# PHA Plans

5 Year Plan for Fiscal Years 2000 - 2004 Annual Plan for Fiscal Year 2002

NOTE: THIS PHA PLANS TEMPLATE (HUD 50075) IS TO BE COMPLETED IN ACCORDANCE WITH INSTRUCTIONS LOCATED IN APPLICABLE PIH NOTICES

# PHA Plan Agency Identification

PHA Name: LAWRENCE HOUSING AUTHORITY
PHA Number: MA010
PHA Fiscal Year Beginning: (04/01/2002)
Public Access to Information
Information regarding any activities outlined in this plan can be obtained by contacting: (select all that apply)  X Main administrative office of the PHA  X PHA development management offices  X PHA local offices
<b>Display Locations For PHA Plans and Supporting Documents</b>
The PHA Plans (including attachments) are available for public inspection at: (select all that apply)  X
PHA Plan Supporting Documents are available for inspection at: (select all that apply)  X Main business office of the PHA  PHA development management offices  Other (list below)

# 5-YEAR PLAN PHA FISCAL YEARS 2000 - 2004

[24 CFR Part 903.5]

A. Mission State the PHA's mission for serving the needs of low-income, very low income, and extremely low-income families in the PHA's jurisdiction. (select one of the choices below)
The mission of the PHA is the same as that of the Department of Housing and Urban Development: To promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.
X The PHA's mission is: (state mission here) The mission of the Housing Authority of the City of Lawrence is to assist low-income families with safe, decent, and affordable housing opportunities as they strive to achieve self-sufficiency and improve the quality of their lives. The Housing Authority is committed to operating in an efficient, ethical, and professional manner. The Housing Authority will create and maintain partnerships with its clients and appropriate community agencies in order to accomplish this mission.  B. Goals
The goals and objectives listed below are derived from HUD's strategic Goals and Objectives and those emphasized in recent legislation. PHAs may select any of these goals and objectives as their own, or identify other goals and/or objectives. Whether selecting the HUD-suggested objectives or their own, PHAS ARE STRONGLY ENCOURAGED TO IDENTIFY QUANTIFIABLE MEASURES OF SUCCESS IN REACHING THEIR OBJECTIVES OVER THE COURSE OF THE 5 YEARS. (Quantifiable measures would include targets such as: numbers of families served or PHAS scores achieved.) PHAs should identify these measures in the spaces to the right of or below the stated objectives.
<b>HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing.</b>
<ul> <li>□ PHA Goal: Expand the supply of assisted housing         Objectives:         □ Apply for additional rental vouchers:         □ Reduce public housing vacancies:         X Leverage private or other public funds to create additional housing opportunities:         □ Acquire or build units or developments</li> </ul>

Other (list below)

Objectives:

PHA Goal: Improve the quality of assisted housing

	Improve public housing management: (PHAS score)  Improve voucher management: (SEMAP score)  Increase customer satisfaction:  Concentrate on efforts to improve specific management functions: (list; e.g., public housing finance; voucher unit inspections)  Renovate or modernize public housing units:  Demolish or dispose of obsolete public housing:  Provide replacement public housing:  Provide replacement vouchers:  Other: (list below)
	PHA Goal: Increase assisted housing choices  Objectives:  Provide voucher mobility counseling:  Conduct outreach efforts to potential voucher landlords  Increase voucher payment standards  Implement voucher homeownership program:  Implement public housing or other homeownership programs:  Implement public housing site-based waiting lists:  Convert public housing to vouchers:  Other: (list below)
HUD S	Strategic Goal: Improve community quality of life and economic vitality
	PHA Goal: Provide an improved living environment Objectives:    Implement measures to deconcentrate poverty by bringing higher income public housing households into lower income developments:   Implement measures to promote income mixing in public housing by assuring access for lower income families into higher income developments:   Implement public housing security improvements:   Designate developments or buildings for particular resident groups (elderly, persons with disabilities)   Other: (list below)
	Strategic Goal: Promote self-sufficiency and asset development of families adividuals
 housel	PHA Goal: Promote self-sufficiency and asset development of assisted nolds

	Object	tives:
		Increase the number and percentage of employed persons in assisted
		families:
		Provide or attract supportive services to improve assistance recipients'
		employability:  Provide or attract supportive services to increase independence for the
		Provide or attract supportive services to increase independence for the elderly or families with disabilities.
		Other: (list below)
HUD :	Strateg	ic Goal: Ensure Equal Opportunity in Housing for all Americans
	~ • • • • •	pe source Equal Spportunity in 110 using 101 uni 11110011111111
		Goal: Ensure equal opportunity and affirmatively further fair housing
	Object	
		Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and
		disability:
		Undertake affirmative measures to provide a suitable living environment
		for families living in assisted housing, regardless of race, color, religion
		national origin, sex, familial status, and disability:
		Undertake affirmative measures to ensure accessible housing to persons
		with all varieties of disabilities regardless of unit size required: Other: (list below)
		other. (list below)
Other	PHA (	Goals and Objectives: (list below)
Caal	<b>)</b>	Managa tha Layunanaa Hayaina Ayathayita in a mannay that yearlife in
Goal (	Jne	Manage the Lawrence Housing Authority in a manner that results in full compliance with applicable statues and regulations as defined by
		program audit findings.
Objec	tives:	The Lawrence Housing Authority shall promote a motivating work
		environment with a capable and efficient team of employees to
		operate as a customer-friendly and fiscally prudent leader in the
		affordable housing industry
Goal T	Γwo:	Assist our community increase the availability of affordable, suitable
		housing for families in the very-low income range, cited as a need in
		our Consolidated Plan

Objectives: The Lawrence Housing Authority has formed a private non-profit community based organization whose mission is to provide decent

affordable housing opportunities to low-income individuals.

Goal Three: Enhance the maketability of the Lawrence Housing Authority's

public housing units.

Make public housing the affordable housing of choice for the very low

income residents of our community.

Objectives: The Lawrence Housing Authority shall achieve proper curb appeal

for it's public housing developments by improving its landscaping, keeping its grass cut, making the properties liter-free and other

actions by December 31, 2001.

The Lawrence Housing Authority has become a more customer-

oriented organization.

Goal Four: Provide a safe and secure environment in the Lawrence Housing

Authority's public housing development/

**Objectives:** The Lawrence Housing Authority shall reduce crime in its

development so that the crime rate is less than their surrounding

neighborhood by December 31, 2004.

Goal Five: Manage the Lawrence Housing Authority's tenant based program in

an efficient and effective manner thereby qualifying as at least a

standard performer under SEMAP.

Objectives: The Lawrence Housing Authority shall implement an aggressive

outreach program to attract new landlords to participate in it's

program by December 31, 2004.

Goal Six: Maintain the Lawrence Housing Authority's real estate in a decent

condition.

Deliver timely and high quality maintenance service to the residents of

the Lawrence Housing Authority.

Objectives: The Lawrence Housing Authority shall create an appealing, up-to-

date environment in its developments by December 31, 2004.

The Lawrence Housing Authority shall achieve and maintain an average response time of 24 hours in responding to emergency work orders by December 31, 2002.

Goal Seven: Operate the Lawrence Housing Authority in full compliance with all

Equal Opportunity laws and regulations.

Objectives: The Lawrence Housing Authority shall mix its public housing

devlopment populations as much as possible ethnically, racially, and

income wise as much as possible.

Goal Eight: Ensure full compliance with all applicable standards and regulations

including government generally accepted accounting practices.

Objectives: The Lawrence Housing Authority shall maintain its operating

reserves of at lease six months of operating expenditures between now

and December 31, 2004.

## Annual PHA Plan PHA Fiscal Year 2002

[24 CFR Part 903.7]

<u>i.</u>	Annual Plan Type:
Sel	ect which type of Annual Plan the PHA will submit.
	Standard Plan
Stı	reamlined Plan:
	X High Performing PHA
	Small Agency (<250 Public Housing Units)
	Administering Section 8 Only
	Troubled Agency Plan

### ii. Executive Summary of the Annual PHA Plan

[24 CFR Part 903.7 9 (r)]

Provide a brief overview of the information in the Annual Plan, including highlights of major initiatives and discretionary policies the PHA has included in the Annual Plan.

The mission of the Housing Authority of the City of Lawrence is to assist low-income families with safe, decent and affordable housing opportunities as they strive to achieve self-sufficiency and improve the quality of their lives. The Housing Authority is committed to operating in an efficient, ethical, and professional manner. The Housing Authority will create and maintain partnerships with its clients and appropriate community agencies in order to accomplish this mission.

## iii. Annual Plan Table of Contents

[24 CFR Part 903.7 9 (r)]

Provide a table of contents for the Annual Plan, including attachments, and a list of supporting documents available for public inspection.

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10.	. Conversion of Public Housing	N/A
11.	. Homeownership	N/A
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Attacl	nments	
B, etc.) SEPAR	which attachments are provided by selecting all that apply. Provide the attachment in the space to the left of the name of the attachment. Note: If the attachment is parenthese ght of the title.	provided as a
Requir	red Attachments:	
X	Admissions Policy for Deconcentration (in ACOP)	
71	ramissions follow for beconcentuation (in recor)	
X	FY 2002 Capital Fund Program Annual Statement (see Attachment	(A)
	Most recent board-approved operating budget (Required Attachmen	nt for PHAs
	that are troubled or at risk of being designated troubled ONLY)	
	tional Attachments:	
	PHA Management Organizational Chart	
X	FY 2002 Capital Fund Program 5 Year Action Plan (Attachment J)	
	Public Housing Drug Elimination Program (PHDEP) Plan	
X	Comments of Resident Advisory Board or Boards (must be attached	d if not
_	included in PHA Plan text)	
	Other (List below, providing each attachment name)	
	Resident Commissioner	
	Resident Advisory Board	
	Progress Report	
	Deconcentration and Income Mixing	
	Voluntary Conversion Initial Assessment	
	Pet Policy Statement	
	Performance and Evaluation	

# **Supporting Documents Available for Review**

Indicate which documents are available for public review by placing a mark in the "Applicable & On Display" column in the appropriate rows. All listed documents must be on display if applicable to the program activities conducted by the PHA.

	List of Supporting Documents Available for					
Applicable & On Display	Supporting Document	Applicable Plan Component				
On Display	PHA Plan Certifications of Compliance with the PHA Plans	5 Year and Annual Plans				
X	and Related Regulations	3 Tear and 7 Amail Tians				
71	State/Local Government Certification of Consistency with	5 Year and Annual Plans				
X	the Consolidated Plan	3 Tour und 7 miliaur 1 milis				
	Fair Housing Documentation:	5 Year and Annual Plans				
	Records reflecting that the PHA has examined its programs					
	or proposed programs, identified any impediments to fair					
	housing choice in those programs, addressed or is					
	addressing those impediments in a reasonable fashion in view					
	of the resources available, and worked or is working with					
X	local jurisdictions to implement any of the jurisdictions'					
	initiatives to affirmatively further fair housing that require					
	the PHA's involvement.					
	Consolidated Plan for the jurisdiction/s in which the PHA is	Annual Plan:				
	located (which includes the Analysis of Impediments to Fair	Housing Needs				
X	Housing Choice (AI))) and any additional backup data to					
	support statement of housing needs in the jurisdiction					
	Most recent board-approved operating budget for the public	Annual Plan:				
X	housing program	Financial Resources;				
	Public Housing Admissions and (Continued) Occupancy	Annual Plan: Eligibility,				
	Policy (A&O), which includes the Tenant Selection and	Selection, and Admissions				
X	Assignment Plan [TSAP]	Policies				
	Section 8 Administrative Plan	Annual Plan: Eligibility,				
X		Selection, and Admissions				
		Policies				
	Public Housing Deconcentration and Income Mixing	Annual Plan: Eligibility,				
	Documentation:	Selection, and Admissions				
	1. PHA board certifications of compliance with	Policies				
37	deconcentration requirements (section 16(a) of the US					
X	Housing Act of 1937, as implemented in the 2/18/99					
	Quality Housing and Work Responsibility Act Initial					
	Guidance; Notice and any further HUD guidance) and 2. Documentation of the required deconcentration and					
	income mixing analysis					
Public housing rent determination policies, including the Annual Plan: Re						
	methodology for setting public housing flat rents  Determination					
X	check here if included in the public housing	Determination				
A & O Policy						
	Schedule of flat rents offered at each public housing	Annual Plan: Rent				
	development	Determination				
X	Xcheck here if included in the public housing					
	Teneer here it meraded in the paone housing	<u> </u>				

