP Plan with this PHA Plan may skip to sub-component D.
A. No	eed for measures to ensure the safety of public housing residents
1. De	scribe the need for measures to ensure the safety of public housing residents (select all that bly)
	High incidence of violent and/or drug-related crime in some or all of the PHA's developments
	High incidence of violent and/or drug-related crime in the areas surrounding or adjacent to the PHA's developments
	Residents fearful for their safety and/or the safety of their children Observed lower-level crime, vandalism and/or graffiti
	People on waiting list unwilling to move into one or more developments due to perceived and/or actual levels of violent and/or drug-related crime
	Other (describe below) Elderly residents requesting more effective use of video camera system to protect entries and common areas.
	nat information or data did the PHA used to determine the need for PHA actions to improve fety of residents (select all that apply).
	Safety and security survey of residents
	Analysis of crime statistics over time for crimes committed "in and around" public housing authority
	Analysis of cost trends over time for repair of vandalism and removal of graffiti Resident reports
	PHA employee reports Police reports
	Demonstrable, quantifiable success with previous or ongoing anticrime/anti drug programs Other (describe below)

3. Which developments are most affected? (list below)

Bradley Court NJ2-14 Seth Boyden NJ2-1 Baxter Terrace NJ2-5 Seth Boyden Elderly NJ-2-21 E&F Kretchmer Elderly NJ2-17 Felix Fuld NJ2-8

## B. Crime and Drug Prevention activities the PHA has undertaken or plans to undertake in the next PHA fiscal year

1. Lis that ap	t the crime prevention activities the PHA has undertaken or plans to undertake: (select all oply)  Contracting with outside and/or resident organizations for the provision of crime- and/or drug-prevention activities  Crime Prevention Through Environmental Design  Activities targeted to at-risk youth, adults, or seniors  Volunteer Resident Patrol/Block Watchers Program  Other (describe below) Security cameras
	nich developments are most affected? (list below) Bradley Court NJ2-14 All Elderly Sites Baxter Terrace NJ2-5 Seth Boyden Court NJ2-1 Felix Fuld NJ2-8
C. Co	oordination between PHA and the police
	scribe the coordination between the PHA and the appropriate police precincts for carrying me prevention measures and activities: (select all that apply)
$\boxtimes$	Police involvement in development, implementation, and/or ongoing evaluation of drug- elimination plan
	Police provide crime data to housing authority staff for analysis and action Police have established a physical presence on housing authority property (e.g., community policing office, officer in residence)
	Police regularly testify in and otherwise support eviction cases Police regularly meet with the PHA management and residents Agreement between PHA and local law enforcement agency for provision of above-
	baseline law enforcement services  Other activities (list below) use of Community Security vans stationed at NHA at risk sites and manned by Newark Police Depertment.

2. Which developments are most affected? (list below) Bradley Court NJ2-14 All Elderly Sites Baxter Terrace NJ2-5 Seth Boyden Court NJ2-1 Felix Fuld NJ2-8
<b>D.</b> Additional information as required by PHDEP/PHDEP Plan PHAs eligible for FY 2000 PHDEP funds must provide a PHDEP Plan meeting specified requirements prior to receipt of PHDEP funds.
<ul> <li>Yes ⋈ No: Is the PHA eligible to participate in the PHDEP in the fiscal year covered by this PHA Plan?</li> <li>Yes ⋈ No: Has the PHA included the PHDEP Plan for FY 2004 in this PHA Plan?</li> <li>Yes ⋈ No: This PHDEP Plan is an Attachment. (Attachment Filename:)</li> </ul>
14. RESERVED FOR PET POLICY [24 CFR Part 903.7 9 (n)]
The NHA has incorporated in its revised draft Lease Agreement a revised Pet Policy. Copy of the Lease Agreement draft is included in hard copy documents submitted to HUD local office.
15. Civil Rights Certifications [24 CFR Part 903.7 9 (o)]
Civil rights certifications are included in the PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations.
16. Fiscal Audit [24 CFR Part 903.7 9 (p)]
<ol> <li>Yes  No: Is the PHA required to have an audit conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U S.C. 1437c(h))? (If no, skip to component 17.)</li> <li>Yes  No: Was the most recent fiscal audit submitted to HUD?</li> <li>Yes  No: Were there any findings as the result of that audit?</li> <li>Yes  No: If there were any findings, do any remain unresolved? If yes, how many unresolved findings remain?</li></ol>