List of Supporting Documents Available for Review						
Applicable	Supporting Document	Applicable Plan				
& On Display		Component				
On Dispiny	A & O Policy					
	Section 8 rent determination (payment standard) policies	Annual Plan: Rent				
X	X check here if included in Section 8	Determination				
	Administrative Plan					
	Public housing management and maintenance policy	Annual Plan: Operations				
	documents, including policies for the prevention or	and Maintenance				
X	eradication of pest infestation (including cockroach					
	infestation)	A				
X	Public housing grievance procedures	Annual Plan: Grievance Procedures				
Λ	check here if included in the public housing	Procedures				
	A & O Policy	Annual Plan: Grievance				
X	Section 8 informal review and hearing procedures  X check here if included in Section 8	Procedures				
Λ		Trocedures				
	Administrative Plan The HUD-approved Capital Fund/Comprehensive Grant	Annual Plan: Capital Needs				
X	Program Annual Statement (HUD 52837) for the active grant	Amiuai i ian. Capitai Needs				
71	year					
	Most recent CIAP Budget/Progress Report (HUD 52825) for	Annual Plan: Capital Needs				
	any active CIAP grant	_				
	Most recent, approved 5 Year Action Plan for the Capital	Annual Plan: Capital Needs				
X	Fund/Comprehensive Grant Program, if not included as an					
	attachment (provided at PHA option)					
	Approved HOPE VI applications or, if more recent,	Annual Plan: Capital Needs				
	approved or submitted HOPE VI Revitalization Plans or any					
	other approved proposal for development of public housing  Approved or submitted applications for demolition and/or	Annual Plan: Demolition				
	disposition of public housing	and Disposition				
	Approved or submitted applications for designation of public	Annual Plan: Designation of				
	housing (Designated Housing Plans)	Public Housing				
	Approved or submitted assessments of reasonable	Annual Plan: Conversion of				
	revitalization of public housing and approved or submitted	Public Housing				
X	conversion plans prepared pursuant to section 202 of the					
	1996 HUD Appropriations Act					
	Approved or submitted public housing homeownership	Annual Plan:				
	programs/plans Policies governing any Section 8 Homeownership program	Homeownership Annual Plan:				
	check here if included in the Section 8	Homeownership				
	Administrative Plan	Tromcownership				
	Any cooperative agreement between the PHA and the TANF	Annual Plan: Community				
	agency	Service & Self-Sufficiency				
	FSS Action Plan/s for public housing and/or Section 8	Annual Plan: Community				
		Service & Self-Sufficiency				
	Most recent self-sufficiency (ED/SS, TOP or ROSS or other	Annual Plan: Community				
X	resident services grant) grant program reports	Service & Self-Sufficiency				
	The most recent Public Housing Drug Elimination Program	Annual Plan: Safety and				
***	(PHEDEP) semi-annual performance report for any open	Crime Prevention				
X	grant and most recently submitted PHDEP application					
L	(PHDEP Plan)					

	List of Supporting Documents Available for Review						
Applicable & On Display	Supporting Document	Applicable Plan Component					
X	The most recent fiscal year audit of the PHA conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U. S.C. 1437c(h)), the results of that audit and the PHA's response to any findings	Annual Plan: Annual Audit					
	Troubled PHAs: MOA/Recovery Plan	Troubled PHAs					
X	Pet Policy - Elderly	Annual Plan - Eligibility, Selection, and Admissions Policies.					
X	PET POLICY - FAMILY	Annual Plan - Eligibility, Selection, and Admissions Policies					

### 1. Statement of Housing Needs

[24 CFR Part 903.7 9 (a)]

### A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the "Overall" Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being "no impact" and 5 being "severe impact." Use N/A to indicate that no information is available upon which the PHA can make this assessment.

Housing Needs of Families in the Jurisdiction							
by Family Type							
Family Type	Overall	Afford- ability	Supply	Quality	Access- ibility	Size	Loca- tion
Income <= 30%		_	_			_	
of AMI	4985	5	5	4	4	5	3
Income >30% but							
<=50% of AMI	2346	5	5	4	4	5	3
Income >50% but							
<80% of AMI	2846	5	5	4	4	5	3
Elderly	5856	5	3	2	4	2	3
Families with							
Disabilities	3735	5	5	4	4	5	3
White Race/Eth	15573	5	5	4	4	5	3
Black Race/Etj	400	5	5	4	4	5	3
Hispanic Race Eth	7761	5	5	4	4	5	3
Native American	24	5	5	4	4	5	3

Housing Needs of Families in the Jurisdiction							
	by Family Type						
Family Type	Overall	Afford- ability	Supply	Quality	Access- ibility	Size	Loca- tion
Asian Race/Eth	165	5	5	4	4	4	3

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

Consolidated Plan of the Jurisdiction/s City of Lawrence, MA
Indicate year: 1995 - 2000-2005
U.S. Census data: the Comprehensive Housing Affordability Strategy
("CHAS") dataset
American Housing Survey data
Indicate year:
Other housing market study
Indicate year:
Other sources: (list and indicate year of information)

## B. Housing Needs of Families on the Public Housing and Section 8 Tenant- Based Assistance Waiting Lists

State the housing needs of the families on the PHA's waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

Н	<b>Housing Needs of Families on the Waiting List</b>			
	J	0		
Waiting list type: (sel	ect one)			
X Section 8 tenant-b	X Section 8 tenant-based assistance			
Public Housing				
Combined Section 8 and Public Housing				
Public Housing Site-Based or sub-jurisdictional waiting list (optional)				
If used, identify which development/subjurisdiction:				
	# of families	% of total families	Annual Turnover	
Waiting list total	904		105	

Extremely low			/ /
income <=30% AMI	698	77%	73 (70%)
Very low income			
(>30% but <=50%	104	2007	22 (200/)
AMI)	184	20%	32 (30%)
Low income			
(>50% but <80%	1.5	20/	0
AMI)	15	2%	0
Families with	650	720/	02 (000/)
children	658	73%	93 (89%)
Elderly families	26	3%	4 (4%)
Families with			
Disabilities	175	19%	34 (32%)
W/HISPANIC	819	90%	90 (86%)
W/NON-HISPANIC	79	9%	15 (14%)
BL/HISPANIC	1	.11%	0% (0%)
BL/NON-Hispanic	5	.6%	0 (0%)
		•	
Characteristics by			
Bedroom Size			
(Public Housing			
Only)			
1BR			
2 BR			
3 BR			
4 BR			
5 BR			
5+ BR			
Is the waiting list clos	ed (select one)?	No X Yes	
If yes:			
How long has i	t been closed (# o	of months)? 52 MONTHS	_
		the list in the PHA Plan year	
		tegories of families onto the	waiting list, even if
generally close	d? 🔲 No X Ye	s Special Admissions	

Housing Needs of Families on the Waiting List

Housing Needs of Families on the Waiting List			
Waiting list type: (select one)  Section 8 tenant-based assistance  X Public Housing  Combined Section 8 and Public Housing  Public Housing Site-Based or sub-jurisdictional waiting list (optional)  If used, identify which development/subjurisdiction:			
	# of families	% of total families	Annual Turnover
Waiting list total	856		93
Extremely low income <=30% AMI	646	75%	73 (79%)
Very low income (>30% but <=50% AMI)	178	21%	16 (17%)
Low income (>50% but <80% AMI)	21	2%	4 (4%)
Families with children	340	40%	29 (31%)
Elderly families	105	12%	29 (31%)
Families with Disabilities	358	42%	55 (60%)
W/Hispanic	818	95%	72 (77%)
W/Non-Hispanic	35	4%	20 (22%)
Black/Nonhispanic	0	0%	
Asian/Nonhispanic	3	1%	1 (1%)
Characteristics by Bedroom Size (Public Housing Only)			
1BR	289	34%	51 (55%)
2 BR	238	28%	26 (28%)
3 BR	29	3%	3 (3%)
4 BR	113	13%	4 (4%)
5 BR	187	22%	9 (10%)
5+ BR			

Is the Waiting list closed No. X Yes Zero & One 1Br. OPEN If yes:

How long has it been closed (# of months) 2Br -8/99.,3Br.,-6/97-4Br., 12/00

Does the PHA expect to reopen the list in the PHA Plan year: No X Yes

Does the PHA permit specific categories of families onto the waiting list, even
if generally closed X No Yes.

#### C. Strategy for Addressing Needs

Provide a brief description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency's reasons for choosing this strategy.

#### (1) Strategies

X

assistance.

Other: (list below)

Need: Shortage of affordable housing for all eligible populations

# Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select a	ıll that apply
X	Employ effective maintenance and management policies to minimize the
	number of public housing units off-line
X	Reduce turnover time for vacated public housing units
X	Reduce time to renovate public housing units
X	Seek replacement of public housing units lost to the inventory through mixed finance development
	Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
X	Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
X	Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
	Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
X	Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
X	Participate in the Consolidated Plan development process to ensure
	coordination with broader community strategies
	Other (list below)
	gy 2: Increase the number of affordable housing units by:
Select a	ıll that apply
X	Apply for additional section 8 units should they become available
	Leverage affordable housing resources in the community through the creation of mixed - finance housing

Pursue housing resources other than public housing or Section 8 tenant-based

### Need: Specific Family Types: Families at or below 30% of median

# Strategy 1: Target available assistance to families at or below 30 % of AMI Select all that apply X Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing Exceed HUD federal targeting requirements for families at or below 30% of X AMI in tenant-based section 8 assistance Employ admissions preferences aimed at families with economic hardships X Adopt rent policies to support and encourage work Other: (list below) Need: Specific Family Types: Families at or below 50% of median Strategy 1: Target available assistance to families at or below 50% of AMI Select all that apply X Employ admissions preferences aimed at families who are working X Adopt rent policies to support and encourage work Other: (list below) **Need: Specific Family Types: The Elderly Strategy 1: Target available assistance to the elderly:** Select all that apply Seek designation of public housing for the elderly X Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Need: Specific Family Types: Families with Disabilities Strategy 1: Target available assistance to Families with Disabilities: Select all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504

Apply for special-purpose vouchers targeted to families with disabilities,

Needs Assessment for Public Housing

should they become available

X

X	Affirmatively market to local non-profit agencies that assist families with disabilities
	Other: (list below)
Need: needs	Specific Family Types: Races or ethnicities with disproportionate housing
·	gy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:
Select if	applicable
	Affirmatively market to races/ethnicities shown to have disproportionate housing needs Other: (list below)
	gy 2: Conduct activities to affirmatively further fair housing
Sciect ai	a class apply
X	Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
X	Market the section 8 program to owners outside of areas of poverty /minority concentrations
	Other: (list below)
Other	Housing Needs & Strategies: (list needs and strategies below)
Of the	factors listed below, select all that influenced the PHA's selection of the ies it will pursue:
Strategi	tes it will pursue.
X	Funding constraints
H	Staffing constraints  Limited assistabilities of sites for assistable sessions.
	Limited availability of sites for assisted housing Extent to which particular housing needs are met by other organizations in the community
X	Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
	Influence of the housing market on PHA programs
	Community priorities regarding housing assistance
X X	Results of consultation with local or state government Results of consultation with residents and the Resident Advisory Board
	Results of consultation with advocacy groups
	Other: (list below)

## 2. Statement of Financial Resources

[24 CFR Part 903.7 9 (b)]

List the financial resources that are anticipated to be available to the PHA for the support of Federal public housing and tenant-based Section 8 assistance programs administered by the PHA during the Plan year. Note: the table assumes that Federal public housing or tenant based Section 8 assistance grant funds are expended on eligible purposes; therefore, uses of these funds need not be stated. For other funds, indicate the use for those funds as one of the following categories: public housing operations, public housing capital improvements, public housing safety/security, public housing supportive services, Section 8 tenant-based assistance, Section 8 supportive services or other.

Financial Resources:		
	Sources and Uses	
Sources	Planned \$	Planned Uses
1. Federal Grants (FY 2002 grants)		
a) Public Housing Operating Fund	2,520,573	
b) Public Housing Capital Fund		
c) HOPE VI Revitalization		
d) HOPE VI Demolition		
e) Annual Contributions for Section 8 Tenant-Based Assistance	5,392,622	
f) Public Housing Drug Elimination Program (including any Technical Assistance funds)	346,889	PUBLIC HOUSING SAFETY/SECURITY
g) Resident Opportunity and Self- Sufficiency Grants	3 10,007	
h) Community Development Block Grant		
i) HOME		
Other Federal Grants (list below)		
2. Prior Year Federal Grants (unobligated funds only) (list below)		
3. Public Housing Dwelling Rental Income	3,080,847	PUBLIC HOUSING OPERATIONS
<b>4. Other income</b> (list below)	40,495	P.H. OPERATIONS
Service Coordinator Grant 43,833 P.H. SUPPORTTIVE		P.H. SUPPORTTIVE

Financial Resources: Planned Sources and Uses		
Sources	Planned \$	Planned Uses
<b>EDSSGrant</b>	181,820	
ROSS	7,883	" "
4. Non-federal sources (list below)		
Investment Income	435,263	P.H. OPERATIONS
Total resources	12,050,225	

# 3. PHA Policies Governing Eligibility, Selection, and Admissions

[24 CFR Part 903.7 9 (c)]

### A. Public Housing

Exemptions: PHAs that do not administer public housing are not required to complete subcomponent 3A.

### (1) Eligibility

a.	When does the PHA verify eligibility for admission to public housing? (select all
	that apply)
	When families are within a certain number of being offered a unit: (state number)
X	When families are within a certain time of being offered a unit: (1-3 mos.)
X	Other: (describe)immediately prior to admission
b.	Which non-income (screening) factors does the PHA use to establish eligibility for
	admission to public housing (select all that apply)?
X	Criminal or Drug-related activity
X	Rental history
X	Housekeeping
X	Other (describe) credit reporting agency information match
c Z	X Yes No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?
d.	X Yes No: Does the PHA request criminal records from State law enforcement
	agencies for screening purposes?

e. Yes X No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)
(2)Waiting List Organization
a. Which methods does the PHA plan to use to organize its public housing waiting list (select all that apply)  X Community-wide list  Sub-jurisdictional lists  Site-based waiting lists  Other (describe)
b. Where may interested persons apply for admission to public housing?  X PHA main administrative office  PHA development site management office  X Other (list below)via the mail & Elder Service Agency
c. If the PHA plans to operate one or more site-based waiting lists in the coming year, answer each of the following questions; if not, skip to subsection (3) Assignment
1. How many site-based waiting lists will the PHA operate in the coming year?
2. Yes No: Are any or all of the PHA's site-based waiting lists new for the upcoming year (that is, they are not part of a previously-HUD-approved site based waiting list plan)?  If yes, how many lists?
3. Yes No: May families be on more than one list simultaneously If yes, how many lists?
<ul> <li>4. Where can interested persons obtain more information about and sign up to be on the site-based waiting lists (select all that apply)?</li> <li>PHA main administrative office</li> <li>All PHA development management offices</li> <li>Management offices at developments with site-based waiting lists</li> <li>At the development to which they would like to apply</li> <li>Other (list below)</li> </ul>

## (3) Assignment

<ul> <li>a. How many vacant unit choices are applicants ordinarily given before they fall to the bottom of or are removed from the waiting list? (select one)</li> <li>X One</li> <li>Two</li> <li>Three or More</li> </ul>
B X Yes No: Is this policy consistent across all waiting list types?
c. If answer to b is no, list variations for any other than the primary public housing waiting list/s for the PHA:
(4) Admissions Preferences
a. Income targeting:  Yes X No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 40% of all new admissions to public housing to families at or below 30% of median area income?
<ul> <li>b. Transfer policies:</li> <li>In what circumstances will transfers take precedence over new admissions? (list below)</li> <li>X Emergencies</li> <li>X Overhoused</li> <li>X Underhoused</li> <li>X Medical justification</li> <li>X Administrative reasons determined by the PHA (e.g., to permit modernization work)</li> <li>Resident choice: (state circumstances below)</li> <li>Other: (list below)</li> </ul>
c. Preferences  1. X Yes No: Has the PHA established preferences for admission to public housing (other than date and time of application)? (If "no" is selected, skip to subsection (5) Occupancy)
2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)
Former Federal preferences:  Involuntary Displacement (Disaster, Government Action, Action of Housing

	Owner, Inaccessibility, Property Disposition)
	Victims of domestic violence
	Substandard housing
H	Homelessness
	High rent burden (rent is > 50 percent of income)
Other	preferences: (select below)
X	Working families and those unable to work because of age or disability
X	Veterans and veterans' families
X	Residents who live in the jurisdiction
	Those enrolled currently in educational, training, or upward mobility programs
H	Households that contribute to meeting income goals (broad range of incomes)
H	Households that contribute to meeting income requirements (targeting)
Ш	Those previously enrolled in educational, training, or upward mobility programs
	Victims of reprisals or hate crimes
	Other preference(s) (list below)
2 104	
	e PHA will employ admissions preferences, please prioritize by placing a "1" in
	ace that represents your first priority, a "2" in the box representing your second y, and so on. If you give equal weight to one or more of these choices (either
	h an absolute hierarchy or through a point system), place the same number next
	n. That means you can use "1" more than once, "2" more than once, etc.
	Date and Time
Forme	r Federal preferences:
1 011110	Involuntary Displacement (Disaster, Government Action, Action of Housing
	Owner, Inaccessibility, Property Disposition)
	Victims of domestic violence
	Substandard housing
	Homelessness
	High rent burden
Other 1	preferences (select all that apply)
3	Working families and those unable to work because of age or disability
2	Veterans and veterans' families
1	Residents who live and/or work in the jurisdiction
	Those enrolled currently in educational, training, or upward mobility programs
	Households that contribute to meeting income goals (broad range of incomes)
$\sqcup$	Households that contribute to meeting income requirements (targeting)
	Those previously enrolled in educational, training, or upward mobility
	programs Viotims of reprisels or hete crimes
H	Victims of reprisals or hate crimes Other preference(s) (list below)
$\Box$	omor protoronoc(b) (not ooto w)

<ul> <li>4. Relationship of preferences to income targeting requirements:</li> <li>The PHA applies preferences within income tiers</li> <li>X Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements</li> </ul>			
(5) Occupancy			
<ul> <li>a. What reference materials can applicants and residents use to obtain information about the rules of occupancy of public housing (select all that apply)</li> <li>X The PHA-resident lease</li> <li>X The PHA's Admissions and (Continued) Occupancy policy</li> <li>X PHA briefing seminars or written materials</li> <li>Other source (list)</li> </ul>			
<ul> <li>b. How often must residents notify the PHA of changes in family composition? (select all that apply) At an annual reexamination and lease renewal X Any time family composition changes At family request for revision Other (list) </li> </ul>			
(6) Deconcentration and Income Mixing			
a. The Yes X NO is Did the PHA's analysis of its family (general occupancy) developments to determine concentrations of poverty indicate the need for measures to promote deconcentration of poverty or income mixing?			
b. X Yes No: Did the PHA adopt any changes to its <b>admissions policies</b> based on the results of the required analysis of the need to promote deconcentration of poverty or to assure income mixing?			
c. If the answer to b was yes, what changes were adopted? (select all that apply)  Adoption of site based waiting lists  If selected, list targeted developments below:			

X	Employing waiting list "skipping" to achieve deconcentration of poverty or income mixing goals at targeted developments  If selected, list targeted developments below:
	Employing new admission preferences at targeted developments If selected, list targeted developments below:
	Other (list policies and developments targeted below)
d. 🔲	Yes X No: Did the PHA adopt any changes to <b>other</b> policies based on the results of the required analysis of the need for deconcentration of poverty and income mixing?
e. If the	the answer to d was yes, how would you describe these changes? (select all that ly)
	Additional affirmative marketing Actions to improve the marketability of certain developments Adoption or adjustment of ceiling rents for certain developments Adoption of rent incentives to encourage deconcentration of poverty and income-mixing Other (list below)
make s	ed on the results of the required analysis, in which developments will the PHA special efforts to attract or retain higher-income families? (select all that apply) Not applicable: results of analysis did not indicate a need for such efforts List (any applicable) developments below: 0-1, MA10-2, 10-15
	ed on the results of the required analysis, in which developments will the PHA special efforts to assure access for lower-income families? (select all that apply) Not applicable: results of analysis did not indicate a need for such efforts List (any applicable) developments below:
	ction 8
Unless o	ons: PHAs that do not administer section 8 are not required to complete sub-component 3B. otherwise specified, all questions in this section apply only to the tenant-based section 8 ce program (vouchers, and until completely merged into the voucher program, ates).
(1) Eli	gibility

<ul> <li>a. What is the extent of screening conducted by the PHA? (select all that apply)</li> <li>X Criminal or drug-related activity only to the extent required by law or</li> </ul>
regulation Criminal and drug-related activity, more extensively than required by law or
regulation  More general screening than criminal and drug-related activity (list factors
below) Other (list below)
b. X Yes  No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?
C X Yes No: Does the PHA request criminal records from State law enforcement agencies for screening purposes?
d. Yes X No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)
e. Indicate what kinds of information you share with prospective landlords? (select al that apply)
<ul> <li>X Criminal or drug-related activity</li> <li>X Other (describe below)landlords, address, (past/present) upon request.</li> </ul>
(2) Waiting List Organization
<ul> <li>a. With which of the following program waiting lists is the section 8 tenant-based assistance waiting list merged? (select all that apply)</li> <li>X None</li> </ul>
Federal public housing
Federal moderate rehabilitation
Federal project-based certificate program  Other federal or local program (list below)
b. Where may interested persons apply for admission to section 8 tenant-based assistance? (select all that apply)
X PHA main administrative office
X Other (list below)when list upon or through mail
(3) Search Time
101 × vm vm zame

a. X Yes No: Does the PHA give extensions on standard 60-day period to search for a unit?
If yes, state circumstances below: When family has documented to the LHA the inability to locate a suitable unit, or in a situation where an extension would be a reasonable accommodation
(4) Admissions Preferences
a. Income targeting
Yes X No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 75% of all new admissions to the section 8 program to families at or below 30% of median area income?
<ul> <li>b. Preferences</li> <li>1. X Yes No: Has the PHA established preferences for admission to section 8 tenant-based assistance? (other than date and time of application) (if no, skip to subcomponent (5) Special purpose section 8 assistance programs)</li> </ul>
2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)
Former Federal preferences  Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)  Victims of domestic violence  Substandard housing  Homelessness  High rent burden (rent is > 50 percent of income)
Other preferences (select all that apply)  X Working families and those unable to work because of age or disability  X Veterans and veterans' families  X Residents who live and/or work in your jurisdiction  Those enrolled currently in educational, training, or upward mobility programs  Households that contribute to meeting income goals (broad range of incomes)  Households that contribute to meeting income requirements (targeting)  Those previously enrolled in educational, training, or upward mobility programs  Victims of reprisals or hate crimes  Other preference(s) (list below)

3. If the PHA will employ admissions preferences, please prioritize by placing a "1" if the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use "1" more than once, "2" more than once, etc.	
Date and Time	
Former Federal preferences Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition) Victims of domestic violence Substandard housing Homelessness High rent burden	
Other preferences (select all that apply)  Working families and those unable to work because of age or disability  Veterans and veterans' families  Residents who live and /or work in your jurisdiction  Those enrolled currently in educational, training, or upward mobility program  Households that contribute to meeting income goals (broad range of incomes)  Households that contribute to meeting income requirements (targeting)  Those previously enrolled in educational, training, or upward mobility programs  Victims of reprisals or hate crimes  Other preference(s) (list below)	
<ul> <li>4. Among applicants on the waiting list with equal preference status, how are applicants selected? (select one)</li> <li>X Date and time of application</li> <li>Drawing (lottery) or other random choice technique</li> </ul>	
<ul> <li>5. If the PHA plans to employ preferences for "residents who in the jurisdiction" (select one)</li> <li>X This preference has previously been reviewed and approved by HUD</li> <li>The PHA requests approval for this preference through this PHA Plan</li> </ul>	
6. Relationship of preferences to income targeting requirements: (select one)  The PHA applies preferences within income tiers	

(5) Special Purpose Section 8 Assistance Programs			
<ul> <li>a. In which documents or other reference materials are the policies governing eligibility, selection, and admissions to any special-purpose section 8 program administered by the PHA contained? (select all that apply)</li> <li>The Section 8 Administrative Plan</li> <li>Briefing sessions and written materials</li> <li>Other (list below)</li> </ul>			
<ul> <li>b. How does the PHA announce the availability of any special-purpose section 8 programs to the public?</li> <li>Through published notices</li> <li>Other (list below)</li> </ul>			
4. PHA Rent Determination Policies [24 CFR Part 903.7 9 (d)]			
A. Public Housing			
Exemptions: PHAs that do not administer public housing are not required to complete sub-component 4A.			
(1) Income Based Rent Policies			
Describe the PHA's income based rent setting policy/ies for public housing using, including discretionary (that is, not required by statute or regulation) income disregards and exclusions, in the appropriate spaces below.			
a. Use of discretionary policies: (select one)			
The PHA will not employ any discretionary rent-setting policies for income based rent in public housing. Income-based rents are set at the higher of 30% of adjusted monthly income, 10% of unadjusted monthly income, the welfare rent, or minimum rent (less HUD mandatory deductions and exclusions). (If selected, skip to sub-component (2))			
or			

Not applicable: the pool of applicant families ensures that the PHA will meet

X

income targeting requirements

	The PHA employs discretionary policies for determining income based rent (If selected, continue to question b.)
b. Mir	nimum Rent
1. Wha	at amount best reflects the PHA's minimum rent? (select one) \$0 \$1-\$25 \$26-\$50
2. X Y	Yes No: Has the PHA adopted any discretionary minimum rent hardship exemption policies? See ACOP
3. If ye	es to question 2, list these policies below:
c. Rei	nts set at less than 30% than adjusted income
1.	Yes X No: Does the PHA plan to charge rents at a fixed amount or percentage less than 30% of adjusted income?
-	es to above, list the amounts or percentages charged and the circumstances der which these will be used below:
	ich of the discretionary (optional) deductions and/or exclusions policies does the A plan to employ (select all that apply)  For the earned income of a previously unemployed household member  For increases in earned income  Fixed amount (other than general rent-setting policy)  If yes, state amount/s and circumstances below:
	Fixed percentage (other than general rent-setting policy) If yes, state percentage/s and circumstances below:
X X	For household heads For other family members For transportation expenses For the non-reimbursed medical expenses of non-disabled or non-elderly families Other (describe below) UNION DUES

e. (	Ceiling rents
1.	Do you have ceiling rents? (rents set at a level lower than 30% of adjusted income) (select one)
  X	Yes for all developments Yes but only for some developments No
2.	For which kinds of developments are ceiling rents in place? (select all that apply)
	For all developments For all general occupancy developments (not elderly or disabled or elderly only) For specified general occupancy developments For certain parts of developments; e.g., the high-rise portion For certain size units; e.g., larger bedroom sizes Other (list below)
3.	Select the space or spaces that best describe how you arrive at ceiling rents (select all that apply)
	Market comparability study Fair market rents (FMR) 95 <sup>th</sup> percentile rents 75 percent of operating costs 100 percent of operating costs for general occupancy (family) developments Operating costs plus debt service The "rental value" of the unit Other (list below)
f.	Rent re-determinations:
1.	Between income reexaminations, how often must tenants report changes in income or family composition to the PHA such that the changes result in an adjustment to rent? (select all that apply)  Never
	At family option Any time the family experiences an income increase Any time a family experiences an income increase above a threshold amount or percentage: (if selected, specify threshold)