# 17. PHA Asset Management [24 CFR Part 903.7 9 (q)]

Exemptions from component 17: Section 8 Only PHAs are not required to complete this component. High performing and small PHAs are not required to complete this component.
1. Yes No: Is the PHA engaging in any activities that will contribute to the long-term asset management of its public housing stock, including how the Agency will plan for long-term operating, capital investment, rehabilitation, modernization, disposition, and other needs that have <b>not</b> been addressed elsewhere in this PHA Plan?
<ul> <li>What types of asset management activities will the PHA undertake? (select all that apply)</li> <li>Not applicable</li> <li>Private management</li> <li>Development-based accounting</li> <li>Comprehensive stock assessment</li> <li>Other: (list below)</li> </ul>
The NHA is adopting the recommendations of Abt. Associates to ensure improvement in asset management by providing the recommended number of site management staff and maintenance staff to improve unit turn around efficiency, curb appeal and maintain current high rate of occupancy.
3. Yes No: Has the PHA included descriptions of asset management activities in the <b>optional</b> Public Housing Asset Management Table?
18. Other Information [24 CFR Part 903.7 9 (r)]
A. Resident Advisory Board Recommendations
1. Yes No: Did the PHA receive any comments on the PHA Plan from the Resident Advisory Board/s?
2. If yes, the comments are: (if comments were received, the PHA <b>MUST</b> select one)  Attached at Attachment (File name)  Provided in A3. below:

The NHA has recently increased its RAB in order to achieve better representation from all its Public Housing development sites and Section 8 residents. Election of officers, incorporation of the Tenant Associations and training have been undertaken this year. Regular RAB meetings are being conducted each month. During meetings with the expanded RAB board, comments and inputs are taken for possible inclusion in the Agency Plan. A public hearing was held on November 10 and 11, 2004 to allow for Public Comment on the NHA Annual Plan.

## RESIDENT ADVISORY BOARD INPUTS TO NHA ANNUAL/FIVE-YEAR PLAN 2005-2009

Over the last 10 monthly RAB meetings, the following concerns and inputs have been elicited and are classified by Departmental areas:

#### 1. Housing Management:

- Safety and Security of residents:
  - a. Make efficient use of the security camera system at the Mixed Population Sites.
  - b. Help organize Resident Neighborhood Watch groups linked to Newark Police.
  - c. Give the resident leadership some control over security guards at their site.

#### **NHA Response:**

Security cameras deployed at various locations at elderly and mixed population sites (over 400 cameras) are currently working and video access is at the front desk and at the manager's office of each building. Due to budget constraints and practicality, the centralized security camera access and control from Central Office is no longer a feasible option. The NHA security force report to Chief Foushee. Resident leadership can call Chief Foushee any time for security related issues.

Links with the Newark Police Department have been established. At an RAB meeting held on June 9, 2004, Police Chief Herb Bradley introduced himself and his Precinct Captains to the RAB expressing Newark Police Department's full support to NHA residents, extending direct access with the public housing resident leadership, and openness to cooperative efforts that the resident leadership would propose towards security of their sites. Lately, a Neighborhood Security Watch has been organized by Wynona Lipan residents.

The Authority will continue to locate and apply for security related grants and funding sources to supplement its limited security budget.

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- Maintenance and Work Orders:
  - a. When will the NHA implement its preventive maintenance plan?
  - b. Work Orders still take very long response time, and the job is not fixed.
  - c. With the layoffs, some sites do not have maintenance coverage.

d. BMWs and Building Maintenance Apprentice program still fails to do regular maintenance work right. Major repair work should be done by qualified professionals.

#### **NHA Response:**

While the Authority has developed a Preventive Maintenance Plan, implementation of such plan has been hampered by operating fund deficiencies and lack of skilled maintenance personnel. The Authority has attempted to out-source the Preventive Maintenance Program a few years back but did not receive any positive response from its solicitation. A training program to upgrade in-house maintenance skills from the Authority's Building Maintenance Worker force was started three years ago and has so far produced 20 Building Maintenance Repairmen who have taken over some of the work used to be assigned to skilled trades.

Work order statistics show that the Authority's response time for emergency work orders and regular repair time has improved over the past year. HUD monitors work order response time and constitute a factor in the PHAS scores.

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- Site Management:
  - a. Site Managers should have more responsibility, authority and accountability so quick action on most operational site issues can be resolved at this level.

#### **NHA Response:**

Site Managers are currently responsible, authorized and accountable for their sites operations and property management of their buildings and services to residents. It is part of the Authority's plan to put site-based waiting list system, together with site-based accounting system in place within three years, to enhance the site—manager's information capability to manage the site more efficiently.

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#### 2. Capital Improvements:

- Budgeted Capital improvements take so long to implement. Mod Department should have close
  - communications with resident leadership.
  - Weatherization program at townhouses needs to be done for this winter. This fix has been promised for years.
  - NJ2-27 has had no Capital Improvement work.

#### NHA Response:

At several RAB meetings, the Director of Modernization has presented the Authority's capital improvement program and indicated that Capital Needs and

Modernization Programs as well as resident input for each site will be addressed at the regular site meetings of the Tenant Association.

Weatherization of townhouse units are being addressed this year with entry door replacements and window fixes.

The Authority intends to demolish and deprogram 104 units at NJ2-27A&B site and build 105 new townhouse units under HUD's RHF Program. An application to HUD for Demolition approval will be submitted shortly, incorporating a Relocation Plan and an MOA with the current residents of NJ2-27A&B.

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#### 3. New Construction:

- Some new townhouse units have defects and deficiencies being discovered by residents and

remain unfixed. There is concern that the replacement townhouse units are not as strongly built as the older units and would quickly be in the state of disrepair, especially with minimum maintenance and repair resources.

#### **NHA Response:**

Specific problems encountered and reported by residents who moved into some new units with plumbing and electrical problems have been addressed. Our Director of Redevelopment has assured the RAB that the Authority's specifications for the townhouse units under the redevelopment program exceed the HUD minimum property standards, are spec'd above residential property building standards and are five-star energy efficient units. However, townhouse units are not comparable to the strength of the brick and concrete construction of the high-rise public housing structures of the sixties.

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#### 4. Resident Programs:

- Disabled residents cannot participate in Elderly resident programs due to funding constraints. The NHA should find funding for resident services for our Disabled population.

#### **NHA Response:**

Disabled residents are included in most Family Services programs like bussing, fishing trips, movie trips, picnics and charter bus trips as well as access to the community room and inclusion to health fairs. Due to program funding restrictions, disabled residents under 55 cannot participate in the Senior Camping Program and the City's Nutrition Program for seniors 60 years or older. The Authority is continually looking for family services programs available for disabled residents.

\_\_\_\_\_\_

#### 3. HOPE VI Stella Wright

- Need an update on the revised revitalization plan.

- How can Public Housing residents qualify to get home ownership units being built in this community?

#### **NHA Response**:

At the October 13, 2004 RAB meeting, Ms Karen Torian and Mr. Morris Warner updated the RAB on the HOPE VI Revitalization Program for Newark's Central Ward and the opportunities afforded qualified Stella Wright residents in applying for home ownership units being built in that community. Ms Torian assured the RAB that all 755 resident families at Stella Wright homes are being tracked and have been provided community support services including relocation choices, Section 8 vouchers, training, homeownership opportunity as envisioned in the HOPE VI program.

#### Resident Inputs suggested at the November 9, Public Hearing:

- 1. FSS Program Tracking System.
  - The NHA should have an FSS Tracking System which can document the Residents who were

Targeted for the Program and how they have progressed.

#### **NHA Response**:

At the November 17, 2004 RAB meeting, Ms. Arlene Smith, Director for Family Self-Sufficiency updated the Board with the Authority's FSS activities and confirmed that the Authority has a tracking system for monitoring all resident families participating in the FSS program. She also cited success stories of public housing families who have benefited from self sufficiency as well as home-ownership training.