X Other (list below)always family composition
g.   Yes X No: Does the PHA plan to implement individual savings accounts for residents (ISAs) as an alternative to the required 12 month disallowance of earned income and phasing in of rent increases in the next year?
(2) Flat Rents
<ol> <li>In setting the market-based flat rents, what sources of information did the PHA use to establish comparability? (select all that apply.)</li> <li>The section 8 rent reasonableness study of comparable housing Survey of rents listed in local newspaper</li> <li>Survey of similar unassisted units in the neighborhood Other (list/describe below)</li> </ol> B. Section 8 Tenant-Based Assistance
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).
(1) Payment Standards
Describe the voucher payment standards and policies.
<ul> <li>a. What is the PHA's payment standard? (select the category that best describes your standard) <ul> <li>At or above 90% but below100% of FMR</li> </ul> </li> <li>X 100% of FMR</li> <li>Above 100% but at or below 110% of FMR</li> <li>Above 110% of FMR (if HUD approved; describe circumstances below)</li> </ul>
<ul> <li>b. If the payment standard is lower than FMR, why has the PHA selected this standard? (select all that apply)</li> <li>X FMRs are adequate to ensure success among assisted families in the PHA's segment of the FMR area</li> <li>The PHA has chosen to serve additional families by lowering the payment standard</li> </ul>

Reflects market or submarket Other (list below)
<ul> <li>c. If the payment standard is higher than FMR, why has the PHA chosen this level? (select all that apply)</li> <li>FMRs are not adequate to ensure success among assisted families in the PHA's segment of the FMR area</li> <li>Reflects market or submarket</li> <li>To increase housing options for families</li> <li>Other (list below)</li> </ul>
<ul> <li>d. How often are payment standards reevaluated for adequacy? (select one)</li> <li>X Annually</li> <li>X Other (list below)as determined necessary based on voucher holders ability to Lease up in affordable housing.</li> </ul>
<ul> <li>e. What factors will the PHA consider in its assessment of the adequacy of its payment standard? (select all that apply)</li> <li>X Success rates of assisted families</li> <li>X Rent burdens of assisted families</li> <li>Other (list below)</li> </ul>
(2) Minimum Rent
<ul> <li>a. What amount best reflects the PHA's minimum rent? (select one)</li> <li>\$0</li> <li>\$X \$1-\$25</li> <li>\$26-\$50</li> </ul>
b. Yes No: Has the PHA adopted any discretionary minimum rent hardship exemption policies? (if yes, list below)  SEE SECTION 8 ADMINISTRATIVE PLAN
5. Operations and Management [24 CFR Part 903.7 9 (e)]
Exemptions from Component 5: High performing and small PHAs are not required to complete this section. Section 8 only PHAs must complete parts A, B, and C(2)
A. PHA Management Structure

Describe the PHA's management	ent structure and organization.				
(select one)					
	hart showing the PHA's m	anagement structure and			
organization is att	ached.				
A brief description	n of the management struc	ture and organization of the	PHA		
follows:	_	-			
B. HUD Programs Unde	er PHA Management				
		of families served at the beginning			
		e "NA" to indicate that the PHA	does not		
operate any of the program	,				
Program Name	Units or Families	Expected	İ		
	Served at Year	Turnover	İ		
	Beginning		İ		
Public Housing			ĺ		
Section 8 Vouchers			ĺ		
Section 8 Certificates			ĺ		
Section 8 Mod Rehab			ĺ		
Special Purpose Section			ı		
8 Certificates/Vouchers			ĺ		
(list individually)			ĺ		
Public Housing Drug			ĺ		
Elimination Program			İ		
(PHDEP)			İ		
(1122)			İ		
			ĺ		
Other Federal			İ		
Programs(list			ĺ		
individually)			ĺ		
marvidually)			ĺ		
			ı		
C. Management and M	aintenance Policies				
		policy documents, manuals and h			
	that contain the Agency's rules, standards, and policies that govern maintenance and management of				
public housing, including a description of any measures necessary for the prevention or eradication of					
pest infestation (which includes cockroach infestation) and the policies governing Section 8 management.					
management.					
(1) Public Housing Maintenance and Management: (list below)					
(1) Public Housing Maintenance and Management: (list below)					
(2) Section 8 Management: (list below)					
(=) Section o Intimegement. (introduct)					

# 6. PHA Grievance Procedures

7. Capital Improvement Needs

[24 CFR Part 903.7 9 (f)]

Exemptions from component 6: High performing PHAs are not required to complete component 6. Section 8-Only PHAs are exempt from sub-component 6A.

A. Public Housing
1. Yes No: Has the PHA established any written grievance procedures in addition to federal requirements found at 24 CFR Part 966, Subpart B, for residents of public housing?
If yes, list additions to federal requirements below:
<ul> <li>2. Which PHA office should residents or applicants to public housing contact to initiate the PHA grievance process? (select all that apply)</li> <li>PHA main administrative office</li> <li>PHA development management offices</li> <li>Other (list below)</li> </ul>
B. Section 8 Tenant-Based Assistance  1. Yes No: Has the PHA established informal review procedures for applicants to the Section 8 tenant-based assistance program and informal hearing procedures for families assisted by the Section 8 tenant-based assistance program in addition to federal requirements found at 24 CFR 982?
If yes, list additions to federal requirements below:
<ul> <li>2. Which PHA office should applicants or assisted families contact to initiate the informal review and informal hearing processes? (select all that apply)</li> <li>PHA main administrative office</li> <li>Other (list below)</li> </ul>

[24 CFR Part 903.7 9 (g)]
Exemptions from Component 7: Section 8 only PHAs are not required to complete this component and
may skip to Component 8.

### A. Capital Fund Activities

Exemptions from sub-component 7A: PHAs that will not participate in the Capital Fund Program may skip to component 7B. All other PHAs must complete 7A as instructed.

### (1) Capital Fund Program Annual Statement

Using parts I, II, and III of the Annual Statement for the Capital Fund Program (CFP), identify capital activities the PHA is proposing for the upcoming year to ensure long-term physical and social viability of its public housing developments. This statement can be completed by using the CFP Annual Statement tables provided in the table library at the end of the PHA Plan template **OR**, at the PHA's option, by completing and attaching a properly updated HUD-52837.

C 1 4		
Select X	The Capital Fund Program Annual Statement is provided as an attachment to the PHA Plan at Attachment (ATTACHMENT A) CGP 2002 \$2,212,593.00	
-or-		
	The Capital Fund Program Annual Statement is provided below: (if selected, copy the CFP Annual Statement from the Table Library and insert here)	
(2) O	ptional 5-Year Action Plan	
Agencies are encouraged to include a 5-Year Action Plan covering capital work items. This statement can be completed by using the 5 Year Action Plan table provided in the table library at the end of the PHA Plan template <b>OR</b> by completing and attaching a properly updated HUD-52834.		
a. X Y	Tes No: Is the PHA providing an optional 5-Year Action Plan for the Capital Fund? (if no, skip to sub-component 7B)	
b. If y X -or-	res to question a, select one:  The Capital Fund Program 5-Year Action Plan is provided as an attachment to the PHA Plan at Attachment "J"	
	The Capital Fund Program 5-Year Action Plan is provided below: (if selected, copy the CFP optional 5 Year Action Plan from the Table Library and insert here)	

# **B.** HOPE VI and Public Housing Development and Replacement Activities (Non-Capital Fund)

HOPE VI and/or public Program Annual Statem	housing development or replacement activities not described in the Capital Fund ent.
Yes X No: a)	Has the DUA received a HODE VI revitalization grant? (if no skip
,	Has the PHA received a HOPE VI revitalization grant? (if no, skip to question c; if yes, provide responses to question b for each grant, copying and completing as many times as necessary) b) Status of HOPE VI revitalization grant (complete one set of questions for each grant)
	evelopment name:
	evelopment (project) number:
	atus of grant: (select the statement that best describes the current atus)
516	Revitalization Plan under development
	Revitalization Plan submitted, pending approval
	Revitalization Plan approved
	Activities pursuant to an approved Revitalization Plan underway
Yes X No: c)	Does the PHA plan to apply for a HOPE VI Revitalization grant in the Plan year?
	If yes, list development name/s below:
Yes X No: d	) Will the PHA be engaging in any mixed-finance development activities for public housing in the Plan year? If yes, list developments or activities below:
Yes X No: e)	Will the PHA be conducting any other public housing development or replacement activities not discussed in the Capital Fund Program Annual Statement?
	If yes, list developments or activities below:
8. Demolition a	nd Disposition
[24 CFR Part 903.7 9 (h	•
Applicability of compon	ent 8: Section 8 only PHAs are not required to complete this section.
1. Yes X No:	Does the PHA plan to conduct any demolition or disposition activities (pursuant to section 18 of the U.S. Housing Act of 1937 (42 U.S.C. 1437p)) in the plan Fiscal Year? (If "No",

Applicability of sub-component 7B: All PHAs administering public housing. Identify any approved

	for each development.)
2. Activity Description	on
Yes X No:	Has the PHA provided the activities description information in the <b>optional</b> Public Housing Asset Management Table? (If "yes", skip to component 9. If "No", complete the Activity Description table below.)
	<b>Demolition/Disposition Activity Description</b>
1a. Development nan	ne:
1b. Development (pro	
2. Activity type: Der	
Dispo	_
3. Application status	(select one)
Approved	ending approval
Planned appli	
	oproved, submitted, or planned for submission: (DD/MM/YY)
5. Number of units at	fected:
6. Coverage of action	n (select one)
Part of the develo	ppment
☐ Total developme	nt
7. Timeline for activ	ity:
<ul> <li>a. Actual or p</li> </ul>	rojected start date of activity:
b. Projected e	nd date of activity:
or Families wi Disabilities [24 CFR Part 903.7 9 (i)]	F Public Housing for Occupancy by Elderly Families ith Disabilities or Elderly Families and Families with ment 9; Section 8 only PHAs are not required to complete this section.
1. Yes X No:	Has the PHA designated or applied for approval to designate or does the PHA plan to apply to designate any public housing for occupancy only by the elderly families or only by families with disabilities, or by elderly families and families with disabilities or will apply for designation for occupancy by only elderly families or only families with disabilities, or by elderly families and families with disabilities as provided by section 7 of the U.S. Housing Act of 1937 (42 U.S.C. 1437e) in the upcoming

skip to component 9; if "yes", complete one activity description

	fiscal year? (If "No", skip to component 10. If "yes", complete one activity description for each development, unless the PHA is eligible to complete a streamlined submission; PHAs completing streamlined submissions may skip to component 10.)
2. Activity Description  Yes No:	Has the PHA provided all required activity description information for this component in the <b>optional</b> Public Housing Asset Management Table? If "yes", skip to component 10. If "No", complete the Activity Description table below.
Des	signation of Public Housing Activity Description
1a. Development nan	
1b. Development (pro	oject) number:
2. Designation type:	only the elderly
	families with disabilities
1 , ,	only elderly families and families with disabilities
3. Application status	<u> </u>
	cluded in the PHA's Designation Plan
	nding approval
Planned appli	<del>-</del>
	ion approved, submitted, or planned for submission: (DD/MM/YY)
5. If approved, will to New Designation	his designation constitute a (select one)
=	viously-approved Designation Plan?
6. Number of units a	V 11
7. Coverage of actio	
Part of the develo	ppment
Total developmen	nt
[24 CFR Part 903.7 9 (j)]	f Public Housing to Tenant-Based Assistance nent 10; Section 8 only PHAs are not required to complete this section.
	Reasonable Revitalization Pursuant to section 202 of the HUD D Appropriations Act
1. Yes X No:	Have any of the PHA's developments or portions of developments been identified by HUD or the PHA as covered under section 202 of the HUD FY 1996 HUD Appropriations
	EV 2000 Annual Plan Page 32

completing streamlined submissions may skip to component 11.) 2. Activity Description Yes No: Has the PHA provided all required activity description information for this component in the optional Public Housing Asset Management Table? If "yes", skip to component 11. If "No", complete the Activity Description table below. **Conversion of Public Housing Activity Description** 1a. Development name: 1b. Development (project) number: 2. What is the status of the required assessment? Assessment underway Assessment results submitted to HUD Assessment results approved by HUD (if marked, proceed to next question) Other (explain below) 3. Yes No: Is a Conversion Plan required? (If yes, go to block 4; if no, go to block 5.) 4. Status of Conversion Plan (select the statement that best describes the current status) Conversion Plan in development Conversion Plan submitted to HUD on: (DD/MM/YYYY) Conversion Plan approved by HUD on: (DD/MM/YYYY) Activities pursuant to HUD-approved Conversion Plan underway 5. Description of how requirements of Section 202 are being satisfied by means other than conversion (select one) Units addressed in a pending or approved demolition application (date submitted or approved: Units addressed in a pending or approved HOPE VI demolition application (date submitted or approved: Units addressed in a pending or approved HOPE VI Revitalization Plan (date submitted or approved: Requirements no longer applicable: vacancy rates are less than 10 percent Requirements no longer applicable: site now has less than 300 units Other: (describe below)