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- 1. Utility Allowance Calculations.
  - As the Utility rates (Gas & Electric) have been going up drastically than before, the Authority should be able to re-adjust the utility allowance calculations. The Authority should have a Utility Policy, which addresses the need to quickly adjust utility allowance when utility rates go up beyond normal/historical levels.

#### **NHA Response:**

The Authority follows the HUD guideline of adjusting Utility Allowances if rate increases by 10% of higher. Our Finance Department is currently documenting utility rate increases and will make the necessary adjustments to the Utility Allowance in accordance with the 10% HUD guideline.

\_\_\_\_\_\_

1. After School Program Grant.

- Family Services this year had discontinued after-school programs at some sites this summer.

Please ensure that the After-School programs are implemented at all Family Sites based on the available program grant funding.

#### **NHA Response:**

The Authority has after-school programs at 7 sites. The Kemsco site does not have an after-school program although in the past years, Kemsco residents had access to Wynona Lipman's after-school program. The program Ms Tellis of Kemsco was referring to was the Phoenix Program which is different from the current after-school program and which has not been implemented at her site this summer.

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- 1. Section 8 Available units.
  - Some Disabled residents who were given Section 8 certificates to move from designated Elderly-only sites have found difficulty in locating suitable Section 8 apartments in the City, and are requesting if time extensions can be provided.

#### **NHA Response:**

Section 8 HUD rules indicate that no time extension accommodation can be made for families who are not able to find suitable apartment units beyond the specified allowable timeframe.

3. In	Considered con	the PHA address those comments? (select all that apply) mments, but determined that no changes to the PHA Plan were necessary. ged portions of the PHA Plan in response to comments blow:
	Other: See NH	A Response on Item 2 above.
B. De	escription of Ele	ction process for Residents on the PHA Board
1.	Yes No:	Does the PHA meet the exemption criteria provided section 2(b)(2) of the U.S. Housing Act of 1937? (If no, continue to question 2; if yes, skip to sub-component C.)
2.	Yes No:	Was the resident who serves on the PHA Board elected by the residents? (If yes, continue to question 3; if no, skip to sub-component C.)

3. Description of Resident Election Process

nation of candidates for place on the ballot: (select all that apply) Candidates were nominated by resident and assisted family organizations Candidates could be nominated by any adult recipient of PHA assistance Self-nomination: Candidates registered with the PHA and requested a place on ballot Other: (describe)
Iew Jersey applicable statute NJSA40A 12a 17, the members of the Board of sioners of the NHA are appointive positions, i.e., one Commissioner appointed by the spartment of Community Affairs, five Commissioners appointed by the Governing Body with advise and consent of the City Council) and one Commissioner appointed by the The NHA always had one or two NHA Resident Commissioners appointed by the City Council in its Board. The Resident Commissioner/s are and have been tenant tts of an NHA Public Housing Development and a member of the (RAB)Resident y Board.
ble candidates: (select one) Any recipient of PHA assistance Any head of household receiving PHA assistance Any adult recipient of PHA assistance Any adult member of a resident or assisted family organization Other (list)
ble voters: (select all that apply) All adult recipients of PHA assistance (public housing and section 8 tenant-based assistance) Representatives of all PHA resident and assisted family organizations Other (list)
ement of Consistency with the Consolidated Plan
applicable Consolidated Plan, make the following statement (copy questions as many times as necessary).
olidated Plan jurisdiction: (provide name here) CITY OF NEWARK, NEW JERSEY
PHA has taken the following steps to ensure consistency of this PHA Plan with the olidated Plan for the jurisdiction: (select all that apply)
The PHA has based its statement of needs of families in the jurisdiction on the needs expressed in the Consolidated Plan/s.  The PHA has participated in any consultation process organized and offered by the Consolidated Plan agency in the development of the Consolidated Plan.  The PHA has consulted with the Consolidated Plan agency during the development of this PHA Plan.

Activities to be undertaken by the PHA in the coming year are consistent with the
initiatives contained in the Consolidated Plan. (list below)
Other: (list below)

4. The Consolidated Plan of the jurisdiction supports the PHA Plan with the following actions and commitments: (describe below)

## **B.** Other Information Required by HUD: ASSESSMENT OF DEMOGRAPHIC CHANGES:

The Authority recently developed capability to do site-based waiting list for its 10 mixed population sites consisting of 2,769 ACC units. Current occupancy rates are at 97% and the waiting list has approximately 2,600 applicants. While the current resident population consists of 76% elderly and near-elderly residents, the waiting list shows that around 50% of the applicants are young disabled. HUD has recently approved an Allocation plan for Designated Housing for elderly-only residents. The Designated Housing Plan also addresses the need to distribute the designated units over several sections of the City and designating specific buildings at specific sites. With the designation of these buildings, we anticipate that the site based waiting list would change as applicants start to change preferences due to designation. The plan also ensures that all residents and applicants would have equal access to available services and that the plan will not increase the vacancy rate at these developments.

## **PHA Plan**

## **Table Library**

# Component 7 Capital Fund Program Annual Statement Parts I, II, and II

### **Annual Statement**

Capital Fund Program (CFP) Part I: Summary

Capital Fund Grant Number FFY of Grant Approval: (2005)

Original Annual Statement

	T	1
Line No.	Summary by Development Account	Total Estimated Cost
1	Total Non-CGP Funds	\$0
2	1406 Operations	\$0
3	1408 Management Improvements	\$1,000,000
4	1410 Administration	\$1,755,992
5	1411 Audit	\$0
6	1415 Liquidated Damages	\$0
7	1430 Fees and Costs	\$0
8	1440 Site Acquisition	\$0
9	1450 Site Improvement	\$0
10	1460 Dwelling Structures	\$14,303,930
11	1465.1 Dwelling Equipment-Nonexpendable	\$0
12	1470 Non-dwelling Structures	\$0
13	1475 Non-dwelling Equipment	\$500,000
14	1485 Demolition	\$0
15	1490 Replacement Reserve	\$0
16	1492 Moving to Work Demonstration	\$0
17	1495.1 Relocation Costs	\$0
18	1498 Mod Used for Development	\$0
19	1502 Contingency	\$0
20	<b>Amount of Annual Grant (Sum of lines 2-19)</b>	\$17,559,922
21	Amount of line 20 Related to LBP Activities	\$0
22	Amount of line 20 Related to Section 504 Compliance	\$0
23	Amount of line 20 Related to Security	\$0
24	Amount of line 20 Related to Energy Conservation	\$0
	Measures	

## Annual Statement Capital Fund Program (CFP) Part II: Supporting Table

Development	General Description of Major Work	Development	Total
Number/Name	Categories	Account	Estimated
HA-Wide Activities	Cutegories	Number	Cost
THE THE TRUE TO THE TRUE TRUE TO THE TRUE TRUE TRUE TO THE TRUE TRUE TRUE TRUE TRUE TRUE TRUE TRU		Tighteet	Cost
NJ2-2 Pennington Court	Electrical upgrade	1460	80,000
NJ2-5 Baxter Terrace	Traps and Valves	1460	500,000
		1460	<b>~</b> 00.000
NJ 2-7 Hyatt Court	Electrical/Fire	1460	500,000
NJ 2-8 Felix Fuld Court	Hydrology Problems	1460	100,000
143 2-6 I CHA I did Court	Traps and Valves	1460	200,000
	Basement Doors	1460	150,000
NJ 2-9 Terrell Homes	Electrical/Fire	1460	1,000,000
NJ2-19E Foushee Towers	Boiler replacement	1460	2,349,707
PHA Wide Physical Improvements	PHAS Infrastructure Reinforcement	1460	3,524,223
	Emergency Generators-500 Broad Street	1460	250,000
	Emergency Generators- Elderlies	1460	1,500,000
	500 Broad Street AC/Ventilation	1460	\$1,000,000
	Energy Conservation – Townhouses	1460	1,000,000
	Section 504 Upgrade	1460	500,000
	Site Improvements	1460	150,000
	Air Conditioning/Ventilation-Elderlies	1460	\$1,500,000
	IT Misc Internal Projects	1475	500,000
CFP Administration	Administration	1410	1,755,992
Resident Initiatives/	Resident related activities	1408	1,000,000
Management Imp.	C 1 T-4-1		17,559,922
	Grand Total		11,337,944