Act? (If "No", skip to component 11; if "yes", complete one activity description for each identified development, unless

eligible to complete a streamlined submission. PHAs

B. Reserved for Co	onversions pursuant to Section 22 of the U.S. Housing Act of
See attachment	
C. Reserved for Co	onversions pursuant to Section 33 of the U.S. Housing Act of
11. Homeowner [24 CFR Part 903.7 9 (k)	ship Programs Administered by the PHA
A. Public Housing Exemptions from Compo	onent 11A: Section 8 only PHAs are not required to complete 11A.
1. Yes X No:	Does the PHA administer any homeownership programs administered by the PHA under an approved section 5(h) homeownership program (42 U.S.C. 1437c(h)), or an approved HOPE I program (42 U.S.C. 1437aaa) or has the PHA applied or plan to apply to administer any homeownership programs under section 5(h), the HOPE I program, or section 32 of the U.S. Housing Act of 1937 (42 U.S.C. 1437z-4). (If "No", skip to component 11B; if "yes", complete one activity description for each applicable program/plan, unless eligible to complete a streamlined submission due to <b>small PHA</b> or <b>high performing PHA</b> status. PHAs completing streamlined submissions may skip to component 11B.)
2. Activity Descript ☐ Yes ☐ No:	Has the PHA provided all required activity description information for this component in the <b>optional</b> Public Housing Asset Management Table? (If "yes", skip to component 12. If "No", complete the Activity Description table below.)
	olic Housing Homeownership Activity Description (Complete one for each development affected)
1a. Development nar 1b. Development (pr 2. Federal Program a HOPE I	me: roject) number:

☐ 5(h) ☐ Turnkey l	(III
<del></del>	2 of the USHA of 1937 (effective 10/1/99)
3. Application status:	
	l; included in the PHA's Homeownership Plan/Program
	d, pending approval application
	hip Plan/Program approved, submitted, or planned for submission:
(DD/MM/YYYY)	
5. Number of units a	
6. Coverage of action	
Part of the develor Total development	1
Total developme.	
R Section & Tone	ant Based Assistance
D. Section o Tena	int Daseu Assistance
1. Yes X No:	Does the PHA plan to administer a Section 8 Homeownership program pursuant to Section 8(y) of the U.S.H.A. of 1937, as implemented by 24 CFR part 982? (If "No", skip to component 12; if "yes", describe each program using the table below (copy and complete questions for each program identified), unless the PHA is eligible to complete a streamlined submission due to high performer status. <b>High performing PHAs</b> may skip to
	component 12.)
2. Program Descripti	ion:
a. Size of Program	
Yes No:	Will the PHA limit the number of families participating in the section 8 homeownership option?
number of par	to the question above was yes, which statement best describes the rticipants? (select one) fewer participants 0 participants 100 participants than 100 participants
it	eligibility criteria I the PHA's program have eligibility criteria for participation in s Section 8 Homeownership Option program in addition to HUD riteria?

## If yes, list criteria below:

## 12. PHA Community Service and Self-sufficiency Programs

[24 CFR Part 903.7 9 (l)]

Exemptions from Component 12: High performing and small PHAs are not required to complete this component. Section 8-Only PHAs are not required to complete sub-component C.

A. PHA Coordination	with the Welfare (TANF) Agency
TAN	PHA has entered into a cooperative agreement with the F Agency, to share information and/or target supportive ces (as contemplated by section 12(d)(7) of the Housing Act
If yes	s, what was the date that agreement was signed? <u>DD/MM/YY</u>
apply)  Client referrals  Information share otherwise)  Coordinate the programs to eligit Jointly administed  Partner to administration	
B. Services and progra	ams offered to residents and participants
(1) General	
enhance the econ following areas? Public ho Public ho Section 8	cy Policies the following discretionary policies will the PHA employ to omic and social self-sufficiency of assisted families in the (select all that apply) using rent determination policies using admissions policies admissions policies e in admission to section 8 for certain public housing families

	Preferences for families working or engaging in training or education programs for non-housing programs operated or coordinated by the			
	PHA			
	Preference/eligibility for public housing homeownership option participation			
	Preference/eligibility for section 8 homeownership option participat Other policies (list below)			
b. Ecc	onomic and Social self-sufficiency programs			
☐ Y6	Programs to enhance the economic and social self-sufficiency of residents? (If "yes", complete the following table; if "no" skip to sub-component 2, Family Self Sufficiency Programs. The position of the table may be altered to facilitate its use.)			

	Serv	rices and Progra	ms	
Program Name & Description (including location, if appropriate)	Estimated Size	Allocation Method (waiting list/random selection/specific criteria/other)	Access (development office / PHA main office / other provider name)	Eligibility (public housing or section 8 participants or both)

### (2) Family Self Sufficiency program/s

a. Participation Description

	Fan	nily Self Sufficiency (FSS) Participa	ition
Program		Required Number of Participants (start of FY 2000 Estimate)	Actual Number of Participants (As of: DD/MM/YY)
Public Housing	•		

Section 8			
b. Yes No:	required by HUD the steps the PHA program size?	, does the most rece	nimum program size ent FSS Action Plan address hieve at least the minimum low:
C. Welfare Benefit	Reductions		
Housing Act of 19 welfare program re Adopting app policies and to Informing res Actively notific reexamination Establishing of agencies regard	relating to the requirements) by: (stropriate changes to rain staff to carry or idents of new policity of pursuing a cooper rain graph the exchange a protocol for exchange a	treatment of income elect all that apply) the PHA's public but those policies by on admission and ew policy at times it erative agreement work of information and	nousing rent determination
D. Reserved for Conthe U.S. Housing Ac		Requirement purs	uant to section 12(c) of
13. PHA Safety a [24 CFR Part 903.7 9 (m) Exemptions from Composection 8 Only PHAs may participating in PHDEP a component D.	nent 13: High perform y skip to component 15	ning and small PHAs no 5. High Performing and	t participating in PHDEP and I small PHAs that are
A. Need for measur	es to ensure the sa	afety of public hou	sing residents
1. Describe the need (select all that app		sure the safety of p	ublic housing residents

	High incidence of violent and/or drug-related crime in some or all of the PHA's developments
	High incidence of violent and/or drug-related crime in the areas surrounding or adjacent to the PHA's developments
	Residents fearful for their safety and/or the safety of their children
	Observed lower-level crime, vandalism and/or graffiti
	People on waiting list unwilling to move into one or more developments due to
	perceived and/or actual levels of violent and/or drug-related crime
	Other (describe below)
2.	What information or data did the PHA used to determine the need for PHA actions to improve safety of residents (select all that apply).
	Safety and security survey of residents
Ш	Analysis of crime statistics over time for crimes committed "in and around" public housing authority
	Analysis of cost trends over time for repair of vandalism and removal of graffiti
H	Resident reports
	PHA employee reports
Ħ	Police reports
	Demonstrable, quantifiable success with previous or ongoing anticrime/anti
	drug programs
	Other (describe below)
3.	Which developments are most affected? (list below)
unc	Crime and Drug Prevention activities the PHA has undertaken or plans to dertake in the next PHA fiscal year
	List the crime prevention activities the PHA has undertaken or plans to undertake: ect all that apply)
	Contracting with outside and/or resident organizations for the provision of
ш	crime- and/or drug-prevention activities
	Crime Prevention Through Environmental Design
	Activities targeted to at-risk youth, adults, or seniors
	Volunteer Resident Patrol/Block Watchers Program
	Other (describe below)
2.	Which developments are most affected? (list below)

# C. Coordination between PHA and the police 1. Describe the coordination between the PHA and the appropriate police precincts for carrying out crime prevention measures and activities: (select all that apply) Police involvement in development, implementation, and/or ongoing evaluation of drug-elimination plan Police provide crime data to housing authority staff for analysis and action Police have established a physical presence on housing authority property (e.g., community policing office, officer in residence) Police regularly testify in and otherwise support eviction cases Police regularly meet with the PHA management and residents Agreement between PHA and local law enforcement agency for provision of above-baseline law enforcement services Other activities (list below) 2. Which developments are most affected? (list below) D. Additional information as required by PHDEP/PHDEP Plan PHAs eligible for FY 2000 PHDEP funds must provide a PHDEP Plan meeting specified requirements prior to receipt of PHDEP funds. Yes No: Is the PHA eligible to participate in the PHDEP in the fiscal year covered by this PHA Plan? Yes No: Has the PHA included the PHDEP Plan for FY 2002 in this PHA Plan? Yes No: This PHDEP Plan is an Attachment. (Attachment Filename: ) 14. RESERVED FOR PET POLICY [24 CFR Part 903.7 9 (n)] 15. Civil Rights Certifications [24 CFR Part 903.7 9 (o)] Civil rights certifications are included in the PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations.

5(h)(2) of the U.S. Housing Act of 1937 (42 U S.C. 1437c(h))?

1 X Yes No: Is the PHA required to have an audit conducted under section

(If no, skip to component 17.)

**16. Fiscal Audit** [24 CFR Part 903.7 9 (p)]

<ul> <li>2. X Yes No: Was the most recent fiscal audit submitted to HUD?</li> <li>3. Yes X No: Were there any findings as the result of that audit?</li> <li>4. Yes No: If there were any findings, do any remain unresolved?  If yes, how many unresolved findings remain?  Have responses to any unresolved findings been submitted to HUD?  If not, when are they due (state below)?</li> </ul>
17. PHA Asset Management [24 CFR Part 903.7 9 (q)]
Exemptions from component 17: Section 8 Only PHAs are not required to complete this component. High performing and small PHAs are not required to complete this component.
1. Yes No: Is the PHA engaging in any activities that will contribute to the long-term asset management of its public housing stock, including how the Agency will plan for long-term operating, capital investment, rehabilitation, modernization, disposition, and other needs that have <b>not</b> been addressed elsewhere in this PHA Plan?
<ul> <li>2. What types of asset management activities will the PHA undertake? (select all that apply)</li> <li>Not applicable</li> <li>Private management</li> <li>Development-based accounting</li> <li>Comprehensive stock assessment</li> <li>Other: (list below)</li> </ul>
3. Yes No: Has the PHA included descriptions of asset management activities in the <b>optional</b> Public Housing Asset Management Table?
18. Other Information [24 CFR Part 903.7 9 (r)]
A. Resident Advisory Board Recommendations
1. X Yes No: Did the PHA receive any comments on the PHA Plan from the Resident Advisory Board/s?
<ul> <li>2. If yes, the comments are: (if comments were received, the PHA MUST select one)</li> <li>X Attached at Attachment (File name) D.</li> <li>Provided below:</li> </ul>

3. In v	n what manner did the PHA address those comments? (select all that apply)  Considered comments, but determined that no changes to the PHA Plan were necessary.  The PHA changed portions of the PHA Plan in response to comments List changes below:							
	Other: (list belo	w)						
B. De	escription of Elec	ction process for Residents on the PHA Board						
1.	Yes X No:	Does the PHA meet the exemption criteria provided section 2(b)(2) of the U.S. Housing Act of 1937? (If no, continue to question 2; if yes, skip to sub-component C.)						
2.	Yes X No:	Was the resident who serves on the PHA Board elected by the residents? (If yes, continue to question 3; if no, skip to subcomponent C.)						
3. De	scription of Resid	lent Election Process						
a. Nor	Candidates were Candidates coul	dates for place on the ballot: (select all that apply) e nominated by resident and assisted family organizations d be nominated by any adult recipient of PHA assistance a: Candidates registered with the PHA and requested a place on						
b. Eli,	Any recipient of PHA assistance Any head of household receiving PHA assistance Any adult recipient of PHA assistance Any adult member of a resident or assisted family organization Other (list)							
c. Elig	based assistance	ents of PHA assistance (public housing and section 8 tenant-						

C. Statement of Consistency with the Consolidated Plan
For each applicable Consolidated Plan, make the following statement (copy questions as many times as necessary).
1. Consolidated Plan jurisdiction: (City of Lawrence, MA)
2. The PHA has taken the following steps to ensure consistency of this PHA Plan with the Consolidated Plan for the jurisdiction: (select all that apply)
X The PHA has based its statement of needs of families in the jurisdiction on the needs expressed in the Consolidated Plan/s.
X The PHA has participated in any consultation process organized and offered by the Consolidated Plan agency in the development of the Consolidated Plan.
X The PHA has consulted with the Consolidated Plan agency during the development of this PHA Plan.
Activities to be undertaken by the PHA in the coming year are consistent with the initiatives contained in the Consolidated Plan. (list below)
Other: (list below)
4. The Consolidated Plan of the jurisdiction supports the PHA Plan with the following actions and commitments: (describe below)
D. Other Information Required by HUD

Use this section to provide any additional information requested by HUD.