## Annual Statement Capital Fund Program (CFP) Part III: Implementation Schedule

Development Number/Name HA-Wide Activities	All Funds Obligated	All Funds Expended
NJ2-2 Pennington Court NJ2-5 Baxter Terrace NJ2-7 Hyatt Court NJ2-8 Felix Fuld Court NJ2-9 Terrell Homes NJ 2-19E Foushee Towers	Sep. 2007 Sep. 2007 Sep. 2007 Sep. 2007 Sep. 2007 Sep. 2007	Sep. 2009 Sep. 2009 Sep. 2009 Sep. 2009 Sep. 2009 Sep. 2009
PHA Wide Physical Improvements CFP Administration Resident Initiatives/Mgmt. Imp.	Sep. 2007 Sep. 2007 Sep. 2007	Sep. 2009 Sep. 2009 Sep. 2009

### **Annual Statement**

## Capital Fund Program (CFP) Part I: Summary

**Replacement Housing Factor (RHF)** 

Capital Fund Grant Number FFY of Grant Approval: (2005)

## Original Annual Statement

Line No.	Summary by Development Account	Total Estimated Cost
1	Total Non-CGP Funds	\$0
2	1406 Operations	\$0
3	1408 Management Improvements	\$0
4	1410 Administration	\$0
5	1411 Audit	\$0
6	1415 Liquidated Damages	\$0
7	1430 Fees and Costs	\$0
8	1440 Site Acquisition	\$0
9	1450 Site Improvement	\$0
10	1460 Dwelling Structures	\$0
11	1465.1 Dwelling Equipment-Nonexpendable	\$0
12	1470 Nondwelling Structures	\$0
13	1475 Nondwelling Equipment	\$0
14	1485 Demolition	\$0
15	1490 Replacement Reserve	\$0
16	1492 Moving to Work Demonstration	\$0
17	1495.1 Relocation Costs	\$0
18	1498 Mod Used for Development	\$6,844,171
19	1502 Contingency	\$0
20	<b>Amount of Annual Grant (Sum of lines 2-19)</b>	\$6,844,171
21	Amount of line 20 Related to LBP Activities	\$0
22	Amount of line 20 Related to Section 504 Compliance	\$0
23	Amount of line 20 Related to Security	\$0
24	Amount of line 20 Related to Energy Conservation	\$0
	Measures	

## Annual Statement Capital Fund Program (CFP) Part II: Supporting Table Replacement Housing Factor (RHF)

Development Number/Name HA-Wide Activities	General Description of Major Work Categories	Development Account Number	Total Estimated Cost
NJ 2-78	Construction of Townhouses	1498	\$6,844,171
	Grand Total		\$6,844,171

### Annual Statement Capital Fund Program (CFP) Part III: Implementation Schedule Replacement Housing Factor (RHF)

Development Number/Name HA-Wide Activities	All Funds Obligated	All Funds Expended
NJ2-78 Townhouses	Sep. 2007	Sep. 2009

## Optional Table for 5-Year Action Plan for Capital Fund & Replacement Housing Factor (Component 7)

Complete one table for each development in which work is planned in the next 5 PHA fiscal years. Complete a table for any PHA-wide physical or management improvements planned in the next 5 PHA fiscal year. Copy this table as many times as necessary. Note: PHAs need not include information from Year One of the 5-Year cycle, because this information is included in the Capital Fund Program Annual Statement.

	Optional 5-Year Ac	tion Plan Tables	
Development Number	Development Name	Number Vacant Units	% Vacancies
	(or indicate PHA wide)		in Development
NJ 2-02	Pennington Court	6	3%
Description of Needed Physical Improvements or		<b>Estimated Cost</b>	Planned Start Date
<b>Management Improvements</b>			(HA Fiscal Year)
Exterior Lighting		50,000	2006-2007
Total estimated cost over next 5	years	50,000	

Optional 5-Year Action Plan Tables				
<b>Development Number</b>	Development Name (or indicate PHA wide)	<b>Number Vacant Units</b>	% Vacancies in Development	
NJ 2-05	Baxter Terrace	20	4%	
Description of Needed Phys Management Improvements	-	<b>Estimated Cost</b>	Planned Start Date (HA Fiscal Year)	
Site Work		500,000	2006-2007	
Demolition of Central Main	ntenance/Boiler Room	300,000	2006-2007	
Total estimated cost over ne	ext 5 years	800,000		