## **Attachments**

Use this section t provide any additional attachments referenced in the Plans ATTACHMENT "A" Capital Fund Program Annual Statement Part I and,II ATTACHMENT "B" Resident and Public Comment ATTACHMENT "C" Resident Commissioner ATTACHMENT "D" Resident Advisory Board ATTACHMENT "E" **Progress Report** ATTACHMENT "F" Deconcentration and Income Mixing (Component 3. (6)) **ATTACHMENT "G"** Voluntary Conversion Initial Assessment (Component 10 (B)) ATTACHMENT "H" Pet Policy

ATTACHMENT "I"

Performance and Evaluation
ATTACHMENT"J"
Capital Fund Program Five Year Action Plan Part I and II

# PHA Plan Table Library

# Component 7 Capital Fund Program Annual Statement Parts I, II, and II Attachment "A"

Annual Statement
Capital Fund Program (CFP) Part I: Summary

Capital Fund Grant Number 2002 FFY of Grant Approval: (3/31/2002)

### X Original Annual Statement

Line No.	Summary by Development Account	Total Estimated Cost				
1	Total Non-CGP Funds					
2	1406 Operations					
3	1408 Management Improvements	200,000				
4	1410 Administration	160,000				
5	1411 Audit					
6	1415 Liquidated Damages					
7	1430 Fees and Costs	90,000				
8	1440 Site Acquisition					
9	1450 Site Improvement	50,000				
10	1460 Dwelling Structures	1,712,593				
11	1465.1 Dwelling Equipment-Nonexpendable					
12	1470 Nondwelling Structures					
13	1475 Nondwelling Equipment					
14	1485 Demolition					
15	1490 Replacement Reserve					
16	1492 Moving to Work Demonstration					
17	1495.1 Relocation Costs					
18	1498 Mod Used for Development					
19	1502 Contingency					
20	Amount of Annual Grant (Sum of lines 2-19)	2,212,593				
21	Amount of line 20 Related to LBP Activities	0				
22	Amount of line 20 Related to Section 504 Compliance	150,000				
23	Amount of line 20 Related to Security 100,000					
24	Amount of line 20 Related to Energy Conservation	0				
	Measures					

## Annual Statement Capital Fund Program (CFP) Part II: Supporting Table

Development	General Description of Major Work	Development	Total
Number/Name	Categories	Account	Estimated
HA-Wide Activities		Number	Cost
MA06P010001	BATHROOM UP GRADES	1460	312,593
"	ROOF REPLACEMENT	1460	1,200,000
"	SITE IMPROVEMENT	1450	50,000
MA06P010002	504 BARRIER FREE UNIT UPGRADE	1460	150,000
<i>u</i>	SITE IMPROVEMENT	1450	50,000
PHA WIDE	MANAGEMENT IMPROVEMENTS	1408	200,000
	ADMINISTRATION	1410	160,000
	A/E FEES AND COSTS	1430	90,000

# RESIDENT COMMENTS ATTACHMENT "B"

The Lawrence Housing Authority has engaged in an extensive process of seeking resident and public comments on our Agency Plan. In the course of compiling the Plan we engaged in the following process.

The Eagle Tribune Legal Notice on September 5, 2001 and September 19, 2001. Resident Participation - Advisory Board-Notice posted in all Federal Development Offices.

The Eagle Tribune Legal Notice on October 30, 2001 – November 9, 2001 – November 27, 2001 – December 8, 2001 Legal Notice - For Review Notice also posted at various Federal Developments - Occupancy & Leasing - Maintenance - Central Office & Lawrence Public Library.

Three Resident Advisory Board Meetings were held as well as several meeting with Resident Councils at various development sites. Also two public hearings were held on December 17, 2001, and final hearing January 4, 2002.

As a result of this effort, we received the following comments and responded to them in the following manner.

#### **COMMENT**

Residents very concerned about non funding of PHDEP Grants.

#### **LHA Response**

The Authority will do everything in its power to work closely with the Lawrence Police Department. This Authority has developed programs that have been very effective in addressing crime and criminal related activity in and about Lawrence Housing Authority Property. This endeavor will continue to receive the Authority's highest attention to assure we maintain a safe and secure environment for our residents to reside in. Even thought these PHDEP Funds have been eliminated the Authority will do everything in its powers to maintain these initiatives that have been accomplished by this program. The Authority will be using it's Operating Funds and Capital Funds to accomplish this endeavor.

#### **COMMENT**

Residents discussed the Capital Fund Program giving the Authority a wish list for their developments.

#### LHA RESPONSE

The residents requests were included in the 2002 Capital Fund Grant.

# RESIDENT COMMISSIONER ATTACHMENT "C"

The Lawrence Housing Authority's Resident Commissioner is Virginia Gilmore 353 Elm Street Apt. 303 Lawrence, MA. 01840. She has been the Resident Commissioner since 8/3/1995. The Elder's Tenant's Council supported the appointment of Ms. Gilmore and she was re-appointed to this position on December 4, 2000 by Mayor Patricia Dowling.

## RESIDENT ADVISORY BOARD ATTACHMENT "D"

The following is a list of Residents who are members of the Resident Advisory Board.

Jose Rios353 Elm StreetNorman Obert65 Union StreetStella Rancourt353 Elm StreetTheresa Desell353 Elm Street

Angele Rizk 305 Hampshire Street

Elsie Ouellette 353 Elm Street Althea Parent 331 Salem Street Margaret Caceres 325 Salem Street Angel Julio Mejia 114 Beacon Avenue Peggy Scott 353 Elm Street Lucy Gray 198 Essex Street Leo LaCourse 2 Bailey Street 230 So. Union Street Irma Ramos

James White 65 Union Street
Aris Rosario 353 Elm Street

Peter Teti 8 Diamond Street

Geraldine Jean 353 Elm Street

# PROGRESS REPORT ATTACHMENT "E"

#### Goal 1

The Lawrence Housing Authority is managed in a manner that is in full compliance with statues and regulations as defined by the I.P.A. Audit and the Department of Housing & Community Development Management Audit.

#### Goal 2

The Lawrence Housing Authority has formed a private non-profit community based organization whose mission is to provide decent affordable housing opportunities to low-income individuals. The non-profit has received funds (C.D.B.G.) from the City of Lawrence to build owner occupied low-income housing. The city is in the process of deeding tax tile property to the Authority to build on a owner occupied low income housing.

#### Goal 3

The Lawrence Housing Authority has given a high priority to curb appeal in all developments. The fact that the vacancy rate is very low is due to the condition of these developments. Authority developments are at many instances the best-maintained property in their neighborhoods

#### Goal 4

The Lawrence Housing Authority works very closely with the Lawrence Police Department. The Lawrence Housing Authority Drug Abuse Prevention Office has developed programs that have been very effective in addressing crime and criminal related activity in and about Lawrence Housing Authority property. This endeavor will continue to receive the Lawrence Housing Authority's highest attention to assure we maintain a safe and secure environment for our residents to reside in. Even though PHDEP Funds have been eliminated the authority will do everything in its powers to maintain these initiatives that have been accomplished by this program.

#### Goal 5

The Lawrence Housing Authority staff in the occupancy department have received additional training and certifications with regard to SEMAP and we anticipate meeting this goal.

#### Goal 6

The Lawrence Housing Authority delivery of maintenance has been well documented in PHA's and DHCD Management Reviews. We are pleased with the high performer status and are working on systems to assure in the future we will be able to maintain a high quality of service. The Authority is looking into strengthening its preventive maintenance program to maintain equipment and prevent interruption of our major system

#### Goal 7

The Lawrence Housing Authority is committed to continue to mix it's public housing population as much as possible ethnically, racially and income wise.

#### Goal 8

The Lawrence Housing Authority's IPA Audit and DHCD Audit shows the financial condition and management to be very well run. Our operating reserves are very healthy and our ability to live within our budget has a proven track record. We will continue to add new systems to monitor and forecast our financial condition

## **ATTACHMENT "F"**

#### **COMPONENT 3. (6) Deconcentration and Income Mixing**

- a. X Yes No. Does the PHA have any general occupancy (family) public housing developments covered by the deconcentration rule?

  If no, this section is complete. If yes, continue to the next question
- b. Yes X No. Do any of these covered developments have average incomes above or 85% to 115% of the average incomes of all such developments? If no. this section is complete.

If yes, list these developments as follows:

De	Deconcentration Policy for Covered Developments								
Development Name	Number of Units	Explanation(if any)	Deconcentration policy						

#### **ATTACHMENT "G"**

#### Component 10 (B) Voluntary Conversion Initial Assessments.

- a. How many of the PHA's developments are subject to the Required Initial Assessments? 3 Family Developments
- b. How many of the PHA's developments are not subject to the Required Initial Assessments based on exemptions (e.g., elderly and/or disabled developments not general occupancy projects)? 5 Elderly/Disabled Developments
- c. How many Assessments were conducted for the PHA's covered developments? One (1)
- d. Identify PHA developments that may be appropriate for conversion based on the Required Initial Assessments:

Development Name	Number of Units
MA06P010001	292
MA06P010002	208
MA06P010015	46

e. If the PHA has not completed the Required Initial Assessments describe the status of these assessments:

The Lawrence Housing Authority has reviewed MA 10-1-MA 10-2 and MA10-15 Developments operation as Public Housing. Considered the implications of converting the Public Housing to Tenant-Based Assistance and concluded that conversion of these developments may be inappropriate because removal would not meet the necessary conditions for voluntary conversion.

## **ATTACHMENT "H"**

### **LAWRENCE HOUSING AUTHORITY PET POLICY**

In compliance with the Final Rule published in the Federal Register dated July 10, 2000 - Pet Ownership in Public Housing. The Authority currently has a Pet Policy for Elderly Residents effective since 1987 and Family Residents adopted in 2000. Both Policies can be reviewed at the Main office of the Authority, 353 Elm Street, Lawrence, MA. 01841

# CAPITAL FUND PROGRAM TABLES START HERE ATTACHMENT "I"

Ann	Annual Statement/Performance and Evaluation Report								
Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary									
	Iame: LAWRENCE HOUSING AUTHORITY	Grant Type and Number	8 (		Federal FY of Grant:				
		Capital Fund Program Grant	No: MA06P01070698						
		Replacement Housing Factor	Grant No:		1998				
Ori	ginal Annual Statement Reserve for Disasters/ Eme			)	-				
	formance and Evaluation Report for Period Ending: 0		and Evaluation Report	,					
Line No.	Summary by Development Account	Total Est	imated Cost	Total A	Actual Cost				
110.		Original	Revised	Obligated	Expended				
1	Total non-CFP Funds				•				
2	1406 Operations								
3	1408 Management Improvements	45,000.00	102,073.00	102,073.00	102,073.00				
4	1410 Administration	169,688.00	189,881.00	189,881.00	189,881.00				
5	1411 Audit								
6	1415 Liquidated Damages								
7	1430 Fees and Costs	125,000.00	66,987.00	66,987.00	66,987.00				
8	1440 Site Acquisition								
9	1450 Site Improvement								
10	1460 Dwelling Structures	1.170,000.00	1,199,777.00	1,199,777.00	1,199,777.00				
11	1465.1 Dwelling Equipment—Nonexpendable								
12	1470 Nondwelling Structures	500,000.00	450,970.00	450,970.00	450,970.00				
13	1475 Nondwelling Equipment								
14	1485 Demolition								
15	1490 Replacement Reserve								
16	1492 Moving to Work Demonstration								
17	1495.1 Relocation Costs								
18	1499 Development Activities								
19	1501 Collaterization or Debt Service								
20	1502 Contingency								
21	Amount of Annual Grant: (sum of lines $2-20$ )	2,009,688.00	2,009,688.00	2,099,688.00	2,009,688.00				
22	Amount of line 21 Related to LBP Activities								
23	Amount of line 21 Related to Section 504 compliance	385,000.00							
24	Amount of line 21 Related to Security – Soft Costs								
25	Amount of Line 21 Related to Security – Hard Costs								
26	Amount of line 21 Related to Energy Conservation Measures								

PHA Name: LAWRI	ENCE HOUSING AUTHORITY	Grant Type and Number Capital Fund Program Grant NoMA06P01070698				Federal FY of Grant: 1998		
		Replacement Hous	ing Factor Grant N	lo:				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Dev. Acct No. Quantity Total Estimated C		mated Cost	Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
MA06P010001	Chimney Removal Countertops (-99-3)	1460 1460		25,000 0	1368 66,436	1,368 66,436	1,368 66,436	Complete W.I.P
	Painting (99-1) Flooring (99-2)	1460 1460		0	160,396 128,534	160,396 128,534	160,396 128,534	W.I.P W.I.P
	Heating Vent Air-Cond.(97-40) Concrete Repair (00-2)	1460 1460		0	21,404 44,224	21,404 44,224	21,404 44,224	Complete W.I.P.
	Totals			25,000	422,362	422,362	422,362	
MA06P010002	Concrete & Railing Repair Building Roofs (2000-CFP)	1460 1460		100,000	17,151 139,196	17,151 139,196	17,151 139,196	W.I.P. Comp.
	Hot Water Storage (2000FYAP) Cellar Stairs & Rails (00-7)	1460 1460		0 0	6,741 26,177	6,741 26,177 332	6,741 26,177	W.I.P. Comp. W.I.P.
	504 Req. (2001)  Totals	1460		100,000	332 189,597	189,597	332 189,597	W.I.P.
MA06P010003	504 Unit Conversion Barrier Free Concrete Foundation	1460 1460		150,000 100,000	68,425 17,150	68,425 17,150	68,425 17,150	Work Prog Work. Prog
	Totals			250,000	85,575	85,575	85,575	
MA06P010005	504 Unit Conversion Barrier Free	1460		60,000		0	0	Work in Planning
	Totals			60,000		0	0	1 iaiiiiiig