Number Vacant Units	% Vacancies in Development
4	in Development
4	1%
Estimated Cos	Planned Start Date (HA Fiscal Year)
1,000,000	2006-2007

Total estimated cost over next 5 years	1,000,000
----------------------------------------	-----------

	Optional 5-Year A	ction Plan Tables	
Development Number	<b>Development Name</b>	Number Vacant Units	% Vacancies
	(or indicate PHA wide)		in Development
NJ 2-07	Hyatt Court	26	6%
Description of Needed Physi	ical Improvements or	<b>Estimated Cost</b>	Planned Start Date
Management Improvements	3		(HA Fiscal Year)
<b>Basement Doors</b>		250,000	2006-2007
Total estimated cost over ne	xt 5 years	250,000	

	Optional 5-Year A	ction Plan Tables	
Development Number	Development Name(or indicate PHA wide)	Number Vacant Units	% Vacancies in Development
NJ 2-08	Felix Fuld Court	22	8%
Description of Needed Physi Management Improvements	-	Estimated Cost	Planned Start Date (HA Fiscal Year)
Electrical /Fire Exterior Masonry		500,000 100,000	2006-2007 2008-2009
Total estimated cost over ne	ext 5 years	600,000	

**Optional 5-Year Action Plan Tables** 

	Optional 5-Year Ac		
<b>Development Number</b>	Development Name (or indicate PHA wide)	Number Vacant Units	% Vacancies in Development
NJ 2 -09	Terrell Homes	4	1%
Description of Needed Physica Management Improvements	l Improvements or	Estimated Cost	Planned Start Date (HA Fiscal Year)
Plumbing/Sanitation/Storm dr Kitchen & Bathroom	ainage	4,400,000 2,000,000	2007-2008 2006-2007
Total estimated cost over next	5 years	6,400,000	

Optional	5-Vear	Action	Plan	Tables
Opuunai	J- I Cai	ACUUII	1 lall	Lauics

	•	r Action Fian Tables	1
Development	<b>Development Name</b>	<b>Number Vacant Units</b>	% Vacancies
Number	(or indicate PHA wide)		in Development
NJ 2–14	<b>Bradley Court</b>	26	9%
	led Physical Improvements or	<b>Estimated Cost</b>	Planned Start Date
Management Impro	ovements		(HA Fiscal Year)
<b>Basement Doors</b>		260,000	2006-2007
Total estimated cos	t over next 5 years	260,000	
	Optional 5-Year Action Plan	/	
Development	Development Name	Number Vacant Units	% Vacancies
Number	(or indicate PHA wide)		in Development
NJ2-21A	Kretchmer Elderly	10	2%
1102 2111	The commer Exactly		
Description of Need	led Physical Improvements or	<b>Estimated Cost</b>	
Management Impro			
Kitchens and Bathr	rooms	3,300,000	2006 –2009
		, ,	
Total estimated cos	t over next 5 years	3,300,000	
	Optional 5-Year Action Plan	Tables	
Development	Development Name	<b>Number Vacant Units</b>	% Vacancies
Number	(or indicate PHA wide)		in Development
		13	5%
NJ2-21E	Seth Boyden Elderly		
Description of Need	led Physical Improvements or	<b>Estimated Cost</b>	
Management Impro			
Kitchens and Bathr	rooms	2,200,000	2006-2007
Total estimated cos	t over next 5 years	2,200,000	
	Optional 5-Year Action Plan		
Development	Development Name	<b>Number Vacant Units</b>	% Vacancies
Number	(or indicate PHA wide)		in Development
NJ2-21F	Seth Boyden Elderly	4	2%
Description of Need	led Physical Improvements or	<b>Estimated Cost</b>	
Management Impro			
Kitchens and Bathı		1,000,000	2006-2007
Total Estimated cos	st over 5 next years	1,000,000	