PHA Name: LAWRENCE HOUSING AUTHORITY		Grant Type and Number Capital Fund Program Grant NoMA06P01070698 Replacement Housing Factor Grant No:				Federal FY of Grant: 1998		
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	^ -		Total Ac	Status of Work		
				Original	Revised	Funds Obligated	Funds Expended	
MA06P010006	Concrete Balcony & Railings Sprinkler System Smoke Doors 504 Unit Conversion Barrier Free Front Area Curtain Wall Entrance Kitchen/GFI (00-16)	1460 1460 1460 1460 1460		300,000 120,000 75,000 100,000 0	0 41 113,986 80,822 102,785	0 41 113,986 80,822 102,785	0 41 113,986 80,822 102,785 0	Complete Complete Complete Complete
	Totals			595,000	297,634	297,634	297,634	
MA06P010007	504 Unit Conversion Barrier Free community Room Ren. (99-22) Kitchens Renovation (00-19) Front Door Access Unit (99-22) Office Renovation (99-22) Compactor (00-21)	1460 1470 1460 1460 1470 1460		100,000 0 0 0 0	138,955 9,552 6,915 3,739 3,826 0	138,955 9,552 6,915 3,739 3,826 0	138,955 9,552 6,915 3,739 3,826 0	Complete Complete Complete Complete Complete
MA06P010015	Totals Heater Base-Board Enclosures Fire Alarm	1460 1460		100,000 10,000 30,000	162,987 0 55,000	162,987 0 55,000	162,987 0 55,000	Complete
	Totals			40,000	55,000	55,000	55,000	
PHA/WIDE ADMIN.	Administrative - Legal Fees Administrative A/E Fees for Above	1410 1410 1430		0 169,688 125,000	11,366 178,515 66,987	11,366 178,515 66,987	11,366 178,515 66,987	New Line It Fully Exp. Work In Progress
	Totals			294,688	256,868	256,868	256,868	
PHA/WIDE MNGT. IMPROV.	Economic Development Family Reinvest Center Ren Drug Prev/Comm.Police- (99PHA/WIDE)	1408 1470 1408		45,000 500,000 0	36,528 437,592 65,545	36,528 437,592 65,545	36,528 437,592 65,545	Complete Comple In Progress
	Totals			545,000	539,665	539,665	539,665	

PHA Name: LAWR	ENCE HOUSING AUTHORITY	Grant Type and Number Capital Fund Program Grant NoMA06P01070698				Federal FY of Grant: 1998		
		Replacement Hou	using Factor Grant N	o:				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Ac	tual Cost	Status of Work
				Original	Original Revised		Funds Expended	
						Obligated	Emporado	

Annual Statement/Performance and Evaluation Report										
Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)										
Part III: Implementation Schedule										
PHA Name: Lawrence Ho	using Authority		Grant Type and Number Capital Fund Program NoMA06P01070698				Federal FY of Grant: 1998			
		Repla	cement Housin	g Factor No:						
Development Number Name/HA-Wide Activities		Fund Obligat erter Ending D					Reasons for Revised Target Dates			
	Original	Revised	Actual	Original	Revised	Actual				
MA 10-1	3/31/00	9/30/00	9/30/00	9/30/01	6/30/01	6/30/01				
MA 10-2	3/31/00	9/30/00	9/30/00	9/30/01	6/30/01	6/30/01				
MA 10-3	3/31/00	9/30/00	0/00 9/30/00 9/30/01 6/3			6/30/01				
MA 10-4	3/31/00	9/30/00	9/30/00	9/30/01	6/30/01	6/30/01				
MA 10-5	3/31/00	9/30/00	9/30/00	9/30/01	6/30/01	6/30/01				
MA 10-6	3/31/00	9/30/00	9/30/00	9/30/01	6/30/01	6/30/01				

Capital Fund Program Tables Page 59

#### **Annual Statement/Performance and Evaluation Report** Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) **Part III: Implementation Schedule** PHA Name: Lawrence Housing Authority **Grant Type and Number** Federal FY of Grant: 1998 Capital Fund Program NoMA06P01070698 Replacement Housing Factor No: Development Number All Fund Obligated All Funds Expended Reasons for Revised Target Dates (Quarter Ending Date) (Quarter Ending Date) Name/HA-Wide Activities Original Revised Original Actual Revised Actual MA 10-7 3/31/00 9/30/00 9/30/00 9/30/01 6/30/01 6/30/01 PHA.WIDE ADM. 3/31/00 9/30/00 9/30/00 9/30/01 6/30/01 6/30/01 PHA. WIDE MNGT. 3/31/00 9/30/00 9/30/00 9/30/01 6/30/01 6/30/01

# CAPITAL FUND PROGRAM TABLES START HERE

Ann	ual Statement/Performance and Evalua	ation Report					
Cap	ital Fund Program and Capital Fund P	rogram Replacemen	nt Housing Factor	(CFP/CFPRHF) Pa	rt I: Summary		
	ame: LAWRENCE HOUSING AUTHORITY	Grant Type and Number	pe and Number				
		Capital Fund Program Grant N			1000		
		Replacement Housing Factor (			1999		
	ginal Annual Statement Reserve for Disasters/ Eme			)			
	formance and Evaluation Report for Period Ending: 0		nce and Evaluation Repo				
Line	Summary by Development Account	Total Estin	nated Cost	Total A	<b>Total Actual Cost</b>		
No.		Original	Revised	Obligated	Expended		
1	Total non-CFP Funds	O'Igmui	Itevisea	Obligateu	Expended		
2	1406 Operations						
3	1408 Management Improvements	140,000.00		85,000.00	37,677.00		
4	1410 Administration	180,000.00		180,000.00	42,065.00		
5	1411 Audit	,		,	,		
6	1415 Liquidated Damages						
7	1430 Fees and Costs	150,000.00		0	0		
8	1440 Site Acquisition						
9	1450 Site Improvement	60,000.00		80,000.00	0		
10	1460 Dwelling Structures	1,555,000.00		1,801,496.00	168,944.00		
11	1465.1 Dwelling Equipment—Nonexpendable						
12	1470 Nondwelling Structures	155,000.00		85,000.00	31,616.00		
13	1475 Nondwelling Equipment	46,496.00		55,000.00	34,834.00		
14	1485 Demolition						
15	1490 Replacement Reserve						
16	1492 Moving to Work Demonstration						
17	1495.1 Relocation Costs						
18	1499 Development Activities						
19	1501 Collaterization or Debt Service						
20	1502 Contingency						
21	Amount of Annual Grant: (sum of lines 2 – 20)	2,286,496.00		2,286,496.00	315,136.00		
22	Amount of line 21 Related to LBP Activities						
23	Amount of line 21 Related to Section 504 compliance						
24	Amount of line 21 Related to Security – Soft Costs						
25	Amount of Line 21 Related to Security – Hard Costs						
26	Amount of line 21 Related to Energy Conservation Measures						

PHA Name: LAWRI	ENCE HOUSING AUTHORITY	Grant Type and Number Capital Fund Program Grant No:MA06P01070899 Replacement Housing Factor Grant No:				Federal FY of 0	Grant: 1999	
Development Number Name/HA-Wide	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
Activities				Original	Revised	Funds Obligated	Funds Expended	
MA06P010001	Painting Interior/Exterior (98-18) Flooring (98-19) Countertop/Cabinet Doors (98-17) Community Room Mail Room Energy Management Bath Tub/Resurface Bedroom Lighting Fixture Replace Smoke Detector Replacement Site Work (00-1) Entrance Door Repair (00-3) Exterior Stairway Repair (00-6) Exterior Painting (01-2) Concrete Repair (00-2)	1460 1460 1460 1470 1460 1460 1460 1460 1460 1460 1460 146		300,000 300,000 200,000 50,000 100,000 160,000 60,000 30,000 0 0 0		0 50,000 0 50,000 0 160,000 0 0 80,000 75,000 120,000 190,000 10,000	0 1,397 0 25,140 0 14,489 0 0 0 0 0 4,133	W.I.P. W.I.P. W.I.P. Fung. 00-1 Fung. 00-3 Fung. 00-6 Fung. 01-2 Fung. 00-2
MA06P010002	Building/Gutters Community Room Maintenance/Office Electrical Dryer/Hookups Cellar Security Screens Exterior Lighting Cellar Stairs & Rails(00-7) Concrete & Railing Repair (98-2) Foundation Stairs Repairs (01-3)	1460 1470 1470 1460 1460 1460 1460 1460		150,000 50,000 20,000 25,000 20,000 25,000 0 0		1,000 0 25,000 20,000 0 50,000 100,000 320,496	845 0 0 10,121 0 0 0 0	W.I.P. Work Begi Fung. 00-7 Fung. 98-2 Fung. 01-3
	Total			290,000		516,496	10,966	

PHA Name: LAWRI	ENCE HOUSING AUTHORITY	Grant Type and Number Capital Fund Program Grant No:MA06P01070899 Replacement Housing Factor Grant No:				Federal FY of	Grant: 1999	
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Ing Factor Grant N Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
MA06P010003	Site Improvement/Fencing Energy Management Concrete & Foundation Rep. (98-4)	1450 1460 1460		30,000 10,000 0		0 10,000 90,000	0 1,981 0	W.I.P Fung. 98-4
	Total			40,000		100,000	1,981	
MA06P010004	Site Improvements/Fencing Energy Mangement Roof Canopies (00-14)	1450 1460 1460		30,000 10,000 0		0 0 60,000	0 0 56,907	Fung. 00-14
	Total			40,000		60,000	56,907	
MA06P010005	Energy Management	1460		10,000		0	0	
	Total			10,000		0	0	
MA06P010006	Compactor Replacement Community room Kitchen GFI(00-16) Total	1475 1470 1460		25,000 15,000 0 40,000		25,000 15,000 240,000 280,000	17,901 6,476 5,040 29,417	W.I.P W.I.P. Fung. 00-16
MA06P010007	Community Room Renovation Kitchen Renovation (00-19) Compactor (00-21)	1470 1460 1475		20,000 0 0		20,000 140,000 25,000	0 0 15,958	Fung. 00-19 Fung. 00-21
	Total			20,000		185,000	15,958	
MA06P010015	Kitchen Replacement Door Interior Replacement Hallway Wall's Upgrade	1460 1460 1460		120,000 15,000 20,000		120,000 0 20,000	125 0 73,905	Work Begins Work in Progress
	Total			155,000		140,000	74,030	11051000

**Part II: Supporting Pages** 

PHA Name: LAWRI	ENCE HOUSING AUTHORITY		l <b>umber</b> ram Grant No:MA0 sing Factor Grant N	Federal FY of Grant: 1999				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
PHA/WIDE ADMIN.	Admin - Legal Fees Administrative A/E fee for Above	1410 1410		0 180,000		0 180,000 0	3,025 39,041	New Item W.I.P.
	Total	1430		150,000 330,000		180,000	0 42,066	W.I.P.
PHA/WIDE MNGT. IMPROV.	Drug Prevention Comm/Police Policy's Procedures Telephone Upgrade	1408 1408 1475		85,000 15,000 10,350		85,000 0 0	37,677 0 0	W.I.P.
	Computer Upgrade Economic Development	1475 1408		11,146 40,000		5,000	975 0	W.I.P.
	Totals			161,496		90,000	38,652	

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part III: Implementation Schedule

PHA Name: Lawrence Housing Authority			<b>Type and Nun</b> al Fund Progran	nber n No: MA06P0107	0899	Federal FY of Grant: 1999		
	cement Housin	g Factor No:						
Development Number Name/HA-Wide Activities	All Fund Obligated (Quarter Ending Date)			All Funds Expended (Quarter Ending Date)			Reasons for Revised Target Dates	
	Original	Revised	Actual	Original	Revised	Actual		
MA 10-1	3/31/01		3/31/01	9/30/02				
MA 10-2	3/31/01		3/31/01	9/30/02				
MA 10-3	3/31/01		3/31/01	9/30/02				
MA 10-4	3/31/01		3/31/01	9/30/02				
MA 10-5	3/31/01		3/31/01	9/30/02				
MA 10-6	3/31/01		3/31/01	9/30/02				
MA 10-7	3/31/01		3/31/01	9/30/02				
MA 10-15	3/31/01		3/31/01	9/30/02				
PHA/WIDE ADMIN	3/31/01		3/31/01	9/30/02				
PHA/WIDE MNGT.	3/31/01		3/31/01	9/30/02				

### CAPITAL FUND PROGRAM TABLES START HERE

Ann	ual Statement/Performance and Evalua	ntion Report			
Can	ital Fund Program and Capital Fund P	rogram Replaceme	ent Housing Factor (	CFP/CFPRHF) P	art I: Summary
	ame: LAWRENCE HOUSING AUTHORITY	Grant Type and Number Capital Fund Program Grant	Federal FY of Grant:		
		,			2000
	ginal Annual Statement Reserve for Disasters/ Emer	Replacement Housing Factor			2000
	ginal Annual StatementReserve for Disasters/ Emer formance and Evaluation Report for Period Ending: 01		and Evaluation Report	)	
Line	Summary by Development Account		imated Cost	Total	Actual Cost
No.	Summary by Development recount	10441 1234	mateu Cost	1000	Tietuui Cost
		Original	Revised	Obligated	Expended
1	Total non-CFP Funds				
2	1406 Operations				
3	1408 Management Improvements	40,000.00	40,000.00	0	0
4	1410 Administration	160,000.00	158,753.00	0	0
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs	150,000.00	150,000.00	0	0
8	1440 Site Acquisition				
9	1450 Site Improvement	110,000.00	110,000.00	0	0
10	1460 Dwelling Structures	1,675,000.00	1,675,000.00	495,000.00	0
11	1465.1 Dwelling Equipment—Nonexpendable				
12	1470 Nondwelling Structures	30,000.00	30,000.00	0	0
13	1475 Nondwelling Equipment				
14	1485 Demolition				
15	1490 Replacement Reserve				
16	1492 Moving to Work Demonstration				
17	1495.1 Relocation Costs				
18	1499 Development Activities				
19	1501 Collaterization or Debt Service				
20	1502 Contingency				
21	Amount of Annual Grant: (sum of lines 2 – 20)	2,165,000.00	2,163,753.00	495,000.00	0
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures	100,000.00	100,000.00		

# Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part II: Supporting Pages

PHA Name: Lawrence	ce Housing Authority	Grant Type and N Capital Fund Progr	ram Grant No: MA	Federal FY of Grant: 2000				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	nent Housing Factor Grant Not No. Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
MA06P010001	Site Work Concrete Repair Entrance Door epair Heating Systems Circulators Radiator Valves Controls	1450 1460 1460 1460 1460		80,000 120,000 75,000 75,000 25,000		0 120,000 75,000 0	0 0 0 0	W.I.P.
	Exterior Stairway Repair  Total	1460		120,000 495,000		150,000 345,000	0	W.I.P
MA06P010002	Cellar Stairs & Rails Site Work Building Roofs Fence Replacement	1460 1450 1460 1450		50,000 20,000 250,000 10,000		50,000 0 0 0	0 0 0 0	
MA06P010003	Total Roof Canopies Community Room Upgrade Total	1460 1470		330,000 75,000 20,000 95,000		50,000 0 0	0 0 0	
MA06P010004	Community Room Upgrade Roof Canopies  Total	1470 1460		10,000 60,000 70,000		0 0	0 0	
MA06P010006	Community Room Kitchen/GFI Exterior Porch Lights Total	1460 1460 1460		35,000 300,000 20,000 355,000		0 0 0	0 0 0	

## Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)

Part II: Supporting Pages

PHA Name: Lawrence	ce Housing Authority	Grant Type and N Capital Fund Prog	l <mark>umber</mark> ram Grant No: MA	Federal FY of Grant: 2000				
		Replacement Hous	sing Factor Grant N	o:				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
MA06P010007	Community Room Kitchen Renovation Fire Door Auto Closures Compactor Total	1460 1460 1460 1460		30,000 340,000 50,000 50,000 470,000		0 0 50,000 50,000	0 0 0 0	
PHA/WIDE ADMIN	Legal Fees Administration A/E/ for Above Total	1410 1410 1430		30,000 128,753 150,000 308,753		0 0 0	0 0 0	
PHA/WIDE MNTGT/IMPRO.	Economic Development	1408		40,000		0	0	

# Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part III: Implementation Schedule

PHA Name: Lawrence Ho	ousing Authority		Grant Type and Number Capital Fund Program No: MA06P0105100				Federal FY of Grant: 2000
		Replac	Replacement Housing Factor No:				
Development Number Name/HA-Wide Activities	Fund Obligat rter Ending D		(Qı	All Funds Expended (Quarter Ending Date)		Reasons for Revised Target Dates	
	Original	Revised	Actual	Original	Revised	Actual	
MA 10-1	3/31/02			9/30/03			
MA10-2	3/31/02			9/30/03			
MA10-3	3/31/02			9/30/03			
MA 10-4	3/31/02			9/30/03			
MA 10-5	3/31/02			9/30/03			
MA 10-6	3/31/02			9/30/03			
MA 10-7	3/31/02			9/30/03			
MA 10-15	3/31/02			9/30/03			
PHA WIDE ADMIN	3/31/02			9/30/03			
PHA WIDE MNGT.	3/31/02			9/30/03			

### CAPITAL FUND PROGRAM TABLES START HERE

Ann	ual Statement/Performance and Evalua	ation Report			
Cap	ital Fund Program and Capital Fund P	rogram Replaceme	ent Housing Factor (	CFP/CFPRHF) Pa	art I: Summary
	ame: LAWRENCE HOUSING AUTHORITY	Grant Type and Number			Federal FY of Grant:
		Capital Fund Program Grant			
		Replacement Housing Factor			2001
	ginal Annual Statement Reserve for Disasters/ Eme			)	
	formance and Evaluation Report for Period Ending: 0				
Line	Summary by Development Account	Total Est	imated Cost	Total .	Actual Cost
No.		Original	Revised	Obligated	Expended
1	Total non-CFP Funds	Original	Revised	Obligated	Expended
2	1406 Operations				
3	1408 Management Improvements	103,750.00	152,593.00	0	0
4	1410 Administration	160,000.00	160,000.00	0	0
5	1411 Audit			•	
6	1415 Liquidated Damages				
7	1430 Fees and Costs	130,000.00	130,000.00	0	0
8	1440 Site Acquisition	,	,		
9	1450 Site Improvement	50,000.00	50,000.00	0	0
10	1460 Dwelling Structures	1,690,000.00	1,690,000.00	0	0
11	1465.1 Dwelling Equipment—Nonexpendable				
12	1470 Nondwelling Structures	30,000.00	30,000.00	0	0
13	1475 Nondwelling Equipment				
14	1485 Demolition				
15	1490 Replacement Reserve				
16	1492 Moving to Work Demonstration				
17	1495.1 Relocation Costs				
18	1499 Development Activities				
19	1501 Collaterization or Debt Service				
20	1502 Contingency				
21	Amount of Annual Grant: (sum of lines 2 – 20)	2,163,750.00	2,212,593.00	0	0
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				

# Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part II: Supporting Pages

PHA Name: LAWRI	PHA Name: LAWRENCE HOUSING AUTHORITY		umber am Grant No:MA	Federal FY of Grant: 2001				
		Replacement Hous	ing Factor Grant N	lo:				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No. Quantity		Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
MA06P010001	Bathroom Up Grades 50 Units Exterior Painting	1460 1460		250,000 300,000		0 0	0 0	
	Totals			550,000				
MA06P010002	Foundation Stairs Repairs Flooring Floor Joist Repair	1460 1460		350,000 250,000		0	0 0	
	Kitchen Counter Tops Boiler Room Maku-up Air	1460 1460		50,000 50,000		0	0	
	Tree Trim and Site Improve.	1450		30,000		0	0	
	Totals			730,000		0	0	
MA06P010003	Water Saving Devices Deck & Porch Repair	1460 1460		40,000 100,000		0 0	0	
	Totals			140,000		0	0	
MA06P010004	Deck & Porch Repair	1460		100,000		0	0	
	Totals			100,000		0	0	
MA06P010005	Paint & Vinyl Covering	1460		60,000		0	0	
	Totals			60,000		0	0	
MA06P010006	Lobby Flooring	1460		10,000		0	0	
	Elevator Upgrade	1460		20,000		0	0	
	Community Room Ventilating	1470 1460		30,000 30,000		0	0	
	Site & Tree Trim	1450		10,000		0	0	
	Totals			100,000		0	0	

## Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)

**Part II: Supporting Pages** 

PHA Name: LAWRI	ENCE HOUSING AUTHORITY	Grant Type and N Capital Fund Prog	l <b>umber</b> ram Grant No:MA0	Federal FY of Grant: 2001				
		Replacement House	sing Factor Grant N	o:				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
MA06P010007	Bathroom Vanity Tree Trim & Site Work	1460 1450		30,000 10,000		0	0	
	Totals			40,000		0	0	
MA06P010015	Stair Treads & Entrance Way	1460		50,000		0	0	
	Totals			50,000		0	0	
PHA/WIDE	Administration	1410		160,000		0	0	
ADM	Fees & Costs	1430		130,000		0	0	
	Totals			290,000		0	0	
PHA/WIDE MNGT.	Management Improvements	1408		152,593		0	0	
	Totals			152593		0	0	
						<u> </u>		

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part III: Implementation Schedule

PHA Name: Lawrence Housing Authority		Grant Capita	<b>Type and Nun</b> al Fund Progra	nber n No: MA06P01050	0101	Federal FY of Grant: 2001	
		Repla	Replacement Housing Factor No:				
Development Number Name/HA-Wide Activities	Name/HA-Wide (Quarter F				ll Funds Expended uarter Ending Date		Reasons for Revised Target Dates
Activities	Original	Revised	Actual	Original	Revised	Actual	
MA 10-1	12/31/02			6/30/04			
MA 10-2	12/31/02			6/30/04			
MA 10-3	12/31/02			6/30/04			
MA 10-4	12/31/02			6/30/04			
MA 10-5	12/31/02			6/30/04			
MA 10-6	12/31/02			6/30/04			
MA 10-7	12/31/02			6/30/04			
MA 10-15	12/31/02			6/30/04			
PHA/WIDE ADMIN	12/31/02			6/30/04			
PHA/WIDE MNGT.	12/31/02			6/30/04			

### Capital Fund Program Five-Year Action Plan

Attachment "J"

Part I: Summary

PHA Name Lawrence Housing Autl	hority			☑Original 5-Year Plan ☐Revision No:	
Development Number/Name/HA- Wide	Year 1	Work Statement for Year 2 FFY Grant: 2003 PHA FY:	Work Statement for Year 3 FFY Grant: 2004 PHA FY:	Work Statement for Year 4 FFY Grant: 2005 PHA FY:	Work Statement for Year 5 FFY Grant: 2006 PHA FY:
	Annual Statement				
MA06P010001		1,190,000	480,000	0	580,000
MA06P010002		90,000	340,000	200,000	60,000
MA06P010003		185,000	100,000	120,000	330,000
MA06P010004		40,000	325,000	270,000	100,000
MA06P010005		4,000	5,000	160,000	0
MA06P010006		58,000	150,000	150,000	0
MA06P010007		10,000	10,000	400,000	300,000
MA06P010015		5,000	50,000	50,000	160,000
PHA-WIDE		630,000	530,000	1,180,000	1,180,000
CFP Funds Listed for 5-year planning					
		2,212,000	1,990,000	2,530,000	2,710,000
Replacement Housing Factor Funds					

#### Capital Fund Program Five-Year Action Plan

#### Part II: Supporting Pages—Work Activities

Activities for	pporting Pages—	Activities for Year: 2			Activities for Year: 3			
Year 1		FFY Grant: 2003	_		FFY Grant: 2004			
		PHA FY: 2003		PHA FY: 2004				
	Development	Major Work	Estimated	Development	Major Work	Estimated Cost		
	Name/Number	Categories	Cost	Name/Number	Categories			
See	MA06P010001	Bathroom Up-Grade	900,000	MA06P010001	Locksets	30,000		
An		Site Improvement	150,000		504 Barrier Free	450,000		
ıual								
Statement		Dumpster Enclosure	50,000					
		Hot Water Storage	80,000					
		Water Saving Device	10,000					
	MA06P010002	Hot Water Storage	80,000	MA06P010002	504 Barrier Free	100,000		
		Tree Trim	10,000		Interior Paint	100,000		
					Gas Line Repair	140,000		
	MA06P010003	Locksets	15,000	MA06P010003	Oil Tank Removal	80,000		
	1/11/1001/01/0005	504 Barrier Free	150,000	111100101000	Tree Trim	20,000		
		Water Saving	20,000			.,		
	MA06P010004	Closet Shelves	20,000	MA06D010004	Trim Tree	10,000		
	MA06P010004		30,000	MA06P010004	Closet Doors	40,000		
		Hallway Stairs	10,000			/		
					504 Barrier Free	275,000		
	MA06P010005	Lockset	4,000	MA06P010005	Site Work	5,000		
	MA06P010006	Locksets	8,000	MA06P010006	Roof Entrance	100,000		
		Flooring	50,000		Site Work	50,000		
		U						
	MA06P010007	Locksets	10,000	MA06P010007	Site Work	10,000		
	MA06P010015	Sheet Rocking	5,000	MA06P010015	Site Work	50,000		
	PHA WIDE MNGT.	Administration	160,000	PHA/WIDE MANGT.	Administration	160,000		
		Security	120,000		Computer/Software	100,000		
		Resident Training	50,000		Security	120,000		
		Community Facility	200,000		Resident Training	50,000		
		A/E fees	100,000		A/E Fees	100,000		
	Total CFP Estimat	ed Cost	\$2,212,000			\$1,990,000		

### Capital Fund Program Five-Year Action Plan

### Part II: Supporting Pages—Work Activities

	Activities for Year : _ 4_ FFY Grant: 2005 PHA FY: 2005	-	Activities for Year: _5 FFY Grant: 2006 PHA FY: 2006				
Development Name/Number	Major Work Categories	Estimated Cost	Development Name/Number	Major Work Categories	<b>Estimated Cost</b>		
MA05P010001		0	MA06P010001	Heating Hot Water	500,000		
				Multi-Service upgrade	80,000		
MA06P010002	Door Canopies	200,000	MA06P010002	Dumpster Enclosure	20,000		
				Locksets Cellar Lights	30,000 10,000		
//A06P010003	Closet Doors Closet Shelves	90,000 30,000	MA06P010003	Bathroom Upgrades Site Work	300,000 30,000		
MA06P010004	Locksets  Bathroom Up-Grade	20,000	MA06P010004	Site Work	100,000		
MA06P010005	Bathroom Up-Grade	160,000	MA06P010005		0		
MA06P010006	504 Barrier Free Bathroom Upgrade	100,000 50,000	MA06P010006		0		
64.0/D010007	10	,	M.10(D010007		200.000		
MA06P010007	Bathroom Renovation	400,000	MA06P010007	Generator Flooring	200,000		
MA06P010015	Flooring	50,000	MA06P010015	Bathroom Upgrade	160,000		
PHA/WIDE MNGT.	Administration	160,000	PHA/WIDE MNGT.	Administration	160,000		
	Security Resident Training	120,000 50,000		Security Resident Training	120,000. 50,000		
	Central Garage/Office Facility	750,000		Central Garage/Office Facility	750,000		
	A/E/ Fees	100,000		A/E Fees	100,000		
Total CFP	Estimated Cost	\$ 2,530,000			\$ 2,710,000		