	Optional 5-Year Ac	tion Plan Tables	
Development	Development Name	<b>Number Vacant Units</b>	% Vacancies
Number	(or indicate PHA wide)		in Development
NJ 2–78	Townhouses	N/A (New units to be constructed)	N/A
<b>Description of Need</b>	ed Physical Improvements or	<b>Estimated Cost</b>	Planned Start Date
Management Impro	vements		(HA Fiscal Year)
Construction of new	townhouses	2,800,753	2006
Total estimated cost	over next 5 years	2,800,753	

	Optional 5-Yea	nr Action Plan Tables	
Development	Development Name	<b>Number Vacant Units</b>	% Vacancies
Number	(or indicate PHA wide)		in Development
NJ 2–79	Townhouses	N/A (New units to be constructed)	N/A
Description of New Management Imp	eded Physical Improvements or rovements	<b>Estimated Cost</b>	Planned Start Date (HA Fiscal Year)
Construction of n	ew townhouses	15,274,315	2006-2007
Total estimated co	ost over next 5 years	15,274,315	

Development	Optional 5-Year Development Name	Number Vacant Units	% Vacancies
Number	(or indicate PHA wide)	Transci vacant Onits	in Development
NJ 2–99	PHA Wide Capital Improvement	N/A	N/A
Description of Ne	reded Physical Improvements or	<b>Estimated Cost</b>	Planned Start Date
<b>Management Imp</b>	provements		(HA Fiscal Year)
<b>PHAS Infrastruc</b>	ture reinforcement	13,976,306	2006-2007
Sprinkler/Fire pu	mps/Alarms- Elderlies	1,200,000	2007-2008
<b>Emerg.</b> Generato	rs-Elderlies	500,000	2006-2007
<b>Balcony Enclosur</b>	es-Elderlies	2,600,000	2006-2007
Air Conditioning	/Ventilation	3,000,000	2006-2007
Plumbing Upgrad	le	3,500,000	2006-2007
Sec. 504 Upgrade		2,500,000	2006-2007
Site Improvemen		1,579,707	2006-2007
<b>Energy Conserva</b>		400,000	2006-2007
Kitchens/Bathroo		6,699,707	2006-2007
Traps and Valves	- NHA Wide	5,400,000	2006-2007
Total estimated c	ost over next 5 years	41,355,720	
		Action Plan Tables    Number Vacant Units	% Vacancies
Development	Optional 5-Year	Action Plan Tables	% Vacancies in Development
Development Number	Optional 5-Year	Action Plan Tables	
Development Number NJ 2–99	Optional 5-Year A  Development Name (or indicate PHA wide)  PHA Wide Management	Action Plan Tables  Number Vacant Units	in Development
Development Number NJ 2–99 Description of Ne	Optional 5-Year A  Development Name (or indicate PHA wide)  PHA Wide Management Improvement eded Physical Improvements or	Action Plan Tables Number Vacant Units N/A	in Development N/A
Development Number NJ 2–99 Description of Ne Management Imp	Optional 5-Year A  Development Name (or indicate PHA wide)  PHA Wide Management Improvement eded Physical Improvements or	Action Plan Tables Number Vacant Units N/A	in Development N/A Planned Start Date
Development Number NJ 2–99  Description of Ne Management Imp Administration	Optional 5-Year A  Development Name (or indicate PHA wide)  PHA Wide Management Improvement ededd Physical Improvements or orovements	Action Plan Tables Number Vacant Units  N/A  Estimated Cost  7,023,968	in Development N/A  Planned Start Date (HA Fiscal Year) 2006-2007
Development Number NJ 2–99  Description of Ne Management Imp Administration Resident Initiativ	Optional 5-Year A  Development Name (or indicate PHA wide)  PHA Wide Management Improvement eded Physical Improvements or	Action Plan Tables Number Vacant Units N/A Estimated Cost	in Development N/A Planned Start Date (HA Fiscal Year)
Development Number NJ 2–99  Description of Ne Management Imp Administration Resident Initiativ Computer Upgra	Optional 5-Year  Development Name (or indicate PHA wide) PHA Wide Management Improvement reded Physical Improvements or or over the self-dependent of the	Action Plan Tables Number Vacant Units N/A Estimated Cost 7,023,968 4,000,000	in Development N/A  Planned Start Date (HA Fiscal Year) 2006-2007 2006-2007